

EU agrees costly car anti-pollution plan

By Gillian Tett in Brussels
The European Commission yesterday agreed a package of changes to tackle car pollution which will cost some Ecu2.5bn (\$2.76bn) each year to implement across the European Union...

and European industry. European oil producers are broadly in favour of the proposed changes, but vehicle producers believe they have been unfairly victimised...

After the year 2006 it wants to go even further and reduce emissions by between 50 and 70 per cent. The Commission admits that this reduction will be difficult to achieve with existing technology...

requires the oil refining industry sharply to reduce the level of sulphur in diesel and petrol to 360 parts per million and 200 parts per million respectively by the year 2000...

Environmental groups claim the move is far too restricted. Mr Gils Kinneman, director of the European Federation for Transport and Environment, said that the package should aim for a level of 50ppm for both diesel and petrol.

Markets give thumbs-up to Yeltsin's ally

By John Thornhill in Moscow

Russia's capital markets yesterday heaved a big sigh of relief on news of President Boris Yeltsin's endorsement of Mr Alexander Lebed, pushing the price of some leading stocks up by as much as 20 per cent.

Investors saw Mr Lebed's backing of the president as further confirmation Mr Yeltsin would defeat Mr Gennady Zyuganov, his Communist challenger, in the run-off election. Mr Yeltsin's hints that he might make Mr Lebed his successor also helped allay some of the longer-term concerns about Russia's political stability...

Mr Malcolm Rifkind, the UK foreign secretary, yesterday hailed the results of the first round of Russia's presidential elections, but said it was too early for Russia to become a full member of the Group of Seven industrial nations...

Chrystia Freeland on the man in the president's embrace
Lebed: anointed successor or novice in Kremlin snakepit

Bringing Mr Alexander Lebed into the government in a televised ceremony this morning was the kind of political theatre at which Russian President Boris Yeltsin has proved the nation's master.



Lebed (left) and Yeltsin yesterday, welcome to the Kremlin.

The carefully timed pas de deux with the third-placed finisher in the ballot for president on Sunday is expected to boost Mr Yeltsin's second round bid later this month. But if, with Mr Lebed's help, the Russian leader wins the run-off against the Communist party's Mr Gennady Zyuganov...

remains in the Kremlin but has been deprived of his portfolio. There could also be a more conciliatory line in Chechnya. Mr Lebed, the new rising star in the defence establishment...

he will one day be happy to hand over to him. One Russian political scientist believes that with his new job Mr Lebed has now gained an opportunity to launch a high-profile war against corruption.

EU plan to trim car aid hits snag

The European Commission plans to block part of a state aid package proposed to help the German car group Volkswagen invest in existing operations in eastern Germany...

but the Commission delayed the ruling for another week after one German commissioner, Ms Monika Wolf-Mathies, raised objections. Commission officials remain confident that Mr Hans Van Miert, the competition commissioner, will succeed in cutting the state aid next week.

Heed UK example, Germans told

By Peter Norman in Bonn

Mr Hans-Olaf Henkel, the president of the Federation of German Industry (BDI), yesterday launched a blistering attack on the government of Chancellor Helmut Kohl, urging it to learn from 'Anglo-Saxon' competitor nations, including Britain, the US and New Zealand.

growing unemployment, had 'a lot to learn' from countries such as Britain, the US and 'even little New Zealand'. In 1983 (the year after Mr Kohl became Chancellor), unemployment rates in all three countries were higher than in Germany...

half of gross domestic product, they had fallen to 42 per cent in Britain and to a 'benchmark' 33.5 per cent in the US. Retained profits were taxed at 65 per cent in Germany against 38 per cent in Britain and 28 per cent in Sweden.

Institute's call for budget savings adds to divisive debate on welfare reforms
Bonn urged to cut tax burden on business

The German government will fail to achieve its goal of a 50 per cent cut in unemployment by the end of the decade, unless it cuts the burden of taxation on business and enacts budget cuts of between DM50bn (\$32.8bn) and DM60bn each year, according to IFO, the Munich-based economic institute.

Helmut Kohl promised to cut unemployment from 4m then, or roughly 10 per cent of the working population, to 2m by the end of the decade. The institute has calculated that the level of income taxes and social security contributions consistent with 2m unemployed would be 42.5 per cent of gross wages as opposed to 48 per cent today.

Germany's output of cars and commercial vehicles slipped to 419,700 in May, down 6 per cent compared with May last year, reflecting continued weakness in the German economy.

unemployment, but not both. The government has announced a savings package, of about DM370bn for next year, but it has caused a political uproar, and is being opposed by the trade unions and the opposition Social Democrats...

Italy's producer prices rose 2.6 per cent in April, while wholesale prices rose 4.5 per cent. The Italian statistics bureau Istat said in March, the producer price index (PPI) had risen 3.6 per cent and the wholesale price index (WPI) rose 5.6 per cent in April from March, while WPI rose 0.7 per cent.

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EUROPEAN NEWS DIGEST

Brussels acts on pension curbs

The European Commission has written to at least two member states challenging the investment restrictions they currently place on pension funds, said Mr Mario Monti, the EU Commissioner in charge of the single market, financial services and taxation.

Tiberi housing row continues

A public prosecutor in Paris has been asked to decide whether to let an investigating magistrate pursue allegations that Mr Jean Tiberi, the gaullist mayor of Paris, may have abused his post position as head of the Paris housing office by having a low-rent city apartment occupied by his son refurbished at public expense.

Spanish inflation plan 'feasible'

Spain's aim of reducing inflation sufficiently to qualify for European monetary union is 'feasible but ambitious', according to Mr Luis Angel Rojo, governor of the country's independent central bank.

Growth at Schiphol airport

The Dutch government may become more choosy about the flights it accepts to Amsterdam's Schiphol airport, particularly charters, after revised projections showed its capacity of 44m passengers a year was likely to be reached much sooner than 2015, the original date.

EIF to promote job creation

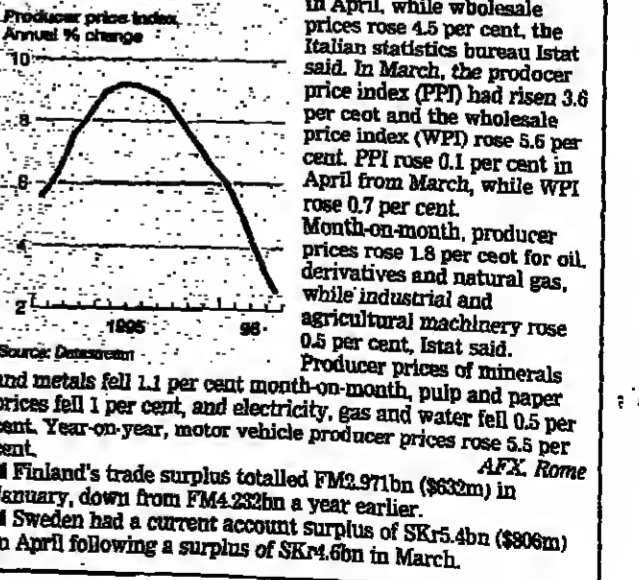
The European Investment Fund, a European Union agency which guarantees investment loans, is to begin acquiring venture capital holdings in small and medium-sized companies (SMEs) to promote job creation and innovation.

Ukraine finance minister sacked

Ukraine's finance minister, Mr Petro Heremanchuk, yesterday became the latest casualty in an ongoing cabinet reshuffle. The minister, under fire for mismanaging Ukraine's finances, will be replaced by Mr Valentin Korovin.

ECONOMIC WATCH

Italian producer prices up 2.6%



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Sanctions option to neutralise Karadzic

By Laura Silber in Belgrade

The Bosnian government says it has won a US promise that international sanctions will be reimposed against Serb-led Yugoslavia unless Mr Radovan Karadzic, the Bosnian Serb leader, relinquishes power by July 1.

A senior official of the Moslem-led Bosnian government said US mediators had pledged that Mr Karadzic would bow out of the political scene before the go-ahead was given for Bosnia's elections on September 14.

Speaking on condition of anonymity, the official said that if Mr Karadzic failed to step down, then sanctions against Belgrade, suspended last November in Dayton, would be reimposed.

Western diplomats also said a deal to this effect was made behind the scenes at last week's international conference on Bosnia in Florence. But Mr Michael Mcleay, spokesman for the international mediator, Mr Carl Bildt, yesterday declined to confirm any deadline, saying: "Mr Karadzic has been in the process of stepping down for some time." However, the Bosnian

official expressed confidence that Mr Bildt, who is in charge of the civilian side of the Dayton agreement and also attended the Florence conference, was party to the agreement on removing Mr Karadzic from power.

Sanctions can be reimposed on the recommendation of Mr Bildt or Admiral Leighton Smith, commander of Nato forces in Bosnia. The Americans, while not confirming that they have struck a deal with Bosnian Serb leaders or President Slobodan Milosevic of Serbia, stress they are looking for ways to neutralise Mr Karadzic.

Under the Dayton agreement, which says indicted war criminals cannot hold public office, Mr Milosevic and his counterparts from Bosnia and Croatia pledged to co-operate with the war crimes tribunal. Threats to reimpose sanctions are aimed at securing Mr Milosevic's co-operation. According to the agreement, sanctions can no longer be used against Belgrade once Bosnia's election has taken place.

Washington is anxious to stick to the year-long Dayton timetable - including the holding of elections in September.

President Bill Clinton, who has pledged to pull out the 60,000-strong US force by the end of the year, fears criticism during his campaign for re-election. Many observers believe the US will stop short of insisting on the arrest of Mr Karadzic, because this move could undermine the Dayton plan.

One western diplomat said it was hoped that Mr Karadzic would simply remain isolated in Pale, his mountain stronghold.

Mr Christian Chartier, spokesman for the War Crimes Tribunal in The Hague, said yesterday that the political will apparently existed to isolate indicted war criminals such as Mr Karadzic, rather than arrest them.

"We believe, however, that the failure to arrest Mr Karadzic is more damaging to peace. He is blocking the freedom of movement, impeding the free media, and not allowing the return of refugees, also major provisions of the Dayton agreement," Mr Chartier added.

It also seems clear that Mr Milosevic, despite intense international pressure, refuses to arrest Mr Karadzic for fear of a backlash from within the Serbian political elite.

Semtex: the deadly brand name

Vincent Boland reports on the Czech company unburdened by an infamous product

Few companies are in the perverse position of producing a famous brand-name product they would prefer most people didn't know about. The Czech chemical concern Synthestia is such a company.

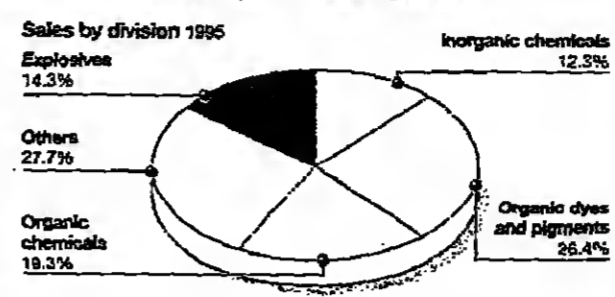
The product is Semtex, the plastic explosive that has caused death and destruction worldwide in the hands of terrorists. Semtex was used in the bombing of the Pan-Am airliner over the Scottish town of Lockerbie in 1988 which caused the loss of 270 lives and has been a favourite weapon of the Irish Republican Army (IRA) in the UK.

Synthestia makes many useful products - paints, dyes, pigments, medicines, textiles, pesticides - but it is Semtex that keeps exploding on to the headlines. Sales of these products accounted for the bulk of Synthestia's total turnover of \$55.8m (\$207m).

"The public only knows about Semtex," Mr Jaroslav Valousek, the company's chairman and chief executive, says with a shrug, "but at least our business partners know we make many other things".

Semtex production last year accounted for less than 0.3 per cent of Synthestia's total revenue.

Synthestia: the full product profile



Like any good chairman, he is proud of the product, but he admits that its deadly profile overshadows the rest of the company.

He prefers to discuss the environmental prize awarded to Synthestia earlier this year by the Business Leaders Forum of the UK's Prince of Wales as proof of the world beyond Semtex, and proudly shows off a new water treatment unit at the plant that helped secure the prize.

A tiny quantity of Semtex packs quite a punch. Before the explosive capacity is added, it looks like a slab of

red meat and is about as heavy, but it is malleable. Add a little gunpowder, and it is deadly. "The so-called Semtex problem is not Synthestia's problem," Mr Valousek says.

Since 1989, the company has tried to ensure exports go to legitimate buyers, and there is an elaborate procedure, including end-user certificates from buyers.

He blames the communists for allowing Semtex to become available on the international illegal arms market. In the spirit of socialist brotherhood, Czechoslovakia traded with Libya, Iraq, North Korea and

other regimes that allegedly support terrorists. "We can prove that all the quantities of Semtex in the hands of terrorists [today] were sold to the communist era," he says, citing the export certificates and the requirement, introduced in 1991, to mark the explosive to make it easily detectable.

machine, started a plastics plant which was not finished until 1958.

The company was nationalised in 1948 and renamed Synthestia. It was privatised in 1994, with shares sold to Czech citizens through the coupon programme, and for a while was a darling of the Prague stock exchange because it was both big - with a market value at its peak of about \$150m - and liquid, says Mr Samuel Oubadia of ING Barings in Prague.

The explosives division is based in a wooded area at Synthestia's vast complex on the edge of Pardubice, a town 100km east of Prague.

In 1984, a huge explosion at Synthestia killed five workers and injured 300 after 40kg of gunpowder blew up. If such a thing were to happen again, the company hopes, the trees will absorb much of the shock.

The fact that Synthestia makes Semtex has been "more of a positive than a negative" for investors, says Mr Vladimir Jaros of Wood & Co, the Prague stockbroker. But a collapse in profits to Kč83m last year from Kč293m in 1994, and the acquisition of a controlling stake by the acquisitive chemicals conglomerate Chemapol have pushed it out of favour.

French railways launch service offensive

By David Owen in Paris

"We have to win the battle of the clientele." With that rallying cry, Mr Loik Le Floch-Prigent, the chairman of SNCF, the French state-owned rail company, yesterday unveiled a package of measures to improve services to customers.

The nine measures cover both passenger and freight services and follow a wide-ranging customer survey launched in February.

They come less than a week after the French government sought to make life easier for the SNCF by taking over FF125bn (\$24bn) of its debts and future responsibility for rail infrastructure.

The principal measures affecting passenger traffic are as follows:

● The introduction of about 200 so-called "green trains" per day, some of which will be trains à grande vitesse (TGVs).

Passengers will be able to secure discounts of 15 per cent on the full fare on these trains and will not be required to make reservations. The first green trains should appear in December.

● The introduction of a system of compensation for passengers on late-running trains.

On journeys of 100km or more, passengers whose trains are more than 30 minutes late will receive a voucher worth a quarter of the price of their tickets.

Those experiencing a delay of more than an hour will get a voucher worth half the price of their tickets. This will start in September.

However, unless there is a deterioration in the company's punctuality record, compensation payments will be infrequent.

According to Mr Francis Taillanter, the SNCF's infrastructure director, 80 per cent of the company's trains arrive less than three minutes late and only between 4 per cent and 5 per cent arrive more than 15 minutes late.

● The introduction, also in September, of a system enabling those who book their tickets by phone to have them sent to their home address free of charge.

● A programme of improvements to 50 large stations, including renovations to waiting-rooms, sanitary facilities and heating systems.

On the freight side, the company will step up its efforts to keep regular clients better informed.

Mr Le Floch-Prigent indicated that the measures would not require an increase in the company's 1996 budget.

"It is not a question with these commitments of increasing our expenditure and cutting our receipts," he said.

The measures will form part of the company's strategy for reversing its long-term decline in its share of total passenger traffic to less than 24 per cent and of total freight haulage to 8 per cent.

Italy's new PM faces up to test on budget

By Robert Graham in Rome

The credibility of Italy's month-old centre-left government faces its first important test today when prime minister Romano Prodi unveils a package of financial measures to prevent the 1996 budget from overshooting its targeted deficit.

Mr Prodi and his economic team, headed by treasury minister Carlo Azeglio Ciampi, the former prime minister and central bank governor, have said they intend to give a strong signal of Italy's desire to respect the Maastricht criteria in advance of the EU summit in Florence on Friday.

The mini-budget is also intended to pave the way for an early re-entry of the lira to the European Exchange Rate Mechanism (ERM).

The package has gone through several different versions and last night ministers were talking of measures that will find L16,000bn (\$10.9bn) in spending cuts and fresh taxes to hold the budget deficit to its target of 5.9 per cent of gross domestic product. This deficit is still nearly double the EU norm and well above the 3 per cent set for the end of 1997 by the Maastricht treaty.

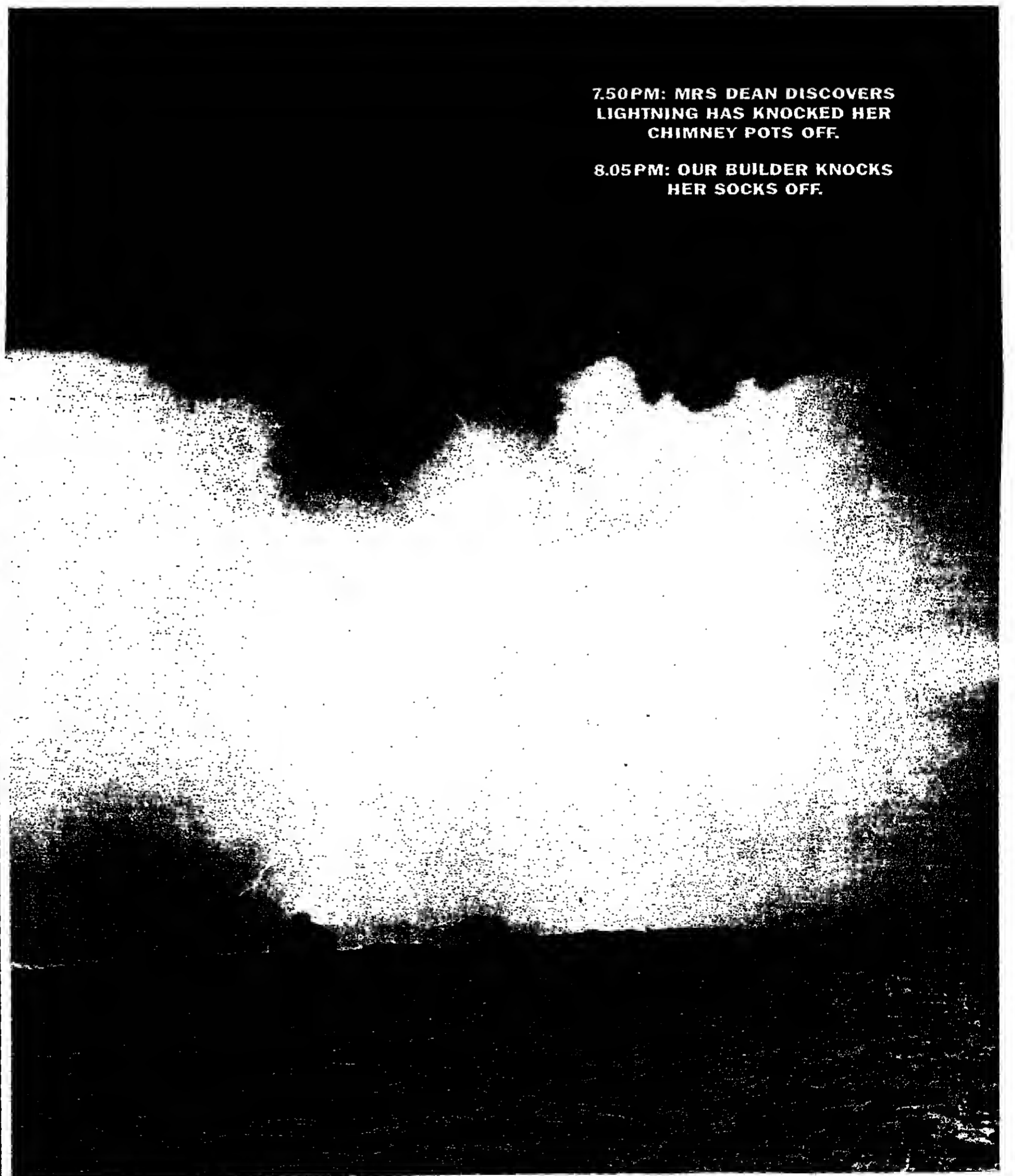
But if the L16,000bn figure is confirmed, it will still be equivalent to half the size of the original 1996 budget - underlining the weakness of the budget introduced by the outgoing government of Mr Lamberto Dini.

Officials in the economic team say two thirds of the package will take the form of spending cuts. At least L4,000bn is expected to come from substantial cuts in transfers to the state railways (FS), the roads authority (Anas) and the export credit guarantee organisation (Sace). These had already been planned by the previous government.

Other spending cuts will be made in the defence budget. But the most polemic area where differences remained last night was health. The unions have resisted both any attempt to reduce health spending as well as moves to increase health service charges and impose a controversial small levy on certain types of pension.

The government also has decided to impose a freeze on recruitment in the public sector and ask all ministries to shave 2 per cent off their purchasing budgets. Other cuts will be made in privileges enjoyed by civil servants. More generally, Mr Ciampi is putting much faith in savings coming from a more vigorous approach to reform of public administration.

The fiscal side will be responsible for raising some L5,000bn. There have been hints some measures will be introduced to obtain more from corporate profits. Traditional measures such as raising petrol taxes have been discarded but the government will tax lotteries further. It also likely to extend further some form of tax amnesty, a measure taken by the two previous governments.



7.50PM: MRS DEAN DISCOVERS LIGHTNING HAS KNOCKED HER CHIMNEY POTS OFF.

8.05PM: OUR BUILDER KNOCKS HER SOCKS OFF.

Who says lightning never strikes the same place twice? Earlier last year a builder retained by Guardian Direct performed a spirited impression of grease lightning when he arrived at a cottage, which had been damaged in a thunderstorm, only fifteen minutes after the incident was reported.

The amazed owners, who had only signed up with us five days earlier, were delighted when we agreed their claim on the spot, paying all the bills direct. Proof, if proof were needed, that we'll always try to settle your claim in a flash. **BETTER INSURANCE FOR THE WORLDLY WISE**

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NEWS: ASIA-PACIFIC

Indian curbs on spending win plaudits

By Mark Nicholson in New Delhi

Indian industry and economists have welcomed a "qualitative step forward" in the first initiative of Mr P. Chidambaram, United Front finance minister, when he announced broad spending guidelines aimed at cutting Rs300 (US\$60m) from government expenditure.

But they said real inroads into the fiscal deficit would depend more heavily on further tax reforms and restraint in the UP's undertakings to boost state investment spending.

The finance ministry said it aimed to make the cuts by scrapping redundant government programmes, increasing ministries' accountability for spending programmes, minimising borrowing, ensuring higher dividend payouts from public sector units and - most welcome to economists - for the first time urging government staff cuts.

However, the ministry's initiative raised the first internal squall over the UP's economic policy as leaders of the Communist Party of India (Marxist) protested that the moves, notably towards government job cuts, exceeded the ambit of the "common minimum policy", the coalition government's first policy document issued last month.

Mr Chidambaram, however, said in an interview this week that "the one thing I am committed to, devoted to is fiscal prudence".

The spending measures precede what the minister said would be a "reformist" budget due next month. They aim to make ministries more directly accountable for spending and cost overruns, to stop the practice of deferring spending or postponing billings to the next fiscal year and to tie the release of loans and grants to state-run bodies more directly to immediate spending needs.

Revenue enhancing measures included mandating higher dividend payouts to the government from profitable public companies along with proposed rises in administered prices for postal, power and water services.

Most radically, the finance ministry said the budget for state pay and allowances would be frozen for 1997-98, while ministries should cut staff "to the maximum extent possible in the shortest possible time".

Nonetheless, there are complaints about the bureaucratic procedures that foreign investors must still endure to buy shares. Each foreign investor must obtain an identification card from Seoul stock regulators and appoint a standing proxy and foreign exchange bank before trading in shares.

Mr P. Shome, director of the Institute of Public Finance and Policy, said that, fully realised, the cuts would represent a reduction equivalent to 0.25 per cent of GDP, but he added that a figure of Rs15bn appeared "more realistic" for the present fiscal year.

"The quality of the measures is good - for the first time a government has said something about cutting excess employment," he said. "But in terms of quantification, to get the deficit down, if their hope is to cut the deficit to 5 per cent of GDP this fiscal year, then there is still need for strong tax measures." These, he said, should include further broadening of the tax base and include an attack on numerous personal and corporate tax exemptions.

South Korea half-heartedly opens the investment door

The Seoul stock market has the reputation of being the toughest in Asia for overseas investors.

Limits on the overseas ownership of listed companies has been particularly frustrating since foreign interest in Korean stocks, considered undervalued compared with those elsewhere in Asia, is strong.

But relief appears to be in sight with the announcement by the finance ministry in Seoul that the ceiling on foreign shareholdings will be raised from 10 per cent to 20 per cent by 1999.

The cumbersome registration procedure is one indication of the suspicions that Korean officials harbour about foreign investment even as Seoul seeks OECD membership.

Indeed, South Korea is distinctly ambivalent about the OECD process. "We believe we deserve to join the OECD because we are now the world's 12th largest economy. It's a matter of pride for us," said an aide to President Kim Young-sam.

But officials are then quick to warn of economic chaos if more than six months' wrangling between the finance ministry, banks and political parties.

The most controversial part of the scheme calls on banks and other institutional lenders to write off Y5,730bn (US\$2.6bn) of losses, relating to bad loans on undervalued property, and for the government to cover the losses remaining Y685bn of initial losses.

The bank-fundled proportion could well be increased because of intense public opposition to using public money.

The enactment of the bills was "just the beginning of the government's efforts to solve the bad loan problem", Mr Wataru Kano, finance minister, said.

Bank officials in Tokyo estimate that total losses of other ailing financial institutions could come to an extra Y30,000bn. Yesterday's bills also include reforms which attempt to reduce the risk of recurrence of similar problems.

Towards the OECD: Korea's financial reform

- RECENT PROPOSALS**
 - Abolition of restrictions on Korean investment in overseas securities
 - Expanded limits on exchange rate fluctuations
 - Foreign investment consulting companies to open subsidiaries in December 1997 and investment trust companies in 1998
- NEW PROPOSALS**
 - Increase in the foreign shareholding ceiling from 10 per cent to 20 per cent by 1999, with its possible abolition in 2000
 - Foreign securities houses and banks to be allowed to open wholly owned subsidiaries by December 1998
- UNDISCLOSED BUSINESS**
 - Lifting of the ban on the foreign purchase of blue-chip bonds in the domestic market
 - Abolition of controls on overseas borrowing by Korean companies
 - Setting a deadline for full currency convertibility

said Mr Philip Smiley, chief representative of Jardine Fleming Securities in Seoul. "These bureaucratic hurdles are not likely to be removed until the nominal foreign shareholding limits are abolished."

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Mr P. Shome, director of the Institute of Public Finance and Policy, said that, fully realised, the cuts would represent a reduction equivalent to 0.25 per cent of GDP, but he added that a figure of Rs15bn appeared "more realistic" for the present fiscal year.

Mr Chidambaram, however, said in an interview this week that "the one thing I am committed to, devoted to is fiscal prudence".

It remains uncertain whether Korea's new concessions will satisfy the OECD. Although the OECD's recent economic survey on Korea endorsed a measured pace to financial liberalisation, it nonetheless argued that the current process could be accelerated.

The OECD is also advocating that Korea establish a firm schedule for opening the bond market, achieving currency convertibility and eliminating remaining controls on capital inflows.

The demand reflects concerns among some OECD members that Seoul's economic reforms would slow once it gained OECD membership because there would be less outside leverage for reform.

Korean officials see the process differently. "Allowing Korea into the OECD now is the best course because it will strengthen the band of economic reformers against those resisting change," said Mr Ju Chun-ki, the head of the foreign ministry's international economic affairs bureau.

Unless the wide gap in perceptions between the OECD and Korea is narrowed, Seoul may soon find its application put on hold.

John Burton

Tokyo agrees cash for loans fiasco

By William Dawkins in Tokyo

The Japanese parliament yesterday gave final approval to plans to allocate government cash to help liquidate bankrupt firms, or bailing out companies, and improve the financial system's controls.

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John Burton

ASIA-PACIFIC NEWS DIGEST

NZ volcano disrupts flights

Thousands of air travellers had their travel disrupted after New Zealand authorities yesterday banned all flights over much of the North Island, following a series of spectacular eruptions of Mt Ruapehu. International flights heading to New Zealand's leading international airport at Auckland, 250km from the eruption, were forced to turn back, while other aircraft were diverted to Wellington and Christchurch.

South Korea yesterday appeared to be headed for a period of labour unrest with the country's largest car parts company going on strike and workers at five state-run companies threatening to walk out tomorrow.

Securities officials arrested

South Korean authorities yesterday arrested two senior officials of the country's securities market watchdog body in connection with a bribery scandal, a prosecution official said.

Worries over HK human rights

Amnesty International voiced concern yesterday about the future of human rights in Hong Kong after China takes the territory back from Britain next year.

NEWS: WORLD TRADE

Korea, China part company over jetliner

By John Burton in Seoul

A proposed Sino-Korean project to build a 100-seat jetliner collapsed in acrimony yesterday and threatened to dash Seoul's immediate hopes of creating a civil aviation industry.

Chinese officials said the proposal would add to the cost of the \$2bn project, while China had the strongest claim to the assembly plant since it would provide the biggest market for the regional airliner.

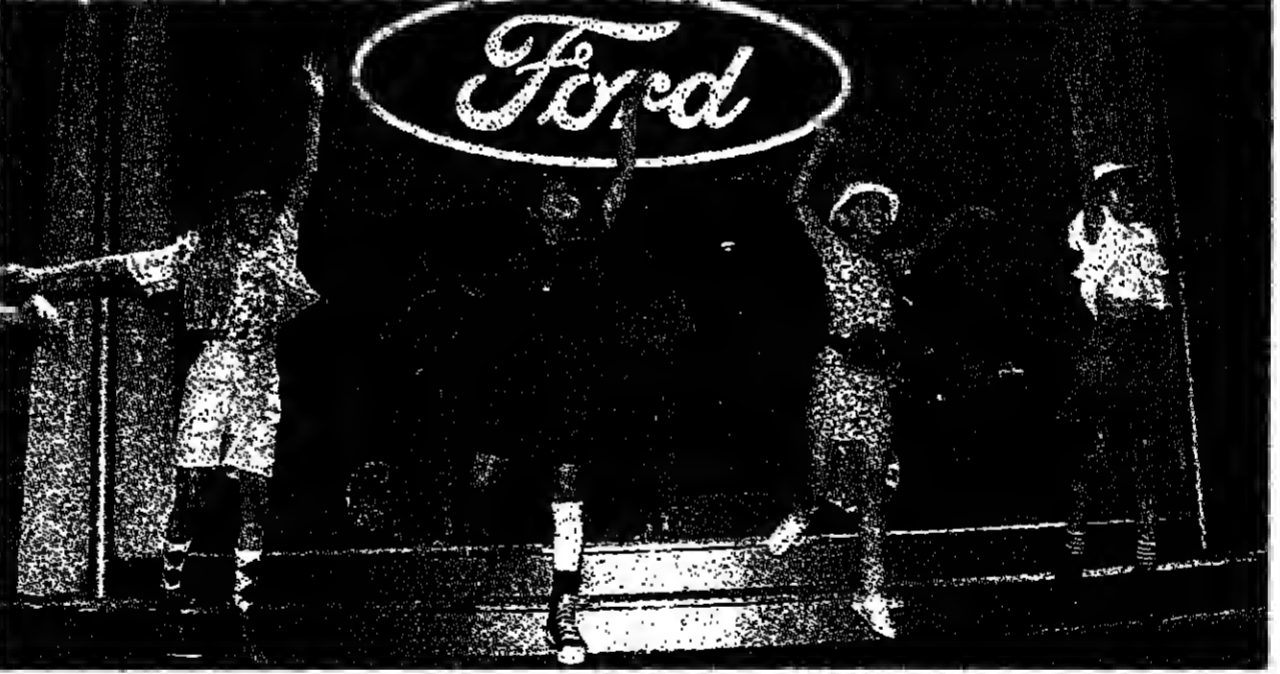
The two nations also clashed over their respective shareholdings in the project. Under their original agreement, China and Korea would each have a 35-40 per cent stake.

But Beijing recently proposed sharply reducing Korea's shareholding, while increasing the stakes for the Aerospaceale-

led European consortium and Singapore Technologies Aerospace (STA). Korean officials protested that China had unilaterally decided to select the European consortium, which includes British Aerospace and Alenia of Italy, as the project's technical partner, while recruiting the participation of STA.

Officials in Seoul vowed yesterday with the development of a regional aircraft on its own. But the expulsion of Korea from the Chinese project represents a serious setback to its ambitions of creating a leading aerospace industry.

China yesterday sought to build on Monday's agreement with the US over intellectual property rights by proposing an early meeting between the leaders of the two countries.



A Chinese-built Ford van is promoted by dancing children at China Auto '96 in Beijing yesterday. Foreign carmakers flocked to the show, the biggest in China, where the car market is expected to grow into the world's largest within 20 years.

China seeks to build on piracy pact

By Tony Walker in Beijing

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WORLD TRADE NEWS DIGEST

Vietnam asks to join Apec

Vietnam has asked to join Apec, the Asia Pacific Economic Co-operation forum, the 13-member grouping formed in 1989 to promote region-wide free trade.

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Australia seeks lower CD prices. Australia's federal government is committed to ensuring lower prices for compact discs, Mr Warwick Smith, a minister in the new Liberal-National coalition government, told parliament.

ABB to build Kazakh plant. ABB Holland, part of the Swiss-Swedish group, said yesterday it would build, finance and operate a 250MW power plant in Kazakhstan.

US clashes with Hong Kong over textiles exports

By John Riddling in Hong Kong

Hong Kong and the US will hold talks today in an attempt to defuse a row over textiles trade, a Hong Kong government spokesman said yesterday.

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WORLD TRADE NEWS DIGEST

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Berlusconi lawyers win fraud inquiry delay

By Jimmy Burns in London
The Home Office, a London magistrate and the Serious Fraud Office face an unprecedented legal challenge over the way they co-operated with Italian police investigating the Fininvest business empire of Mr Silvio Berlusconi.

his Fininvest group had questioned the legality of a Home Office agreement to co-operate with the Italian authorities, the issuing of a warrant by a London magistrate, and the subsequent raid by SFO officers on a London business address in April.

take notes of the documents seized. Evidence alleging that the UK authorities acted unlawfully was presented in closed court last Friday. Yesterday lawyers acting for Mr Berlusconi said they were under instructions not to comment on the case pending a decision on the judicial review at a hearing due early next month.

alleged serious or complex fraud referred by the home secretary. Senior SFO officials believe that the outcome of the judicial review could have a significant impact on the way UK authorities assist overseas fraud investigators in other cases.

requests from international investigators, executing numerous search warrants and document seizures. One of its most recent raids was on an art gallery in central London together with agents of the Australian Attorney-General's department as part of an investigation into the affairs of Mr Alan Bond, the disgraced British-born Australian businessman.

Governments issue warning to Sinn Féin

By John Murray Brown in Dublin and John Kampfer at Westminster

The Irish and British governments yesterday told Sinn Féin, the Irish Republican Army's political wing, that it faced complete isolation unless it could prove it had dissociated itself from the terrorist group's campaign of violence.

A security report commissioned by a bank with offices in Manchester predicted at the end of April that the city was likely to be targeted by the Irish Republican Army, Jimmy Burns writes. The report was prepared by private consultants Search Training International Ltd (STIL) for the Manchester headquarters of Coutts & Co, a member of the National Westminster Group.

Three days after the Manchester bomb that injured more than 200 people, Mr Tony Blair, leader of the opposition Labour party, warned that republicans could expect an equally tough approach from a Labour government.

Major John Wyatt, the author of the report, said that before the Manchester bomb on Saturday complacency had spread through the business community on the UK mainland. "We found some of our clients sharing a certain amount of scepticism as to why they needed to improve their security."

Labour strategists said the party leader wanted to serve notice to Mr Gerry Adams, the Sinn Féin president, the futility of waiting for the next UK general election in the hope of a change in British policy on Northern Ireland. He suggested the US and other governments had been given a "telling lesson in the realities of the IRA."

Mr John Major, the UK prime minister, told the House of Commons "Either Sinn Féin is going to be a democratic organisation taking part in democratic politics or it's going to stay side by side as the reverse coin of the IRA, with intermingled membership, in which case it has no part in democratic politics whatever."

British policy, the foreign secretary insists, is starting to pay off. After all, British consumers are buying 86 per cent of what they did before the "mad cow" scare. Rather smugly, he suggests that German policy has failed, in comparison. Their beef sales are running at only half the level they were. "They hoped that by banning British beef, they would persuade their consumers to buy German beef. It hasn't worked. The only way confidence will be restored in Germany will be if there is a resolution on a European-wide strategy."

Whether Sinn Féin would continue to give "political support" to the IRA's armed campaign. Whether Mr Adams had gone to the IRA seeking a new ceasefire and, if not, why not. An official said: "Our contacts with Sinn Féin were on the basis that the party was seeking to secure a new ceasefire. We now want to know whether that is still the basis."

The decision to review relations marks a hardening of official attitudes, and an effective end to the pan-nationalist approach to the peace process which saw the Irish government line up with Sinn Féin, the moderate nationalist Social Democratic and Labour party and Irish America in seeking a deal on Northern Ireland.

The latest government move comes amid signs of progress in the multi-party talks at Stormont, which reconvene in full plenary session for the second time today. Speaking in Belfast, Mr David Trimble, the leader of the Ulster Unionists - the largest pro-British party in Northern Ireland - said there "could be no more illusions as to what Sinn Féin and the IRA are up to. There is not a commitment to peace. Can anyone doubt that we have seen merely the tactical manoeuvres to see if they can exploit the threat of violence?"

Labour pledges pro-Europe platform

By Robert Peston in Bonn

The Labour party will fight the general election on a pro-European platform, Mr Tony Blair, the party leader, pledged yesterday. He acknowledged that this might make him vulnerable to damaging attacks from the Conservative government.

He would campaign "with pride" to end the "perpetual and negative isolationism" of the UK in Europe, he told the biennial conference of the German employers organisation, the BDI, in Bonn yesterday. He said to applause that he had "no doubt at all" that the UK's future lay "at the centre" of the EU. However, his speech drew an immediate attack from Mr Michael Heseltine, the deputy prime minister.

The Labour leader would be "walked over by much tougher, harder people" in Europe, Mr Heseltine alleged. "It's a disgraceful speech, because what he's doing is telling the Germans what the Germans want to hear at the expense of British interests."

'We have said that if beef is not resolved, it will dominate the European Union summit'

Foreign secretary firm on non-cooperation

By Bruce Clark, John Kampfer and Quentin Peel

Much as he might want to, Mr Malcolm Rifkind cannot bring himself to acknowledge that the UK government has done anything wrong in its handling of the crisis over BSE, or "mad cow disease". The British foreign secretary has spent most of his waking hours in recent weeks containing the fall-out from the beef affair, and dealing with the backlash from his European partners.



Malcolm Rifkind at the Foreign Office yesterday: detailed negotiation to end the European Union's beef crisis has begun

He has traipsed around the capitals of the European Union seeking to explain his government's policy of non-cooperation on all EU decisions, as part of its campaign to get the ban on British beef exports lifted. He has been publicly and privately denounced by his fellow foreign ministers for the tactics. Yet he insists that they are going to pay off.

"We are prepared to continue this policy of non-cooperation until a framework strategy is agreed," he said in an interview yesterday. But he dismissed fears that the stand-off could last for months - possibly until a British general election next year.

government launched its non-cooperation policy. As a result, Mr Rifkind says, the European Commission was last night drafting a framework strategy to enable the phased lifting of the EU ban on British beef exports. He was cautiously hopeful that it might be approved at this week's summit of EU leaders in Florence.

prove acceptable to Conservative Eurosceptics at Westminster, who have been restless in the confrontation with Brussels. It may well require the culling of more British cattle - 100,000, instead of the 80,000 proposed by the UK Ministry of Agriculture - to ensure that BSE is eventually removed from the food chain. That would be highly unpopular.

exports of contaminated animal feed to France, after it had been banned in Britain. "I was very alarmed when I first read the French press reports," he said. "I immediately made inquiries. The reality is very different."

That was when the British

lands factors, and all that rubbish. Others have used the language about "trekking the summit". We have not. But we have said that if beef is not resolved, it will dominate the summit. Everyone agrees it is the most important short-term problem. So that is what ought to happen.

Yet it is still uncertain whether the other member states will be ready to accept the Commission compromise. And it is also unclear that such a compromise would then

other countries are not prepared to accept the scientific evidence, and react instead on the basis of purely emotional public opinion. The idea that it is only the health of people in France or in Germany that is relevant, and not the health of people in Britain, is absurd."

He insists that the only legal basis for imposing a ban on exports of British beef should be public health, and that is not a justification for a major breach in the single [EU] market," he says.

Nor does he see any reason to express remorse over British

UK NEWS DIGEST

Network PC race sharpens

A UK-based start-up backed by Mr Herman Hauser, founder of Acorn Computer, detailed its plans yesterday to become the first company in the world to launch a low-cost network computer. Newly formed NChannel plans to begin selling Acorn's NetStation network computer on October 11 and has placed a £399 (£510.47) price tag on the machine which will be sold in the UK, the US and mainland Europe.

fullest investigation into the company. Those behind the scheme, in which investors were offered large guaranteed returns, were "shadowy and dubious individuals", he said. Millions of pounds of investors' money had been diverted out of the company which had been used as a "milch cow by people up to no good" he said. There was a long history of "exotic devices" being marketed to fleece investors and the ostrich farming "scam" was the latest of these, the judge said.

John Mason, Law Courts Correspondent

Recovery plan 'supported'

LOYD'S A senior civil servant at the Department of Trade and Industry yesterday expressed confidence that Lloyd's of London would win Names' support for its recovery plan this summer. Mr Jonathan Spencer, director of insurance, said Lloyd's was not taking success for granted but "the signs seem to be that the membership at large will give strong support" to the plan, which includes a £3.1bn (\$4.74bn) out-of-court settlement offer.

Ralph Atkins, Insurance Correspondent

Jersey law debate delayed

The Jersey parliament yesterday reluctantly postponed a debate on legislation which would allow major accountancy firms to set up on the island as limited liability partnerships. The liability debate will now take place on July 9.

Philip Jones and Jim Kelly

Telstra wins BAe contract

British Aerospace has signed a contract worth an initial £2.5m (\$3.82m) a year with the UK subsidiary of Telstra, the largest Australian telecommunications carrier. It is the largest deal so far for the Australian carrier which last week announced its services to the whole of the UK. BAe has significant investments in Australia and has plans to develop into Asia-Pacific markets.

Alan Cane

Insolvent ostrich company is wound up by judge

The Ostrich Farming Corporation, the now insolvent company at the centre of a pyramid-selling investment scandal, was "reduced with wrong-doing", a High Court judge said yesterday. Ordering the winding up of OFC, which went into liquidation in April, Mr Justice Lightman asked the Official Receiver to carry out the

Former News Corporation executive is investigated by Israeli police


Wire-tapping allegation is denied

Police in Israel are investigating the former chief financial officer of a key part of News Corporation, where it has been paying him in return for providing and analysing information relating to a £19m (£29m) legal action filed in London's High Court by several companies in the News group, including News International, its main UK subsidiary.

wire tapping and said that he had not been charged. News Corporation group has an agreement with Mr Kreiger whereby it has been paying him in return for providing and analysing information relating to a £19m (£29m) legal action filed in London's High Court by several companies in the News group, including News International, its main UK subsidiary.

Jerusalem police are investigating whether Mr Kreiger illegally tapped phone calls in Israel involving Mr Chinger. In Israel there are strict rules covering the tapping of phones.

caster in which News group holds a 40 per cent stake, and other TV companies. News group companies claim that "the price paid by News Datacom for smart cards has been artificially inflated" as a result of a long-running conspiracy between Mr Chinger, Mr Meir Matatyahu, a former employee of News group, Mr Bharat Kumar Marya, a businessman, and several companies associated with him termed by the News group as the "Marya companies".



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London, 9th July 1996

THE SPANISH EMBASSY COMMERCIAL OFFICE in London, in association with the Andalusian Development Agency (IFA), Technology Park of Andalucía in Málaga and Sevilla Technopolis, has pleasure in inviting you to the seminar "Andalusia, The Preferred Technological Partner". This seminar offers you the chance to hear top executives from firmly established manufacturing companies in Andalusia in addition to an in-depth account of the conditions of investing in the Andalusian Technology Parks. Other topics such as labour markets, availability of skilled workforce, Regional Incentives and industry infrastructure will be examined.

PROGRAMME:

- 9.30 WELCOME
- 9.35 PERSPECTIVES ON THE ANDALUSIAN ECONOMY
Representative from the Regional Government of Andalusia
- 9.55 BUSINESS OPPORTUNITIES IN ANDALUSIA
Mr. Salvador Durban (President of the Development Agency of Andalusia)
- 10.15 COFFEE BREAK
- 10.45 PRESENTATION OF SEVILLE TECHNOPOLES
Mr. Jaime Montaner (President of Seville Technopolis)
- 11.05 PRESENTATION OF PARQUE TECNOLÓGICO DE ANDALUCIA (PTA)
Mr. Felipe Romera (General Director of PTA)
- 11.25 THE HUGUES EXPERIENCE IN ANDALUSIA. CASE STUDY
Mr. Robert Apple (President of Hugues Microelectronics Europe España S. A.)
- 11.45 QUESTIONS AND ANSWERS
- 12.15 CLOSE
- 12.30 BUFFET LUNCH

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BUSINESS AND THE ENVIRONMENT

Leyla Boulton describes how new UK packaging rules could lead to better forms of recovery in the EU

The \$64,000 waste question

Once derided as the "dirty man of Europe", Britain is seeking to outperform the European Union with new rules for recovering packaging waste that could revolutionise the fate of EU rubbish.

Five years after Germany devised the pioneering "green dot" system that inspired an EU-wide directive, Britain is neither the first EU state to comply with the legislation nor the most ambitious in terms of recovery targets.

For producers of packaging raw materials: 11 per cent for manufacturers of packaging; 36 per cent for "packer-fillers", such as Procter and Gamble, which put their goods into packaging; 47 per cent for retailers which supply packaged goods to consumers.

The method whereby companies calculate their obligation is best illustrated by the following example. Suppose XYZ Packaging manufactures 15,000 tonnes of corrugated board boxes.

The Germans got it wrong because they went for a collection-based system, says one UK official. "This means you end up collecting any old rubbish, unlike a market-led, recovery-based system which gives you nothing for a pile of stuff that contains old TVs."

John Durston, Valpak's director, says it will offer its members value for money by achieving significant economies of scale and freeing them from the burden of going out and finding packaging waste to recover.

Consumer package recycling in Germany



Source: Deutscher Stahlverpackungsverband

"take the focus of attention away from people who are already doing a very good job recycling to a heavy administrative task of form-filling".

market and the cost of collection." Although studies show that recycling for many materials makes both environmental and financial sense, collection systems in most of the western world remain heavily dependent on financial and regulatory support from the state.

Oliver says a door-to-door collection scheme he spearheaded in his Andur district council in Sussex would cost £400,000 a year to run without corporate and local government subsidies. It generates only £60,000 in annual revenues.

As most European Union nations struggle to comply with EU targets for recovering packaging waste, Germany, the pioneer in this field, is trying to amend some of the drawbacks of its own system, created in 1991.

Pioneer paying too high a price Germany's system of recovery is under pressure to change, writes Michael Lindemann

The Duales System Deutschland, set up to oversee the recycling of packaging in Europe's largest economy, was created by 600 businesses in response to a draconian packaging law. This made sellers of packaged goods individually responsible for the collection and recycling of up to 74 per cent of packaging waste.

The costs and inefficiencies associated with the German system. Above all, they are keen to spare their industries the kind of Dm4bn (£1.7bn) bill imposed by DSD every year to recycle packaging which makes up only a third of all household waste.

the environment ministry is working with DSD on an amendment to the 1991 packaging ordinance which created the company. The government hopes to pass the amendment later this year or early next.

packaging the cost of recycling to promote greater transparency of the system's costs to consumers. It already bears much of the brunt of public anger about a doubling of refuse collection fees in the past two years.

Germany's system of recovery is under pressure to change, writes Michael Lindemann. The DSD officials point out that while the principle of the system is sound, the actual implementation is far from perfect.

But because of public sentiment about environmental standards, few people - least of all Angela Merkel, the environment minister - have dared to stray from the accepted wisdom about the so-called Mehrwegflasche reusable bottles.

"In Germany one cannot, as an environmental politician, dare to question the Mehrwegflasche," one DSD official says. "We have not got that far yet."

APV RT. HUNGARIAN PRIVATISATION AND STATE HOLDING COMPANY. INVITATION TO BID. The Hungarian Privatisation and State Holding Company (hereinafter: Caller or APV Rt.) invites a one-round open tender for the asset management of the majority share holding (84,48%) of DUNAFERR Rt. (hereinafter: Company), Dunaujváros (Trade Registry no.: 07-10-00-1049).

APV RT. HUNGARIAN PRIVATISATION AND STATE HOLDING COMPANY. INVITATION TO BID. The Hungarian Privatisation and State Holding Company (APV Rt.) (H-1133 Budapest, Újpesti rkp. 31-33) invites a one round open tender for the joint purchase of the following state owned properties managed by APV Rt.

Television has played a more significant and serious part in British culture than has been the case in most other countries.

This has not been true in the US where television has been considered largely in terms of ratings. There is some serious critical writing about television in the American press.

It can scarcely be seen as mere coincidence that American television has been solidly commercial from the beginning. In Britain with its mixture of public service and commercial broadcasting, there has been a benign tendency for commercial broadcasters to try to win some of the kudos of the BBC and for the BBC to aspire to the high ratings of its commercial competitors.

Once ITV broke new ground with Armchair Theatre and drove the BBC into inventing The Wednesday Play, in the 1960s ITV had the courage, initiative and originality to make Muck And Brass, a drama serial about city centre redevelopment and politics which was, in several respects, better than Our Friends In The North.

I cannot say that I find much to choose between new age superstitions and the religious ideas that they are replacing, but it must be said that in television drama it is the Americans who are showing



Richard B. Grant and Susan Lynch in 'A Royal Scandal': the sort of idiosyncratic programme that British broadcasters must continue to create

Television/Christopher Dunkley

More than cops and docs

most imagination here. Series such as Beauty And The Beast (about a lion-man living under New York who befriends a female lawyer) and Quantum Leap (about time travelling) have led on to The X Files with its mixture of other-worldliness and police routine.

The BBC and Channel 4 are still making drama which has something to say, the most notable recent examples being the duo by the late Dennis Potter, Karaoke and Cold Lazarus. However, these were dismissed in the London Evening Standard newspaper last week in a full page feature headed "Why Dennis Potter's dying opus flopped".

that only 6.5 million people watched the opening episode of Karaoke and a mere 4.3 million the next, with 3.8 million watching the opening of Cold Lazarus.

The trouble with these trends (ITV restricting itself to formula drama, and what is left being judged in terms of ratings) is that those of us who have always treated serious television seriously are now tempted to exaggerate the virtues of anything with even the smallest degree of ambition.

to become an independent. Patterson is played by George Cole, which gets things off to a flying start, and the subject matter certainly makes a change from crime and the emergency services.

Even more difficult is Century, last in BBC2's current season of "Screen Two". Written and directed by Stephen Poliakoff and starring Robert Stephens, Charles Dance, Miranda Richardson and Clive Owen, it was about science, progress, sexism and other major concepts - definitely not some trivial bit of mass production.

Each of these programmes featured a premiere, in the early evening concert Thomas Bowes and Eleanor Alberga gave the first performance of Adam Gorb's Sonata for violin and piano.

Not of earth shattering significance, perhaps, this was sort of idiosyncratic programme that British broadcasters must continue to create if television is to be more than a babysitter for grown ups.

Spitalfields Festival/Richard Fairman Diverse feast of new music

Less than ten minutes walk from Broadgate and other nearby financial headquarters, this is the city's other music festival. The Spitalfields Festival has to be carefully distinguished from its rival, the City of London Festival, which it always manages to precede by a couple of weeks in June.

Through the smaller of the two, Spitalfields has its own distinct profile. All its events are held in Hawksmoor's noble Christ Church on the fringes of the city and its artistic ambience has traditionally had more of the fringe about it too, although that may be changing.

On Monday evening the festival presented a double: a pair of concerts at 6.30pm (to catch the office workers) and 9pm, each a mirror-image of the other.

Each of these programmes featured a premiere, in the early evening concert Thomas Bowes and Eleanor Alberga gave the first performance of Adam Gorb's Sonata for violin and piano.

and a waltz. Gorb's musical language includes syntax from various 20th-century masters, such as Stravinsky and Sostakovich, without sounding like any one in particular.

The later concert brought a short song cycle, entitled I'm Rubbery, who are you?, by Julian Anderson. The impact of this first performance was blunted by the absence of texts in the programme and indistinct diction.

All the other items involved the Brindisi Quartet, who played a Ravel String Quartet full of strong contrasts and Chausson's Concerto for piano, violin and string quartet, in which Bowes was again the sensitive violin soloist.

In between concert-goers could have dinner at one of the area's local restaurants, which provide a selection as diverse as anything else the festival has to offer.

Early evening concert sponsored by the Michael Tippett Musical Foundation, Spitalfields Festival runs until June 26.

Theatre/Sarah Hemming

Who Shall be Happy?

There is an interesting period of interregnum at the Bush Theatre, which is currently between phases as it moves towards a new artistic director and refurbished premises.

Following on from Paines Plough's residency with a piece focusing on Samuel Johnson, we have the piquantly named Mad Cow Productions from Belfast with another two-hander, Trevor Griffiths' Who Shall Be Happy...?

Or is it Danton? Early on in the play we learn that a decoy has also been imprisoned, in order to confuse anyone with ideas of springing the hero. So which character do we have before us: Danton or a crazed actor who once played the revolutionary?

Deprived of liberty, fraternity and equality, the prisoner is left to grap-

ple with the meaning of his life, with his own shortcomings and his real reasons for wanting to be freed. In between trying to bribe or cajole his keeper, he struggles to complete the question framed in the play's title, a question that takes him to the heart of the values enshrined in the revolution and, it follows, to the cornerstones of the modern age.

The piece was originally written as a television play and it tells - it is sliced into chunks so that you can almost pinpoint where the next change of camera angle might come. But it is absorbing thematically, rich with ideas, and entertaining. The writing soars and swoops with a mix of conspiratorial confidences, oratory and wit.

Continues to June 29 at the Bush, London, W12 (0181-743 3368).

Ballet/Clement Crisp

One hell of an evening...

distress, I can but say that I saw an evening of unrelieved mediocrity. Patrick Lewis's choreography, busily made, is the prisoner of its own - Walter's 1981 Sinfonia concertante for piano and orchestra. He offers an emotional tangle for two couples - Lisa Pavane and Dmitri Grudzyev; Monica Peregó and Greg Horsman - in which Miss Pavane lusts after Mr Horsman, treats Miss Peregó bossily, but finally decides that she wants Mr Grudzyev.

Development is rooted in the varied tempi of the music; an allegro means risky activity, anything slower guarantees lust, and temper (Pavane at times deeply miffed, as if she had found the chaps in flagrante among the rhododendrons), and a tendency to entwine oneself round the nearest body. Heads are so bent under the anguish of it all

that dancers appear round-shouldered and Pavane sports a Seriously Wronged Woman hairstyle. There are disastrous clothes by Tim Hatley, lead-coloured frocks from Suicide Modes; the men in hum-drum shirts, and the cast, and your critic, had a hell of a time.

"Worse followed. Christopher Dean's Encounters is, so alleges a programme note, about "relationships" that he has had. With noxious songs by Paul Simon as soundtrack, the action centres upon Thomas Edur, beset by six people whose words seek to avoid even in a railway compartment. They include what I take to be a tough governess, a good-time girl in real, a mad-woman, and a frenetic teenager. (These may be usual companions for world-class skaters, but they scared the daylight out of

me.) The choreography still has the child of the sea-rink on it. The piece is wholly unworthy, and the noble Edur is trapped in it like an aristo awaiting the tumbler.

And so to Paquita. In 1970, the Kirov Ballet showed for the first time in London, on this same stage, just what this celebrated feu-de-jolie

is about: dazzling steps, supremely assured style, a sense of tradition. Nothing less will do. Derek Deane, concerned to challenge and enhance his dancers' skills, has made a version which is respectable enough as text, but failed in performance. The manner on Monday night was brisk, brusque, Grinning is no substitute for poise, and an aggressive way with the steps destroys any vestige of classical harmony. The tutus are inspired by sweet-wrappers, and Andrea Quinn's view of orchestral tempi owes much to Jehu.

London City Ballet to close

London City Ballet has gone into voluntary liquidation. The closure of the company, comprising 32 dancers and 19 musicians was announced yesterday by Harold King, its founder and artistic director. The LCB, set up 18 years ago, had an annual budget of £2.2m, 11 per cent of which came from the Arts Council, and a strong commitment to regional tours.

"This is a bitter blow for everyone," said King, who expressed determination to "find a way of starting again - if necessary by creating a new company of dancers and musicians to carry forward all that has been achieved by LCB".

INTERNATIONAL ARTS GUIDE

- AMSTERDAM DANCE Koninklijk Theater Carré Tel: 31-20-6226177 ● Alle Na(O)tion: a choreography by William Forsythe to music by Williams and Schoenberg, performed by the Ballet Frankfurt; 8.15pm; Jun 20, 21, 22, 23

- BRUSSELS CONCERT Théâtre Royal de la Monnaie Tel: 32-2-2291200 ● Anthony Rolfs Johnson: recital by the tenor, accompanied by pianist Graham Johnson; 8pm; Jun 21

- EDINBURGH OPERA Edinburgh Festival Theatre Tel: 44-131-5296000 ● Alcibiades by Gluck. Conducted by Dominic Wheeler and performed by the Scottish Opera. Soloists include Janusz Mazon, Bettina Beckmann and Laura Czernagis; 8.30pm; Jun 21

- LONDON ART & ANTIQUE FAIR Grosvenor House Tel: 44-171-4958406 ● Grosvenor House Art & Antiques Fair: for 10 days every June the Great Room of Grosvenor House provides the setting for this prestigious fair, bringing together some 90 international art and antiques dealers.

- NEW YORK AUCTION Sotheby's Tel: 1-212-606-7000 ● The Jerome Rapoport Collection of American Aesthetic Silver: including examples of the works of Tiffany & Co., Gorham, Whiting, Shiebler, Dominick & Haf, and Durgin; 10.15am; Jun 20 EXHIBITION The Pierpont Morgan Library Tel: 1-212-686-0006 ● Being William Morris: A Centenary Exhibition: exhibition seeking to show a picture of William Morris in his various manifestations and careers: poet, novelist, illustrator and collector; to Sep 1

- PARIS EXHIBITION Musée d'Orsay Tel: 33-1 40 49 48 14 ● Au Moyen Orient: photographies d'Henry Sauvaire (1831-1896): exhibition of a selection of 40 photographs taken in the 1860s in the Middle East by the amateur photographer, numismatist, scholar and diplomat Henry Sauvaire; to Jun 23

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COMMENT & ANALYSIS



Edward Mortimer

Illusion of comfort

Even on the pleasant shores of Lake Como, there are signs that the privileged lifestyles of Europeans are under threat

The Italians do not do things by halves. When their international affairs institute hosts the annual workshop of the Council for the United States and Italy, it serves up the cream of Italy's industrial, financial and political elite for the delectation of its American guests...

leader, whose bronzed and sleek appearance suggested that there was indeed only one direction in which his personal living standards could significantly change. Discussion on the European Union focused almost entirely on the prospects for economic and monetary union (Emu)...

the failure of the other. The new centre-left Italian government got a good reception. The views of Massimo d'Alema, leader of the Democratic Party of the Left (formerly the Italian Communist party), were clearly more to the taste of the assembled bankers and industrialists than those of the ex-fascist National Alliance...

As usual in such gatherings, "globalisation" was the buzzword; and in this company no one dared to suggest that it either could or should be avoided. No Buchanan or Goldsmiths were there to question the liberal consensus...

The official answer, from the European Commission and from the presidency (the latter represented by the head of the Italian foreign ministry), was reassuring; the answers from the floor much less so. Norbert Walter, chief economist of Deutsche Bank, said that German industry, and especially German organised labour, was determined to keep both Polish coal and Polish migrant workers out of the European market...

In Germany, as Norbert Walter explained, the same dynamics operate but starting from a level twice as high. Public sector health care and old age pensions are completely unfunded, and business pensions largely so. Indeed, the very notion of a funded pension scheme is not understood in continental Europe...

entitlement spending would by 2030 consume all expected federal revenues, leaving nothing for debt service, defence or education. US social security, now just in surplus, would show a \$765bn deficit by 2030, and rise steeply thereafter...

What shareholders really want to see is a simple record of their company's share price and dividends compared with a calculation of the discounted return, preferably compared with some relevant comparator such as the sector average. If we are serious about adopting this method of measuring overall corporate performance we need to develop an internationally recognised technique for reporting and calculating it and shareholders must press non-executive directors to encourage their companies not only to set corporate targets in terms of shareholder value but also to report their achievements explicitly in these terms.

John Argenti, Pettistree Lodge, Woodbridge, Suffolk IP13 0EX, UK

Shareholder value needs to be given real meaning

From Mr Per Stenmark MEP. Sir, Having read your articles about the British Airways and American Airlines alliance...

Rash of airline alliances confusing and a distortion of competition

From Mr Per Stenmark MEP. Sir, Having read your articles about the British Airways and American Airlines alliance, as well as the comments from Virgin Airways chairman Mr Richard Branson, and others...

definitely not for Europe. I urge Mr Neil Kinnock, the EU transport commissioner, to take a good look at all the alliances and other agreements between airlines in Europe...

Per Stenmark, transport committee, member of the EPP group, European parliament, Rue Belliard 97-113, B-1040 Brussels, Belgium

A significant number of British companies also claim to subscribe to this philosophy, but as yet very few indeed provide any figures in their annual reports to demonstrate what shareholder value they have actually achieved over the past year...

Alliances between air carriers have grown popular in the past few years. Due to increased competition and tougher rules on state aid, the airlines are now fighting back, trying to find loopholes in the regulatory framework...

In international negotiations between the EU and external states it is utterly important to behave uniformly and show a high degree of commitment. Both events demonstrate how external states can take advantage of the EU. First, external states should strive to use historic relations. Last year, Canada skillfully influenced the British public with history's emotional arguments to gain its support in the conflict.

So for the sake of Europe, let's pave the way for more qualified majority voting in the realm of foreign policy at the current inter-governmental conference. Who knows what nature has planned for Europe in the near future?

Fredrik Floren, S Esplanaden 5b, 223 54 Lund, Sweden

Nature has its way in EU Likely trend

From Mr Fredrik Floren. Sir, Nature has a complex relationship with the European Union. Last year's dispute over Greenland habitat with Canada caused deep tensions between the member states...

member states. Would there be a more suitable moment of going into conflict with the EU than spring 1996? Last year's fisheries conflict between the EU and Canada showed how fisheries problems between Spain and the UK spilled over into the international arena.

From Mr R.E. Crum. Sir, Re UK unemployment ("Clarke signals cut in economic growth forecast", June 13). Is it not possible that one reason for the slightly mysterious behaviour of the labour market and unemployment lies in the changing population structure?

Plagued by internal tension and old historic relations, Community actions are more bark than bite. When the EU enlarges, it incorporates old historic relations. Establishing unanimity gets more problematic.

To put it crudely, numbers in the 20-29 age bracket have been falling by 2 per cent per annum over the past five years and are forecast to carry on that way for the next five. That is a reduction of 1.5m or 20 per cent in a key section of the labour force over 10 years.

It is not only that people are dropping out of the upper age brackets, they are not being replaced in the younger ones.

International negotiations between the EU and external states it is utterly important to behave uniformly and show a high degree of commitment.

So for the sake of Europe, let's pave the way for more qualified majority voting in the realm of foreign policy at the current inter-governmental conference.

R.E. Crum, 89 Hall Road, Norwich NR1 2PP, UK

John Argenti, Pettistree Lodge, Woodbridge, Suffolk IP13 0EX, UK

Fredrik Floren, S Esplanaden 5b, 223 54 Lund, Sweden

R.E. Crum, 89 Hall Road, Norwich NR1 2PP, UK

Business sense should prevail over future of Gdansk shipyard

From Mr Marjusz Kukliński. Sir, Mr Henning Oldendorf, who on 12 ("Gdansk shipyard closure condemned") and June 14 (letters) outlined problems in Gdansk shipyard undermined Poland's credibility as an exporter, is entitled to worry about his contracts, particularly if he has signed them on the cheap, expecting political pressures will prevail over business sense in sorting things out - like they did when Mr James Callaghan's government made a gift of 22 heavily subsidised ships to Poland, to keep the Tyneside voters in jobs in late 1970s. In view of the low value added of the shipbuilding industry, he cannot, however, have both his ships built in Poland cheaply and strong credibility of Poland as an exporter.

As for the alleged "shock of the shipping community" that the Polish government has arranged for its own state-controlled entity to go bust, I believe the community had ample opportunity to get accustomed to western governments running down their shipbuilding industries, to improve their nations' competitiveness. The case of Britain, where more than 20 shipyards were closed in the 1980s and in the 1990s, notwithstanding the protests of the trade unions, was well documented in the paper in which Mr Oldendorf advertised for taxpayers willing to subsidise his shipping business.

Marjusz Kukliński, 11 Palm Grove, London W6 4AF, UK

Andrew Adonis

The rise of the judges

Are judges getting too big for their wig? The question is being posed across the democratic world as courts play an increasingly forthright role in curbing governments and creating law. Americans have long treated their judges as legislators. Europeans are coming to do the same. Britain is now before the European Court of Justice seeking an end to the ban on British beef exports which is threatening to paralyse the European Union.

In London, lawyers for Michael Howard, the UK's embattled home secretary, are rarely out of the dock defending his decisions from judicial review. His plans for tougher criminal sentences have attracted an unprecedented storm of off-henck judicial abuse, orchestrated by England's former Lord Chief Justice.

On the European mainland, Italy's post-war political edifices were brought down by a team of anti-corruption magistrates. Most celebrated of them, Antonio Di Pietro, recently became a minister, fitting recognition of his public standing.

Germany's constitution protects the right of property, and legal claims flooded in. The constitutional court was obliged to adjudicate, which meant it had to come down on one side or the other on a highly political question. By refusing to grant restitution - although in fact the issue has just been reopened - it was accused of betraying its duty to do justice according to the law. Yet its judgment accorded with the justifiable concerns of the Bonn government about the social and diplomatic implications of wholesale upheaval in eastern Germany. Either way its decision was bound to raise a political storm.

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The third of the US influences - distrust of politicians - is equally important to the rise of the judges internationally. Italy is the most obvious case in point, where magistrates and courts have been instruments of public anger and revenge against a discredited political class.

Britain also reflects this tendency. As the reputation of Westminster politicians plummets to the level of journalists and estate agents, the judges are increasingly called on to safeguard political standards and to advise on sensitive policy issues. Lord Nolan and Sir Richard Scott did not launch their celebrated inquiries off their own bat; they were commissioned to do so by John Major, the prime minister, in the knowledge that parliamentary committees or such like could not hope to carry the same public credibility.

But who is to guard the guardians? A difficult question in theory. But in practice the judges are a supplement to, not a replacement for, elected politicians. If they stray too far from public opinion, they soon come to grief. As the old adage says of the US supreme court: it follows the election returns.

There never was a golden age when legislators made the law, executives executed it, judges interpreted it, and the three powers kept off each other's turf

Unsurprisingly, judges have become a fair game for the media and politicians. Nominations for the US supreme court are as bitterly fought as elections. European politicians

It is much the same in most other democracies with written constitutions and hills of rights. The German land controversy is particularly telling. When German unification was agreed in 1990, Chancellor Kohl deliberately left vague the issue of restitution for victims of post-war expropriation in the east, anxious to upset neither the Russians abroad nor the voters at home.

*Judges and Politics in the Contemporary Age, Bouverdean, £2.99

Pfizer forum The future of the corporation. BY DR. MICHAEL NOVAK

Through its history, the private business corporation has had fierce critics who have tried to destroy it or subordinate it to the state. A leading theologian and philosopher argues that the corporation, as a voluntary and independent institution, plays an irreplaceable role, not only in the creation of wealth, but in the preservation of civil society. The corporation, legally considered, is a magnificent social invention, prior in its existence to the modern nation state. Among historians, it is no longer unusual to suggest that the Benedictine monasteries, sweeping north into Europe from Italy and east from Ireland, selling their wines, cheeses, brannies and breads from region to region, were the West's first transnational corporations. From the surplus thus accumulated, libraries and schools, music halls and commissions for paintings grew; civilisation took root. Arts and sciences were nourished, and industries such as mining and engineering were furthered. Over time, new discoveries such as the stock association, mutual insurance societies, the beginnings of organisational theory, patent and copyright arrangements, the power of newly invented machines, and the possibilities of large-scale and mass production opened up new horizons for the business corporations. From the beginning, business corporations had enemies. Independent of the state, designed to continue beyond the life of the founding generation, capable of providing goods and services on a scale previously unseen, in need of vast amounts of human and financial capital, business corporations had to prove themselves, often against quite entrenched opposition from the social classes they threatened the landed aristocracy, for example. And yet, as Karl Marx noted, they transformed the world. They were indispensable to making it free and prosperous. Thus, the business corporation grows out of a long, worthy, and civilising history. It is a voluntary association committed to a common enterprise - an enterprise association, as Michael Oakeshott would call it - and this enterprise consists in providing particular goods and services to the larger human community, either on a planetary basis or in one or more of its smaller communities. It springs from the creative act of its founders, who are usually moved by a new invention or idea to provide something otherwise unavailable to their market. Their aim is to provide this good or service at a price attractive to potential customers, in the hope of a profit sustainable over time. Further, this hope of a reasonable return on their investment attracts investors to join their funds to the purposes of the firm. From the point of view of civil society, the business enterprise is an important social good for four reasons. It creates jobs. It provides a welfare agency, out a family. It is an economic association with specific and limited responsibilities, which, simply by being what it is, serves the common good of the community in many ways. It has changed often in history, and by its very self-discipline, inventiveness, and creativity it has surmounted even greater threats than it faces today. Yet in these days of instant communications and easy demagoguery, it is timely for the business corporation to take account of its own identity, its essential role in the future of self-governing nations, and its central position in the building of civil society. Dr. Michael Novak is a theologian and former U.S. ambassador who currently holds the George Fredrick Jewett Chair in Religion and Public Policy at the American Enterprise Institute in Washington, D.C. He is the 1994 winner of the Templeton Prize for Progress in Religion, and the author of numerous books, including Distant Shores: A Calling (The Free Press 1996).

COMPANIES AND FINANCE: EUROPE

Strength in newsprint fails to offset decline in pulp and timber

Profits down at Finnish forestry groups

By Hugh Carnegie in Stockholm

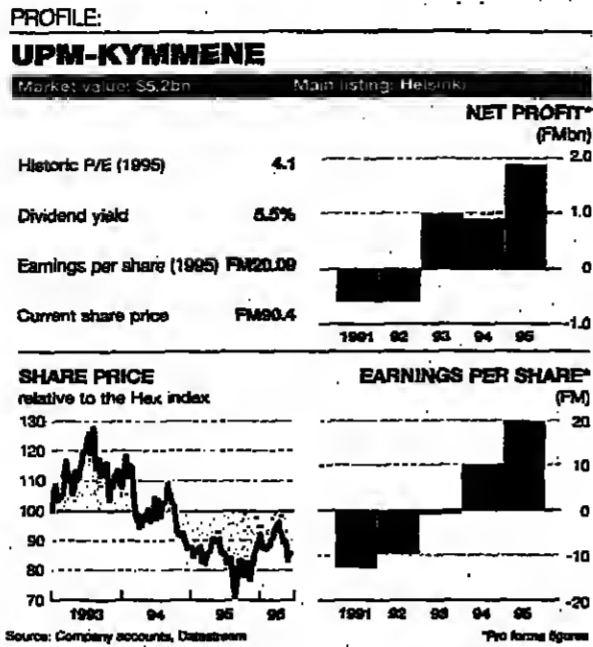
Falling prices in pulp, sawn timber and fine papers were blamed by Finland's forestry products groups yesterday for big falls in profits in the first four months of the year.

There was stronger performance in newsprint, where prices and demand remained high, and in packaging materials. But in some packaging and magazine papers, a weak trend was also at work, undermining sales volumes and profits.

At UPM-Kymmene, Europe's biggest forestry industry group formed last year by the merger of Repola and Kymmene, pre-tax profits slid from FM1.9bn to FM1.65bn (\$32.2m) - but the fall was softened by an extraordinary charge of FM1.46m at the same stage last year.

Group turnover rose from FM11.4bn to FM17.6bn, driven by a rise in newsprint sales from FM1.7bn to FM2.1bn and a slight increase in magazine paper sales to FM3.66bn. Sales at Rauma, the forest machinery and engineering subsidiary, also rose, from FM2.8bn to FM3.4bn.

But sales in all other key



divisions fell, dragging down profits. Operating profits in fine papers slumped from FM362m at the same stage last year to FM37m, while pulp profits tumbled from FM703m to FM213m. The sawn timber division

Kymmene chief executive, said the merger process was well advanced, with all the group's production operations from the two merged companies reorganised into a single divisional structure. Overlapping head office functions were now being merged and downsized.

However, he said that the FM1bn-FM2bn synergy benefits he anticipated had yet to be realised, and were hard to achieve when operating at relatively low capacity.

At Enso - itself the product of a recent merger of Enso-Gutzeit and Veitsiluoto - a similar pattern was evident, as group pre-tax profits fell from FM1.2bn to FM801m on sales down from FM9.3bn to FM8.8bn.

Sales in the base industries division, which covers forest, sawn timber and pulp operations, fell 14 per cent to FM1.8bn, while operating profits crashed from FM467m in the first four months last year to FM58m.

Price falls of up to 30 per cent caused fine paper sales to tumble 19 per cent to FM2.4bn and operating profits to fall from FM504m to FM96m.

Capacity utilisation in fine papers was 81 per cent and 80

per cent at UPM-Kymmene and Enso, respectively, during the period.

Enso emphasised that prices for fine papers would follow a turnaround in pulp prices. If this happened, "business could be brisk in the second half of the year."

In the meantime, Enso fell back on its publication papers division to prop up performance. Publication paper sales rose 13 per cent to FM2.7bn, while operating profits rose from FM212m to FM225m. Packaging sales were unchanged at FM2.3bn, leaving operating profits down from FM460m to FM364m.

Metsä-Serla has not been involved in a merger like its two bigger rivals, but it is undergoing heavy restructuring under the auspices of its parent, the unlisted Metsäliitto group.

It attributed its rise in turnover, from FM4.1bn to FM4.8bn, to the restructuring, which includes a strategic alliance with Myllykoski of Finland and the acquisition of paper mills in Germany.

Metsä-Serla profits fell, however, from FM607m to FM318m due to its exposure to the fall in prices in pulp, fine papers and containerboard.

Bathroom product groups to join forces

By Gordon Cramb in Amsterdam

The leading Swiss and Dutch makers of sanitaryware are to merge their operations in a deal which will create Europe's largest bathroom products group, with annual sales of some €1.4bn (\$233m).

Sphinx Gustavsberg and Keramik Laufen will retain their respective Amsterdam and Zurich listings but are to put their output of showers, baths, toilets and associated products into a joint venture.

For Sphinx, this accounts for all its business except tiles, which represent only about 15 per cent of sales. The Maastricht-based company fell into a €138.1m loss in 1995 following a €142.2m extraordinary charge.

The charge stemmed from restructuring efforts, including the closure of a recently refurbished east German plant after it failed to penetrate the west German market. Net profits in 1994 were €130.1m.

Sales at Sphinx dipped 2 per cent to €1.632.4m while Keramik Laufen, whose interests in sectors such as bricks and roofing will remain separate, managed a 5.4 per cent rise to SF792.4m (\$634m). Laufen's net earnings rose 8.6 per cent to SF751.8m.

The Swiss company will bring to the group a long-standing presence in the Americas and a new Thai operation as well as strong position in the German market, where Sphinx retains other factories. Mr Johan Boheman, chief financial officer, said rationalisations could lead to further closures. But geographical overlap elsewhere is low, with Sphinx most prominent in the Benelux region and Scandinavia.

The Dutch group said product ranges were also complementary and the merged operation "will be well positioned to respond to price pressures in Europe and in international markets" which hit it badly in the second half of last year.

The deal comes at the end of a period of hesitant expansion by Sphinx, which bought Gustavsberg from the Swedish co-operative movement three years ago.

NEWS DIGEST

Capital injection for Banque Paribas

Compagnie Financière de Paribas announced last night it would inject FF6bn (\$777m) into its wholly owned subsidiary, Banque Paribas, in order to boost the bank's capital in the wake of its FF2.8bn loss last year, and to help it expand. The capital injection will raise the bank's consolidated own funds to FF19.2bn. The recapitalisation was foreshadowed last month when the group raised FF4bn on the bond market. Last year's losses were mainly the result of the group's decision to set aside FF6.5bn in provisions - of which FF2.2bn was for the bank. These provisions were chiefly to cover a write-down of its holding in Compagnia de Navigazione Mite, of which Paribas has since taken total control in order to restructure it, and to meet costs involved in the winding-down of Cogedim's property activities. Paribas is nonetheless forecasting a return to profit this year.

David Buchan, Paris

Franz Haniel expects flat year

Franz Haniel, the family-owned German group which controls Gehe, Europe's largest pharmaceutical wholesaler, yesterday said an excessively cold winter and economic stagnation in Germany had slowed business at five of its six divisions, but it still hoped to produce net profits in line with the DM278m (\$181m) reported last year. The cold winter hit particularly hard at Haniel Bau-Industria, the construction industry supplier. Together, the six divisions contributed DM268m to the group's pre-tax profits in the first half, in line with last year's results, but five of them failed to meet the target figures for this year. The exception was Gehe, whose bid for Lloyds the Chemist, the UK retailer, is being considered by the UK Monopolies and Mergers Commission. Haniel said only that the company had a good first half and declined to give any further figures. Mr Dieter Schadt, chief executive, said he hoped to increase Haniel's sales to DM265m this year, from DM242.2bn in 1995. The group's management board is being reduced from six to four as more operational control is being handed to the management of the individual subsidiaries.

Michael Lindemann, Bonn

Telia acquires 75% of Telivo

Telia, the Swedish state-owned telecommunications operator, said yesterday it had acquired a 75 per cent holding in Telivo, the Finnish telecoms company. It said the purchase - from Imatran Voima (IVO), the state-owned Finnish group - would give it 10 per cent of the market for international calls and 4 per cent of long-distance calls in Finland. After the deal, for an undisclosed sum, IVO will retain a 25 per cent stake in Telivo, which it founded four years ago. Mr Lars Berg, Telia chief executive, said the Swedish company wanted to use Telivo as a springboard to become an all-round telecoms operator in Finland. In addition to transmitting calls, Telia would begin marketing data communications applications, telecoms equipment and systems in Finland. Mr Kalevi Numminen, IVO president, said IVO had sought a partner because Telivo would require significant investment, particularly for the construction of a new cellular telephone network.

Greg McKeon, Stockholm

Rauma doubles in first period

Rauma Corporation, an engineering subsidiary of UPM-Kymmene, Finland's largest forestry group, reported a rise in pre-tax profits from FM216m to FM271m (\$58.2m) in the four months to April 30. It attributed the improved performance to higher deliveries of fibre technology products, centred on mechanical and chemical pulping. However, it warned that the market outlook was uncertain. Earnings per share rose from FM1.94 to FM3.65.

Shares in European IT companies beat Footsie

By Paul Taylor

Shares in European publicly quoted computer software and services have outperformed the FT-SE 100 by almost 50 per cent over the past two years, according to research published tomorrow by Broadview Associates, the information technology mergers and acquisition specialists.

The figures, prepared by Broadview as part of its new European IT Index, highlight the surge of investor interest in software and services stocks, particularly those linked with the Internet or enterprise-wide corporate communications and networking.

They also reflect the buoyant mergers and acquisitions market, which has seen US com-

panies in particular eagerly snap up small European technology companies - driving multiples up towards the levels found in North America.

However, Broadview's overall index, which tracks 260 IT companies from 14 European countries, shows that IT companies have underperformed the FT-SE 100 by more than 7 per cent since April 1994, demonstrating the different market dynamics at work in the various sectors of the industry.

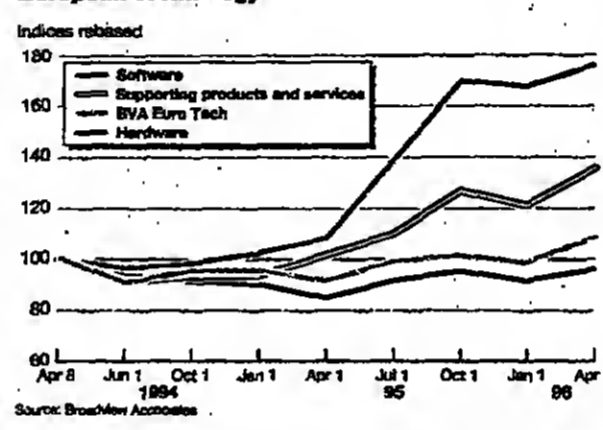
The index, which will be published monthly, includes companies in five main sectors: software products and services, hardware, telecommunications services, media and content services, and supporting products and services.

Among leading European software and services companies, SAP of Germany, the Netherlands' Baan group and the UK's Mysis group have all experienced robust growth worldwide in the past two years, which has been reflected in their share performance.

"European software and services companies have long understood the need to offer global solutions to succeed in the increasingly competitive applications market," said Mr Brian Mercer, a managing director in Broadview's European office in London. "Companies such as Mysis and SAP have shown that they can compete against the largest IT groups worldwide and win."

Meanwhile, after significantly underperforming the

European technology



index, the media and content services sector has rebounded by 21 per cent in the first quarter this year with almost all the large European media groups, including Havas, Reuters and Reed Elsevier, seeing their share prices leap, driven by corporate refocusing and a marked improvement in their respective markets.

"With the corporate refocusing in 1995, the major European media groups are on the edge of the digital frontier," Mr Mercer said. "The markets are already looking to success in this area for 1996." Similarly, merger and acquisitions activity in the supporting products and services sector has helped drive up share prices.

All of these securities having been sold, this announcement appears as a matter of record only.

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June 1996

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COMPANIES AND FINANCE: EUROPE

Lines to profit still open as Bouygues enters French mobile market

A trio of heavily backed operators awaits growth in an underdeveloped sector, reports David Owen

And then there were three. France Télécom and Générale des Eaux, the two established operators of French mobile telephone networks, have just been joined by a third entrant, Bouygues, better known for its construction activities and its interest in the TF1 television channel.

This trio of French corporate heavyweights is hoping to cash in on the explosive growth expected sooner or later to take root in this, the most underdeveloped of large European mobile telephone markets.

Subscribers to mobile telephone services still make up less than 3 per cent of the French population, versus end-of-1995 figures of 4.6 per cent in Germany, 6.8 per cent in Italy and 8.4 per cent in the UK - though growth is already accelerating. 182,000 new subscribers were added to the France Télécom and Générale des Eaux networks in the first quarter of 1996, more than twice as many as in the corresponding 1995 period. This brought the number of French subscribers to 1.62m.

But analysts believe there is potential for still faster growth. "Even this year, the French

market has been relatively disappointing," says Mr James Golob, a telecoms analyst with Deutsche Morgan Grenfell in London. "We thought it would pick up more than it has." This does not mean the market is without risks for Bouygues and its two powerful rivals. All have poured billions of francs into building their networks; none has yet generated a centime of profit. But if analysts' forecasts of more than 15m French subscribers by 2005 prove remotely realistic, these outlays should be well justified.

One reason why the French market has been slow to develop is that the mobile phone has tended to be viewed exclusively as a business tool, with services priced and packaged accordingly. Bouygues' arrival on May 30 looks set to change all that. "Our market is the general public," the company says.

This is reflected both in its early promotional campaign - which will cost FF765m (\$12.6m) between June and September and features the slogan "Using the telephone is becoming a sixth sense" - and in the price at which its

service is being pitched.

For FF240 a month, Bouygues customers are being offered three hours of free calls within a 100km radius - irrespective of when calls are made. "Including a certain number of free calls in a fixed-price contract is a good idea," says Ms Anne Lapsasset of Idate, a communications research institute in Montpellier. "It is simple; everything is clear."

Bouygues owns 38.75 per cent of Bouygues Telecom, the company that will operate the new network. Its partners include Cable and Wireless of the UK with 20 per cent, Germany's Vebe with 15 per cent and US West International with 5 per cent.

Unlike its two domestic rivals, Bouygues' network will operate at the 1,800MHz frequency range until recently reserved for the French defence ministry.

According to analysts, the technology should give Bouygues an edge in built-up areas but will require a high level of investment. Bouygues Telecom says investment is expected to total FF15bn over 10 years.

A potentially serious handicap for the Bouygues network is that, initially, subscribers can only make calls from



Less than 3 per cent of the French population subscribes to mobile telephone services

Subscriber evolution in France

	1992	1993	1994	1995	1996E	1997E	1998E	1999E	2000E
AC2000	325,700	351,300	287,500	235,600	180,000	144,000	100,800	50,400	0
SFR-NMT	110,283	131,315	143,944	142,800	127,280	101,824	71,277	35,638	0
Other	1000	78700	694830	6940830	1119398	1740384	2481051	3177225	3788821
SFR GSM	775	10210	89282	303864	725832	1349788	2080485	2786750	3394855
Bouygues	0	0	0	0	60000	183250	535212	970716	1456163
Total	437738	571925	885096	1374684	2199510	3519217	5278825	7020337	8636630
Penetration	0.8	1.5	2.4	3.8	6	8.8	11.8	14.5	

Source: Deutsche Morgan Grenfell

within the Paris region. Coverage is expected to expand quite rapidly to 50 per cent of the French population by 1997 and, perhaps, to 80 per cent by the end of the decade. But some

analysts think this could be a significant competitive disadvantage. "What you saw in the UK was that as soon as Orange had good coverage, it took off," says Idate's Ms Lapsasset.

Nevertheless, according to Deutsche Morgan Grenfell's Mr Golob, the comparatively slow development of the French mobile phone market means the third licensee is "much

more valuable than you would have expected".

France Télécom Mobiles, which accounts for about 60 per cent of French mobile phone subscribers, has joined battle with Bouygues for the wider, 000-exclusively business market, launching a package called Declic at the start of May. This offers a low monthly fee, of FF100 a month, excluding tax, and a low tariff of FF1 a minute for off-peak calls, including lunchtimes. Peak calls are billed at FF4 a minute.

The company claims the package has been an instant success: "May was the best-ever month for France Télécom Mobiles." It says the timing of the launch of Declic was attributable not to the expected arrival of Bouygues but to the fact that "our network now allows us to support more people".

Investment in the network amounted to FF3.3bn in 1995 and will cost a further FF3.5bn this year. The company says its network covered 75 per cent of the French population for 2-watt handsets by the end of 1995.

France Télécom Mobiles is a unit of France Télécom, and the mobile phone market is giving the state-owned group an early taste of the competitive climate it will face more widely from 1998, when the French telecoms market is

expected to be fully liberalised. Société Française du Radio-téléphone, the Générale des Eaux-controlled company which accounts for the remaining 35 per cent of French mobile subscribers, is for now continuing to concentrate on professional users. "The general public is not our primary market," it says.

Like its rivals, the company has been investing heavily in its network, with FF3.5bn spent last year. It now claims coverage of 79 per cent of the French population for 2-watt handsets.

Other stakeholders in SFR include Vodafone of the UK, SBC Communications of the US and Alcatel Alsthom, the French telecommunications group.

One cautionary note for participants in the market is provided by analysts' forecasts that, as use of mobile phones becomes more widespread, revenues per subscriber will fall. Idate's Ms Lapsasset thinks the market could become "much less of a paying proposition" as a result.

Deutsche Morgan Grenfell's Mr Golob, by contrast, thinks that any pressure on margins will be more than compensated by the economies of scale stemming from a much increased user base. "We are expecting French penetration to reach 25 per cent within 10 years," he says.

Astra set to gain US approval for anti-asthma drug

By Greg McIvor in Stockholm

Astra, the Swedish pharmaceuticals group, said yesterday it was close to gaining clearance from US regulatory authorities to launch its second-biggest selling drug, the anti-asthma agent Pulmicort, on the US market using its Turbuhaler inhalation device.

The company, which is striving to secure its future once patent protection on its blockbuster anti-ulcer drug Losec expires in 2001, said yesterday it had received an "unfavorable letter" from the US Food and Drug Administration, for Pulmicort and Turbuhaler.

Mr Staffan Ternby, Astra's head of corporate communications at group headquarters near Stockholm, said only a few "routine" questions remained to be settled. He expected the Pulmicort-Turbuhaler combination to be licensed in the US by the end of the year.

Preliminary approval was a milestone for Astra because "we have almost a virgin market in the US as the use of anti-inflammatory asthma agents there is very low," Mr Ternby said. Astra's shares fell SKr0.5 yesterday to SKr288.

The US market for so-called corticosteroid treatments was worth between \$250m and \$300m, Mr Ternby said. This would rise to \$200m were the same level of penetration to be achieved as in the UK, where corticosteroids now have 55 per cent of the asthma market.

"We think that is a realistic target," he said. "The question is how long it will take - whether it will be five years or eight." Treatment of asthma in the US has until now focused on bronchodilators, which



open air passageways. Pulmicort sales advanced 17 per cent last year to SKr4.3bn (\$645.5m) and the company claims the therapy is the largest-selling anti-asthma agent in Europe. Underlying European sales grew 15 per cent in the first quarter of 1996.

Mr Peter Abelin, pharmaceuticals analyst at Enskilda Securities in Stockholm, suggested the US had the potential to account for about half the existing world market of SKr15bn to SKr19bn for anti-inflammatory corticosteroids.

Pulmicort, whose chief competitors in the US include Flutide, manufactured by Glaxo Wellcome of the UK, would enjoy "considerable opportunities", Mr Abelin said. But he stressed Pulmicort alone would be unable to fill the void once Losec's patent expired.

Mr Ternby acknowledged Pulmicort would not fill the gap but insisted it had a "huge remaining potential". Astra started introducing the drug to the Italian market in May and submitted an application for registration in Japan - the third important unexploited market - late last year.

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Notice is hereby given to the shareholders, that the

ANNUAL GENERAL MEETING

of shareholders of GT EUROPE FUND will be held at the offices of Banque Internationale à Luxembourg, Société Anonyme, 69, route d'Esch, L-1470 Luxembourg, on Friday, June 21, 1996 at 11.00 a.m. with the following agenda:

- To hear and accept the Reports of:
 - The Directors
 - The Auditor
- To approve the Report of the Directors for the year ended 31 December, 1995 including the Statement of Net Assets as at 31 December, 1995 and Statement of Operations for the year ended December 31, 1995.
- To discharge the Board of Directors and the Auditor with respect of their performance of duties for the period ended December 31, 1995.
- To elect the Directors to serve until the next Annual General Meeting of shareholders.
- To elect as Auditor to serve until the next Annual General Meeting of Shareholders: Coopers & Lybrand S.C.
- To declare a dividend in respect of the year ended 31 December, 1995.
- To approve the payment of directors' fees.
- Any other business.
- Adjournment.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

In order to take part at the meeting of June 21, 1996, the owners of bearer shares will have to deposit their shares five clear days before the meeting with the registered office of the company or with Banque Internationale à Luxembourg, 69, route d'Esch, L-1470 Luxembourg.

The Board of Directors

COMPANIES AND FINANCE: ASIA-PACIFIC

Samsung profits success just a memory

A glut of D-Ram chips has hit prices, and the aspirations of the Korean manufacturer

Samsung Electronics was a study in corporate cockiness just a few short months ago. Its 1995 net profits jumped from Won945bn to Won2,506bn (\$3.1bn), making it the biggest earner of any company in South Korean history, as a global shortage drove sales of its semiconductor to new heights.

The world market leader in memory chips had just concluded five-year supply contracts with leading international computer companies that appeared to guarantee stable sales until the end of the century. Mr Kim Kwang-ho, Samsung chairman, confidently told investors that 1996 earnings would reach a new high of Won3,200bn.

But his optimistic forecast has fallen flat, along with a decline in memory chip prices that has accelerated since April. Samsung's share price has halved since the beginning of the year as analysts have sharply downgraded earnings predictions for 1996 and 1997.

Most say Samsung will be fortunate if it reports a net profit of Won900bn this year, while a few suggest it will incur a loss. The outlook for 1997 is considered even worse.

Samsung and the other main Korean chipmakers, Hyundai and LG, have fallen victim to a sudden glut in global memory chip production, and an unexpected slowdown in demand from computer companies.

International spot market prices for 16-megabit dynamic random access memory chips have plunged to as low as \$10-\$12, which is below Sam-

son's break-even point of \$16, according to ING Barings Securities in Seoul.

Although Samsung's long-term supply contracts guarantee volume sales, it still must frequently re-negotiate prices on shipments.

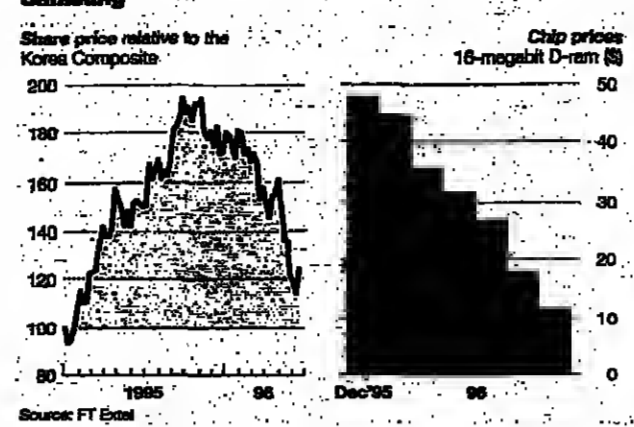
The collapse in memory chip prices is particularly bad news for the Korean semiconductor industry because of its dependence on D-Rams, rather than microprocessors and other advanced chips that enjoyed faster profit margins and a more stable, bigger market.

In an attempt to bolster chip prices, Samsung recently announced it would cut planned production of its mainstay 16-megabit D-Ram by 15 per cent during the second half of the year, returning output to 1995 levels of 12m chips a month.

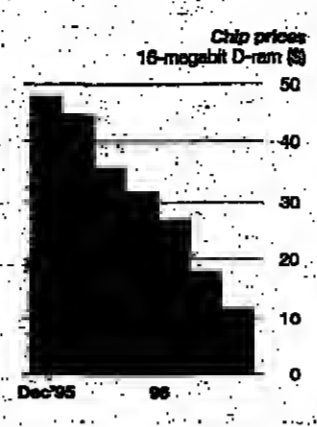
LG Semicon, scheduled to be listed on the Seoul bourse in August, has frozen monthly production at 8m chips, and unlisted Hyundai has reduced planned production by 22 per cent to 11m chips. The three Korean companies accounted for 81 per cent of total global D-Ram production last year.

Samsung is hoping the production cuts, which have been followed by Japanese chipmakers, will push up 16-megabit D-Ram prices by \$4 or \$5. Officials note there has already been a price recovery recently, to \$12-\$14.

But analysts are sceptical that the cuts will halt the long-term slide in prices. Additional production capacity, particularly by new Taiwanese competitors, is expected to

Samsung

Source: FT Ecol

Chip prices

Source: FT Ecol

are considering skipping 16-megabit D-Ram production at their new plants in the US in favour of 64-megabit chips.

But analysts believe the new mixture of memory chip products will do little to stem the profit decline, because global demand for synchronous D-Rams and 64-megabit memory chips is not great.

Unlike their US or Japanese rivals, none of the Korean chipmakers can rely on non-memory chips to rescue them, since these account for only 10-15 per cent of their semiconductor sales.

The Koreans are increasing investment in the development of non-memory chips, but this is not likely to pay off for several years.

With a recovery in chip prices not expected until 1998 at the earliest, Samsung Electronics cannot depend on its other divisions for earnings. Its consumer electronics divi-

sion is barely profitable. The computer and telecoms equipment units are performing better, but accounted for only 24 per cent of sales last year. In another blow, Samsung's promising telecoms division recently lost a lucrative licence bid for a new domestic mobile telephone service.

Moreover, several recent acquisitions have not met expectations. Samsung bought 40 per cent of AST Research, a leading US personal computer maker, for \$87m a year ago to bolster its computer operations. But AST's market share has dwindled since then, and it has lost \$440m over seven consecutive quarters.

In spite of the problems, Samsung and other Korean chipmakers are expected to invest a total of \$12bn in new chip factories to keep ahead of competitors and prepare for the next upswing in demand.

In an effort to maintain profits, analysts believe Samsung will slow its aggressive depreciation on new plant investments from a scheduled two years to four.

Although most believe the global semiconductor industry is headed for a protracted price war, few doubt Samsung will emerge victorious. It has a stronger market position and greater financial resources than its Korean and Taiwanese competitors. "Samsung will feel the pain, but everyone else will feel it much worse," says Mr Andrew Holland, head of research at BZW Securities in Seoul.

John Burton

LG Group offers \$60m investment in Petrobank

By Christopher Bobinski in Warsaw

LG Group, the South Korean industrial and financial group, has offered to invest \$60m in Petrobank, a listed Polish bank which has specialised in servicing the country's petroleum sector.

The move promises to open a series of investments in Poland worth more than \$900m as part of the group's strategy to expand in central Europe and elsewhere. Mr Moon Ho Lee, a senior LG executive, said yesterday.

It would give the group a 51 per cent share in the bank, whose capital would grow from 63m zlotys to 223m zlotys (\$8.5m).

This would make it Poland's 13th largest bank and second among the foreign-owned banks behind ING, the Dutch financial group, which will soon control Bank Slaski.

The deal has been accepted by Petrobank's shareholders, but has yet to be approved by the National Bank of Poland, the central bank, and the country's securities commission.

LG's move into Poland follows that of Daewoo, another South Korean conglomerate, which is heavily involved in the car industry with investment commitments of more than \$1.2bn.

Daewoo has also expressed interest in buying the state-owned Bank Depozytowe Kredytowe in Lublin, but has yet to win control.

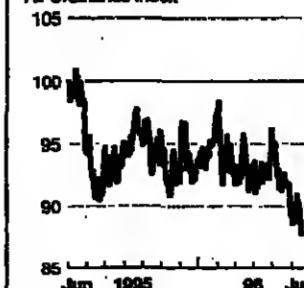
Petrobank, controlled by CPN, the state-owned petrol distribution network, was listed on the Warsaw Stock Exchange last October. Its current share price of 10 zlotys values the bank at 111.5m zlotys. LG has promised to pay 12 zlotys a share in its capital increase.

Mr Chong S. Lee, a senior managing director at LG, said his company was interested in investing in a project to build a new petrochemical plant at Kedzierzyn, southern Poland, at a cost of around \$1.8bn. The plant would process 6m tonnes of oil a year. A feasibility study is being conducted by Finor Daniel of the US.

NEWS DIGEST**Murdoch stake talk lifts Fairfax shares**

John Fairfax

Share price relative to the All Ordinaries Index



Source: FT Ecol

Shares in John Fairfax, Australia's leading newspaper publisher, jumped almost 5 per cent yesterday, to AS\$2.78, amid unconfirmed reports that Mr Rupert Murdoch's News Corporation was interested in raising its stake to equal that held by Mr Kerry Packer, the Australian businessman. News owns less than 5 per cent of Fairfax. Mr Packer holds around 17 per cent, but is barred from going higher by Australia's restrictions on "cross-ownership" of media assets. The largest stake in Fairfax, which publishes the leading heavyweight dailies in Sydney and Melbourne, is owned by Mr Conrad Black, the Canadian media entrepreneur. This stands at 25 per cent, and cannot be raised because of foreign ownership constraints.

The Murdoch speculation, however, was quickly damped by Professor Allan Fels, head of the Australian Competition and Consumer Commission. While he declined to comment on whether there had been an informal approach from News, he said the ACCC would scrutinise any application for its effect on competition. "I've not given a magic number [for the News holding in Fairfax], but numbers like 15 per cent would be of substantial, very substantial concern," he said. There has long been speculation on the ownership of Fairfax, and Mr Packer has said he would like to control the business. The new conservative federal government has promised to set up an inquiry into constraints on media ownership. Nikki Tait and agencies, Sydney

The ACCC said yesterday it would not oppose the purchase by the UK's Chubb group of MSS Security, saying the deal was unlikely to reduce competition substantially in the security services market. Nikki Tait

ANI to spin off Coates Hire

Australian National Industries, the troubled heavy engineering group which owns the Aurora business in the UK, is floating its Coates Hire business as a separately-listed entity, raising AS167.4m (US\$133.5m). Coates is one of the largest general equipment hire companies in Australia, and has three branches in Indonesia. Sales in the year to end-June 1995 were put at just under AS110m. The sale is part of ANI's plan to concentrate on its core metals and engineering business. It will raise AS136m from the sale and a further AS31m mainly from the repayment of inter-company loans. ANI says it should book an abnormal after-tax profit of around AS45m on the disposal. Nikki Tait

HSBC Holdings eyes Singapore

HSBC Holdings wants to buy a stake in a Singapore brokerage which would give it management control. Mr William Purves, chairman, was yesterday quoted in Singapore's Business Times newspaper as saying the group stockbroker arm, James Capel, was looking to participate in the Singapore market. HSBC Holdings recently sold its 34 per cent stake in joint venture Kay Hian James Capel, and there were rumours that James Capel was negotiating a stake in another brokerage. Reuter, Singapore

Mondex franchises sold to Australian banks

By Motoko Rich in London

Mondex, the electronic cash initiative backed by National Westminster Bank and Midland Bank, the UK clearing banks, has sold franchise rights to Australia's four largest banks.

ANZ Bank, Commonwealth Bank of Australia, NAB and Westpac Banking Corporation have bought the rights to offer Mondex's "electronic purse" to customers. ANZ New Zealand, Bank of New Zealand, Country-

wide Banking Corporation, National Bank of New Zealand, ASB Bank and Westpac have also bought rights.

Mondex is a computer chip-based card used for small transactions that do not need to be authorised by the user's bank. The card can be used to transfer value from one individual to another, and for high street purchases.

The international market for electronic purses is being contested by the leading payment card operators - Visa, Master-

Card and Europay. Visa's stored-value cash card is being tested by the Australian banks on the Gold Coast, Queensland, and MasterCard's electronic purse is on trial in Canberra.

Mr Tim Jones, Mondex chief executive, said: "This is a significant announcement because we have a group of sophisticated retail banks, who have already been involved in trials of VisaCash and MasterCard's electronic cash product, announcing a multi-million pound investment in Mondex."

In the UK, Mondex has been on trial among 10,000 NatWest and Midland customers for nearly a year. Mondex plans to launch the card nationally around 1998.

Mr Jones said the banks in Australia and New Zealand were likely to test Mondex in internal trials before deciding whether to launch it nationally. Mondex has sold franchise rights in Hong Kong, Canada, the US and in 10 countries in east Asia, including China, India and Indonesia.

He said Mondex differed from other electronic purses in that it was a cash replacement rather than a cash alternative.

Mondex has been criticised for not providing an audit trail of transactions and not conforming with global "interoperability" standards agreed by Europay, Visa and MasterCard. However, card verification terminal suppliers, such as Verifone and Dassault, have designed electronic point-of-sale systems which accept all cards, including Mondex.

BUSINESS YEAR 1995

Solid growth in business volume and a satisfactory operating result highlight a successful year.

DGZ Group at a glance	1995	1994
DM million		
Total Assets	96,191	91,079
Due from Banks	43,001	39,393
Due from Non-bank Clients	33,153	32,332
Bonds and other Fixed-income Securities	16,216	15,486
Fixed Assets	152	156
Deposits by Banks	42,158	38,401
Deposits by Non-bank Clients	17,697	18,890
Certificated Liabilities	33,659	31,310
Subordinated Liabilities, Profit Participation Certificates, Capital and Reserves	1,965	1,949
Net Interest and Commission Income	572	575
Personnel and other Expenses	151	137
Operating Results	227	184
Taxes	121	90
Annual Surplus	58	47

A copy of our annual report is available upon request.

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All these securities have been sold. This announcement appears as a matter of record only.

New Issue / June 1996

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COMPANY NEWS: UK

Mayflower's shares slip as Tenneco grabs for Pullman

Shares in Mayflower, the UK engineering company, yesterday fell by 11 per cent after its \$226m takeover bid for Pullman, the US automotive components group, was trumped by a \$300m offer from Tenneco, the Houston-based industrial conglomerate.

Mayflower, which saw its shares end the day down 13 1/2p at 108 1/2p, was said to be considering whether to withdraw its bid or make a revised offer. Senior executives yesterday sought a meeting with Pullman following Tenneco's announcement that it had agreed a "definitive deal" with Pullman, whose only operating business, Cleivite, makes vibration control components.

The underwriters for Mayflower's 7-for-10 rights issue, announced earlier this month to fund part of the cash offer, have not yet been told to stand down. "Tenneco, however, said it expected to complete the acquisition shortly and would integrate Cleivite into its Monroe automotive subsidiary. The US conglomerate, which also operates large packaging and energy divisions, added that the deal would be funded from its \$2.82bn credit facilities.

Cowie £186m rights to buy British Bus

Cowie Group's £282.3m (\$432m) acquisition of British Bus, which was announced yesterday, ends a three-year push by the motor distribution and leasing group to become a leading force in the UK bus industry. The agreed deal, the largest yet in the bus industry, is to be financed by a £186m rights issue. It transforms Cowie from one of the sector's midgets into the third-largest bus operator with a 15 per cent market share.

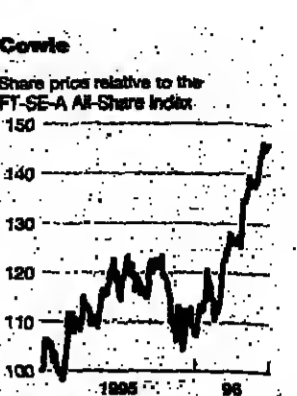
On the face of it, analysts say the British Bus deal achieves all the group's goals. In terms of strategy, it gives Cowie a more reliable and less cyclical stream of earnings than its motor retailing division. Financially, analysts calculate that the acquisition will be earnings enhancing in the first year and gearing will be unchanged at around 180 per cent. The market reaction reflects this judgment. Despite the 1-for-3 rights issue at 85p, a modest 12 per cent discount to Monday's closing price, the shares gained 3p yesterday to 40p.

Eurotherm shares fall on caution over sales

Eurotherm, the industrial control manufacturer, yesterday reported record first half pre-tax profits of £18.7m (\$28.6m), up 18 per cent. However, the company cautioned that tougher trading conditions were adversely affecting the rate of sales growth. The shares fell 22p to 60p.

LEX COMMENT Cowie

From where Cowie is sitting, it is easy to see why running buses should look attractive. In contrast to its motor dealership operation, the bus business offers double-digit margins in some areas and scope to get to that sort of level elsewhere. And unlike its car leasing business, there is further room for expansion. Having taken advantage of privatisation to expand its bus business, Cowie already knows the market: this is not a desperate or ill-conceived diversification.



Aim hopes for more happy returns

Christopher Price helps celebrate the smaller market's first year

It is a birthday some critics thought might never be celebrated. But not only is the Alternative Investment Market a year old today, it is in robust health. The original 10 members have swollen to 164, the market capitalisation has grown to £3.5bn (\$5.4bn) and the amount of money raised stands at £263m. Aim is even being credited with inspiring plans for other small company markets across Europe.

Such success has been born of a combination of astute manoeuvring by the London Stock Exchange and no small measure of good fortune. And along the way, perceptions of Aim among investors, market professionals and companies have been transformed. The new market was conceived as successor to the Unlisted Securities Market, which had become largely indistinguishable from the

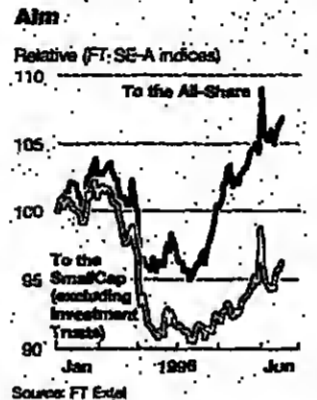


Table titled 'Aim's first ten, one year on' showing market value, admission price, and price change for various companies like Datascope, Lorien, and Old English Pub.

forecasts on the outlook for the new market. While the stock exchange can take some credit, favourable market conditions have underpinned Aim's success. Perhaps most significant has been the bull market, which has helped a large number of Aim stocks to trade well above their listing prices. Brisk trading in many Aim shares has also improved liquidity, one of the biggest drawbacks to a smaller companies market.

But it has not all been plain sailing for Aim. Memory Corporation, a supplier of reconstructed microchips, sent shareholders through the market earlier this year when it announced increased losses, followed by a warning over future profitability. The sharp fall in the share price of the group, which was one of the largest constituents of the market, was enough to pull down the entire Aim index. Finally, the tax breaks that

NEWS DIGEST

Bae's Asia-Pacific HQ to be Australia

British Aerospace, the British defence company, has formally confirmed that it is basing its Asia-Pacific regional headquarters in Australia. The company has had an long-established presence in the country but stepped this up recently, buying AWA Defence Industries. It is now the fourth largest defence contractor, with annual sales in excess of A\$200m (\$206m).

Meggitt US sale and purchase

Meggitt, specialist engineer and maker of electronic instruments mainly for the aviation industry, has sold Plastic Fabricating, a US subsidiary, for a minimum of \$50,000 cash and bought Cartwright Electronics for \$10m cash. Cartwright, a privately owned company based in California, is the primary supplier of radar-based electronic scoring systems and sensors systems to the US Government, whose approval of the purchase is required. In the year to December, it made pre-tax profits of \$1.6m on sales of \$11.3m. Net assets at completion are expected to be \$3.4m.

Bunzl buys US distributor

Bunzl is to buy Jedco Paper, a Pennsylvania-based distributor of paper and plastic disposable items. It recorded sales of \$36.4m in the year to March 3. Net assets acquired on completion are estimated to be \$1.4m.

C&W gain on AsiaSat holding

Shares in Cable and Wireless, the telecoms group, closed by higher yesterday at 430p after the company announced that it would add \$60m to its pre-tax results for the half year to September as a result of the over-subscribed initial public offering in Asia Satellite Communications. AsiaSat, a provider of satellite transponder capacity in Asia, has been equally owned since its foundation in 1988 by C&W, the China International Trust and Investment Corporation, which is Beijing's main investment vehicle, and Hutchison Whampoa, the Hong Kong conglomerate.

FRAMATOME advertisement containing financial highlights, results, and company information. Includes sections for 'RESULTS', 'NUCLEAR ENGINEERING AND FUEL', 'NUCLEAR SERVICES AND COMPONENTS', 'ON-NUCLEAR EQUIPMENT', and 'CONNECTION SYSTEMS'.

Table titled 'RESULTS' showing turnover, pre-tax profit, EPS, and dividends for various companies like Amstar Ind, Baxters, and F&C Smaller.

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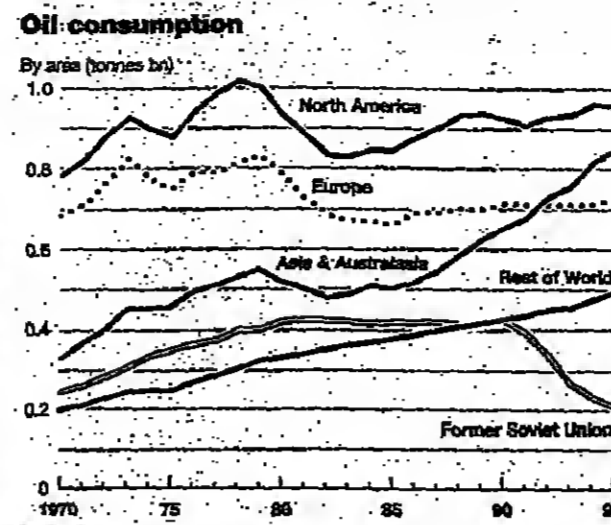
FORBES FINANCIAL SERVICES GROUP (PTY) LTD advertisement. Includes audited financial results for 31 March 1996, company details, and contact information.

COMMODITIES AND AGRICULTURE

Emerging markets lead energy demand growth

By Robert Corzine
Emerging economies last year accounted for virtually all of the growth in world oil demand as the centre of gravity of the international energy market continued to shift toward Asia.

showed, however, that reserves of fossil fuels were more than adequate to satisfy world demand.
Mr Peter Davies, BP's chief economist, said "the proven reserve base for oil and natural gas has increased, and is currently at or extremely close to all time high levels."



Oil prices for the year averaged \$17.18 for the benchmark Brent Blend, a 7.5 per cent increase over 1994.
Natural gas was the fastest growing fossil fuel. Consumption outside the FSU was up by 5.2 per cent, well above the two year average of 3.5 per cent.

Price volatility 'threatening aluminium can market'

By Kenneth Gooding, Mining Correspondent
Aluminium's best market - for beverage cans in North America - is under threat because some metal producers are insisting on linking prices to volatile London Metal Exchange prices.

PET, a polyester-based plastic used for bottles, had overcome its main competitive disadvantages. A new formulation allowed PET to store liquids for between 9 and 12 months compared with the aluminium can's 6 to 12 months. Also, a great deal of new PET production capacity was being added which indicated prices should be stable or lower for the next four or five years.

Dispute hits Queensland's Dalrymple Bay coal port

By Gerard McCloskey
One of Australia's biggest coal-exporting ports, Dalrymple Bay in Queensland, has been put out of action by a dispute over union representation.

48 hours became an indefinite strike on Friday and has since spread to the Port Kembla coal terminal in New South Wales.
The union is objecting to a decision by the Queensland Industrial Relations Court to give sole representation for workers at the port to the Australian Workers Union.

ish the power of the CFMEU, which is already strongly represented at the mines.
The port is used by many of Australia's biggest coal producers - such as BHP, MIM, Shell and North Queensland - and the suspension of train unloading and ship loading will hit the market immediately.

sels are queuing to load at Newcastle in New South Wales. The option of steam coal customers to switch to Asia's two other major suppliers, South Africa and China, is unrealistic, with the South Africans still trying to catch up on its shipping schedules.

ing because of rail congestion. Port Kembla was dragged into the dispute when port workers refused to load a Shell Australia cargo of coking coal because of Shell's involvement in Dalrymple Bay, Newcastle's Port Warrah may also be hit in sympathy action by the Maritime Union of Australia.

German farm ministry urges quicker EU switch to market pricing

By Michael Lindemann in Bonn
Germany's agriculture ministry has warned that the present system of agricultural subsidies operating in Europe will collapse by 2000 at the latest unless there is a faster switch-over to market prices.

discuss with Germany's 16 partners in the autumn, points out that market prices are needed if the European Union's Common Agricultural Policy is to have any chance of coping with the accession of several agriculture-dependent central European countries.

Hungary and the Czech Republic - likely to be among the first wave of new entrants - will contribute only about 4 per cent to the EU budget if they join in 2000 but will receive about 20 per cent of the money spent on the CAP.

operate a system with world market prices while we have a market where prices are above the world prices because we have to subsidise them."
Officials admitted that there was growing pressure for a so-called "reform of reforms" to overhaul the entire system and relieve the CAP burden on consumers and taxpayers.

However, the ministry appears to favour a more gradual approach, which would correct features of the present system, itself overhauled in 1992.
Although surplus production has been reduced significantly and farmers' incomes have been stabilised, the paper points out that a vast apparatus is needed to administer the

CAP. The present system also keeps the rural prices of food artificially high levels because subsidies are paid on the basis of acreage.
The paper warns that unless Germany acts now to reform the CAP it will find itself unable to defend its own interests against an ever more powerful European Commission.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

Table with columns for metal type (Aluminium, Lead, Tin, Zinc, Nickel, Copper, Silver, Gold), price change, high, low, and open prices.

Precious Metals continued

GOLD COMEX (100 Troy oz; \$/troy oz)

Table for Gold COMEX with columns for price change, high, low, and open prices.

ENERGY

CRUDE OIL NYMEX (1,000 barrels; \$/barrel)

Table for Crude Oil NYMEX with columns for price change, high, low, and open prices.

GRAINS AND OIL SEEDS

WHEAT LCE (\$/cwt)

Table for Wheat LCE with columns for price change, high, low, and open prices.

SOYABEANS

SOYABEAN OIL (5,000 lbs; \$/cwt)

Table for Soybean Oil with columns for price change, high, low, and open prices.

SOFTS

COCOA LCE (\$/tomb)

Table for Cocoa LCE with columns for price change, high, low, and open prices.

COFFEE

COFFEE LCE (\$/tomb)

Table for Coffee LCE with columns for price change, high, low, and open prices.

MEAT AND LIVESTOCK

LIVE CATTLE CME (40,000 lbs; cents/lb)

Table for Live Cattle CME with columns for price change, high, low, and open prices.

POULTRY

POULTRY (cents/lb)

Table for Poultry with columns for price change, high, low, and open prices.

LONDON TRADED OPTIONS

ALUMINIUM LME

Table for Aluminum LME with columns for price change, high, low, and open prices.

COFFEE LME

COFFEE LME

Table for Coffee LME with columns for price change, high, low, and open prices.

JOTTER PAD

CROSSWORD

No.9.098 Set by QUARK

Crossword puzzle grid with clues for Across and Down words.

PRECIOUS METALS

LONDON BULLION MARKET

Table for London Bullion Market with columns for metal type, price change, high, low, and open prices.

NATURAL GAS NYMEX

NATURAL GAS NYMEX (10,000 cubic ft; \$/cub ft)

Table for Natural Gas NYMEX with columns for price change, high, low, and open prices.

FUTURES DATA

All futures data supplied by CME

Table for Futures Data with columns for contract type, price change, high, low, and open prices.

MINOR METALS

European metal market, from Metal Bulletin

Table for Minor Metals with columns for metal type, price change, high, low, and open prices.

VOLUME DATA

Open Interest and Volume data shown for

Table for Volume Data with columns for contract type, open interest, and volume.

INDICES

REUTERS (Base: 100/100)

Table for Indices with columns for index type, price change, high, low, and open prices.

Solution 9,097

Crossword puzzle solution grid with filled-in letters.

INTERNATIONAL CAPITAL MARKETS

Optimism on German money supply lifts Europe

By Antonia Sharpe and Richard Lapper in London and Lisa Branstan in New York
Expectations that German money supply data due this week would come in below previous forecasts sent European government bond markets higher. Italy was the star performer, with further evidence of falling inflation and rumours of a credit upgrade helping the 10-year yield spread over bunds fall below the psychologically important level of 300 basis points.

tations had caused the markets to bounce back after selling off for more than a week. "It's a time for a correction," he said. Gains in German bunds came first in the short end, which had weakened severely in the last week, while the long end sought to catch up in a late rally. The recovery in the short end reflected sentiment that fears of a rise in interest rates had been overcome. "With M3 as low as that, the Bundesbank has scope to cut the repo rate," said Ms Sharda Persaud, European economist at Bear Stearns in London.

ment. Rumours of an upgrade in Italy's credit rating also encouraged buying. "There has been latent bullishness in Italy all week and it finally blossomed this afternoon," said Mr David Brown, chief European economist at Bear Stearns in London.

At 118.74, up 0.83 and the three-month September euro/contract settled at 91.97, up 0.13.

On Life, the September long gilt future rose 1/4 to 104 1/2 in low volume of 34,697 contracts.

Economists generally interpreted the data as a sign that rising long-term interest rates were slowing at least some segments of the economy. "This morning's housing starts report suggests that the spike in interest rates is finally taking its toll on this most interest-rate sensitive sector of the economy," said Ms Marilyn Schajda of Donaldson, Lufkin & Jenrette. "Moreover, a 1.9 per cent decline in permits suggests that upcoming reports will continue to indicate weakness in this sector."

British Energy pays price of nuclear factor

By Antonia Sharpe
Although the word "nuclear" has been played down in the marketing campaign for British Energy, the nuclear power generator which is about to be privatised, this word, with all its connotations, will loom large in the minds of bankers in their deliberations over whether to participate in a \$500m loan for the company.

such a premium over the margins on loans of its direct competitors, such as National Power - which has achieved a margin of 22 1/2 basis points over five years. However, bankers believe margins for British Energy will come down once it is privatised. Because of its substantial cash flows, the company expects to be debt-free in three years. It also stands a good chance of obtaining a single-A credit rating, which would enable it to refinance in the bond markets.

SYNDICATED LOANS

Five banks - BZW, Dai-ichi Kangyo Bank, Industrial Bank of Japan, Midland Bank, and Royal Bank of Scotland - have already underwritten the loan, but they are now seeking about seven banks to come in as sub-underwriters.

Sub-underwriting is expected to be completed in three weeks, with each bank taking between \$50m and \$50m. Bankers said the process should be smooth in view of the relatively modest size of the loan. Elsewhere, new mandates in the market include a \$400m seven-year facility for DSM, the Dutch chemicals company, via Rabobank and Union Bank of Switzerland. The loan, which carries a margin over Libor of 16 basis points for the first five years, rising to 17.5 basis points in the final two years, will be syndicated to DSM's relationship banks.

Halifax leads explosion of issuance in sterling sector

By Conner Middelmann
The sterling sector's recent revival culminated in an explosion of issuance activity yesterday, with a total of \$500m in new borrowing. The Halifax Building Society issued \$400m of 10-year subordinated bonds at a spread of 48 basis points over gilts, a level widely deemed to be fair.

While some considered the all-in cost of 12.5 basis points over Libor to be on the tight side, lead manager BZW said that there was a shortage of double-A rated floaters in the sterling market and that COCI had the added advantage of being a new and rare borrower. In the US dollar sector, the Chicago branch of ABN Amro Bank issued a \$750m global issue of 10-year subordinated bonds, some 75 per cent of which were likely to be placed in the US, said a syndicate official at ABN Amro Hoare Govett, joint leads with Salomon Brothers.

lead manager HSBC Markets argued that the paper compares well with outstanding sterling deals for Sweden and Finland, which trade at yields well below gilts.

investors in Switzerland, the Benelux countries and Germany.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Spread, Book-runner. Includes entries for ABN Amro Bank, BZW, etc.

WORLD BOND PRICES

Table with columns: Coupon, Bid, Offer, Price, Day's Change, Yield, Week Ago, Month Ago. Includes Australia, Austria, Belgium, etc.

INTERNATIONAL BONDS

Japan Finance Corporation for Municipal Enterprises issued \$150m of 10-year bonds yielding 18 basis points over gilts, which was 2 or 3 basis points too tight by some dealers' estimation.

FT-ACTUARIES FIXED INTEREST INDICES

Table with columns: Index, Jun 18, Jun 17, Jun 16, Jun 15, Jun 14, Jun 13, Jun 12, Jun 11. Includes 1-yr to 5-yr, 5-15 yr, etc.

FT FIXED INTEREST INDICES

Table with columns: Index, Jun 18, Jun 17, Jun 16, Jun 15, Jun 14, Jun 13, Jun 12, Jun 11. Includes 1-yr to 5-yr, 5-15 yr, etc.

FT/ISMA INTERNATIONAL BOND SERVICE

Table with columns: Issued, Bid, Offer, Ctg, Yield, Jun 18, Jun 17, Jun 16, Jun 15, Jun 14, Jun 13, Jun 12, Jun 11. Includes US Dollar, Yen, etc.

UK GILTS PRICES

Table with columns: Issue, Bid, Offer, Price, High, Low, Yield, Week Ago, Month Ago. Includes Short-Term, 10-yr, etc.

US INTEREST RATES

Table with columns: Term, Rate, Bid, Offer, Price, High, Low, Yield, Week Ago, Month Ago. Includes 1-month, 3-month, 6-month, 1-yr, etc.

BOND FUTURES AND OPTIONS

Table with columns: Instrument, Price, Bid, Offer, Price, High, Low, Yield, Week Ago, Month Ago. Includes France, Germany, etc.

Other Fixed Interest

Table with columns: Instrument, Price, Bid, Offer, Price, High, Low, Yield, Week Ago, Month Ago. Includes Australia, etc.

UK GILTS PRICES

Table with columns: Issue, Bid, Offer, Price, High, Low, Yield, Week Ago, Month Ago. Includes Short-Term, 10-yr, etc.

UK GILTS PRICES

Table with columns: Issue, Bid, Offer, Price, High, Low, Yield, Week Ago, Month Ago. Includes Short-Term, 10-yr, etc.

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INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for Name, Price, and % Change.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies with columns for Name, Price, and % Change.

OTHER FINANCIAL - Cont.

Table listing other financial companies with columns for Name, Price, and % Change.

PROPERTY - Cont.

Table listing property companies with columns for Name, Price, and % Change.

SUPPORT SERVICES - Cont.

Table listing support services companies with columns for Name, Price, and % Change.

AIM - Cont.

Table listing AIM companies with columns for Name, Price, and % Change.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for Name, Price, and % Change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for Name, Price, and % Change.

PROPERTY

Table listing property companies with columns for Name, Price, and % Change.

RETAILERS, GENERAL - Cont.

Table listing general retailers with columns for Name, Price, and % Change.

WATER

Table listing water companies with columns for Name, Price, and % Change.

GUIDE TO LONDON SHARE SERVICE

Prices for the London Share Service delivered by FT East, a member of the Financial Times Group. Company classifications are based on those used for the FT SE Activities Share Index.

Rockwell Automation is leading technological innovation with more than 500,000 products for a broad spectrum of industries. Rockwell logo.

INVESTMENT COMPANIES

Table listing investment companies with columns for Name, Price, and % Change.

OIL, INTEGRATED

Table listing integrated oil companies with columns for Name, Price, and % Change.

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RETAILERS, FOOD

Table listing food retailers with columns for Name, Price, and % Change.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for Name, Price, and % Change.

AMERICANS

Table listing American companies with columns for Name, Price, and % Change.

CANADIANS

Table listing Canadian companies with columns for Name, Price, and % Change.

SOUTH AFRICANS

Table listing South African companies with columns for Name, Price, and % Change.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging and printing companies with columns for Name, Price, and % Change.

RETAILERS, GENERAL

Table listing general retailers with columns for Name, Price, and % Change.

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for Name, Price, and % Change.

LIFE ASSURANCE

Table listing life assurance companies with columns for Name, Price, and % Change.

MEDIA

Table listing media companies with columns for Name, Price, and % Change.

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for Name, Price, and % Change.

RETAILERS, FOOD

Table listing food retailers with columns for Name, Price, and % Change.

TOBACCO

Table listing tobacco companies with columns for Name, Price, and % Change.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for Name, Price, and % Change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for Name, Price, and % Change.

PROPERTY

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RETAILERS, GENERAL - Cont.

Table listing general retailers with columns for Name, Price, and % Change.

WATER

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Rockwell Automation is leading technological innovation with more than 500,000 products for a broad spectrum of industries. Rockwell logo.

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RETAILERS, FOOD

Table listing food retailers with columns for Name, Price, and % Change.

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for Name, Price, and % Change.

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for Name, Price, and % Change.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies with columns for Name, Price, and % Change.

OTHER FINANCIAL - Cont.

Table listing other financial companies with columns for Name, Price, and % Change.

PROPERTY - Cont.

Table listing property companies with columns for Name, Price, and % Change.

SUPPORT SERVICES - Cont.

Table listing support services companies with columns for Name, Price, and % Change.

AIM - Cont.

Table listing AIM companies with columns for Name, Price, and % Change.

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 673 4376 for more details.

Main table containing fund names, prices, and performance data. Includes sections for 'OTHER OFFSHORE FUNDS' and 'OFFSHORE INSURANCES'.

MANAGED FUNDS NOTES: Please use in good faith. Information provided and does not constitute an offer of an investment product...

Pacific

strait

trading

LONDON STOCK EXCHANGE

MARKET REPORT

Sporting attractions choke off interest in stocks

By Steve Thompson, UK Stock Market Editor

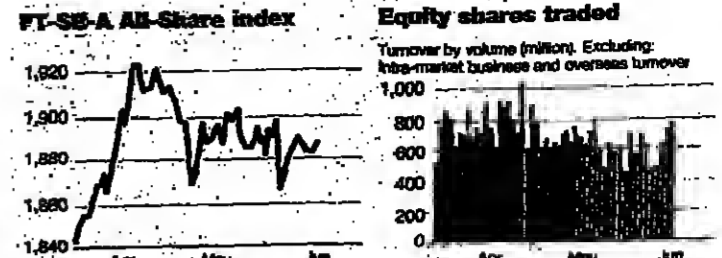
There were small pockets of activity in a number of sectors but overall it was another lacklustre day in London's stock market.

With no economic surprises, bonds made modest progress but gave no real lift to equities. When dealing closed, the FT-SE 100 had declined 5.1 points to 3,756.4.

between England and Holland. A placing of Johnson Matthey shares by SBC Warburg provided some much needed action for market-makers.

initially saw the shares come under pressure before a subsequent strong rally. Greene King shares, on the other hand, were always in demand, with analysts welcoming the brewer's purchase.

continued to climb on the back of the strong buy note published by Kleinwort Benson, which was said to have been the catalyst for investor interest, particularly in the UK.



Indices and ratios table showing FT-SE 100, FT-SE Mid 250, FT-SE All-Share, and various ratios like P/E, Dividend Yield, and Market Cap.

C&W up after buy note

Telecoms group Cable and Wireless rose to 420p as ABN Amro Hoare Govett upgraded its stance on the shares.

A late whisper in the market was that a US predator, or predators, were about to spoil the Southern Water bid battle being fought out by Southern Electric and Scottish Power.

But analysts said yesterday that the ban is likely to have little impact on Asda's profits as pharmaceuticals only make a small contribution to group profitability.

entire European steel industry, MatWest declared. Not all brokers, however, are negative on the stock. Credit Lyonnais Laing expects BS profits to recover strongly next year and remains "very positive" on the shares.

over was a good 5.5m shares. Dealers said the stock continued to draw strength from the recent spate of broker "buy" recommendations, which they said uncovered a stock shortage.

FUTURES AND OPTIONS table showing FT-SE 100 Index Futures (Liffe) and FT-SE 100 Index Options (Liffe) with various contract details.

Johnson deal Electronic materials and precision metals group Johnson Matthey, which touched a peak of 664p earlier this month, fell steeply after a large placing of stock appeared to run into difficulties.

Shares in Sainsbury eased to 393 1/2p, while those in Asda Group shed 1 1/2p to 118 1/2p, following a drop of 5.5m.

FINANCIAL TIMES EQUITY INDICES table showing various indices like FT-SE 100, FT-SE Mid 250, FT-SE All-Share, and their performance over time.

FT-SE 100 Index table showing daily price movements, high/low, and volume for various stocks in the index.

FT-SE 100 Index table showing daily price movements, high/low, and volume for various stocks in the index.

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FT-SE 100 Index table showing daily price movements, high/low, and volume for various stocks in the index.

Abbey National Treasury Services plc advertisement featuring a large '150,000,000' and '10.20 per cent. Guaranteed Notes due 1999'.

BACHOCO advertisement for a US\$ 14,600,000 project financing for construction and expansion of production and processing facilities.

FT-SE Actuarial Share Indices table showing various actuarial indices like FT-SE 100, FT-SE Mid 250, FT-SE All-Share, and their performance.

FT-SE Actuarial Share Indices table showing various actuarial indices like FT-SE 100, FT-SE Mid 250, FT-SE All-Share, and their performance.

European Investment Bank advertisement for Italian Lire 350 Billion Capped Floating Rate Notes due 1999.

European Investment Bank advertisement for Italian Lire 350 Billion Floating Rate Notes due December 1999.

Hourly movements table showing FT-SE 100, FT-SE Mid 250, FT-SE All-Share, and various ratios.

Hourly movements table showing FT-SE 100, FT-SE Mid 250, FT-SE All-Share, and various ratios.

SGA SOCIETE GENERALE ACCEPTANCE N.V. advertisement for FRF 300,000,000 REVERSE FLOATING RATE NOTES due December 1999.

MARGINED CURRENCY DEALING advertisement for Laurion, offering flexible managed accounts and limited liability.

FT-SE Actuarial 350 Industry baskets table showing various industry baskets like Mining, Chemicals, and their performance.

FT-SE Actuarial 350 Industry baskets table showing various industry baskets like Mining, Chemicals, and their performance.

WORLD STOCK MARKETS

EUROPE
Austria (Jan 18 / Sch)
Belgium/Luxembourg (Jan 18 / Fla)
Czech Rep (Jan 18 / Koruna)
Denmark (Jan 18 / Kr)
Finland (Jan 18 / Mark)
France (Jan 18 / Fr)
Germany (Jan 18 / DM)
Greece (Jan 18 / Drachma)
Italy (Jan 18 / Lit)
Netherlands (Jan 18 / Gld)
Poland (Jan 18 / Zloty)
Portugal (Jan 18 / Escudo)
Spain (Jan 18 / Ptas)
Sweden (Jan 18 / Krona)
Switzerland (Jan 18 / Fr)
UK (Jan 18 / Pounds)

ASIA
Australia (Jan 18 / Aust)
Hong Kong (Jan 18 / HK\$)
Indonesia (Jan 18 / Rp)
Japan (Jan 18 / Yen)
Korea (Jan 18 / Won)
Malaysia (Jan 18 / MYR)
New Zealand (Jan 18 / NZ\$)
Singapore (Jan 18 / S\$)
Taiwan (Jan 18 / TW\$)
Thailand (Jan 18 / Baht)
Philippines (Jan 18 / P)
South Korea (Jan 18 / W)
South Africa (Jan 18 / Rand)
South Korea (Jan 18 / W)
Thailand (Jan 18 / Baht)
Philippines (Jan 18 / P)
South Korea (Jan 18 / W)
South Africa (Jan 18 / Rand)

Asia - Buy, Sell or Hold?
Speak to Peregrine, the leader in Asian equities, derivatives, country funds, fixed income securities and GDR's.
PEREGRINE
Asian focus, global distribution.

PACIFIC
New Zealand (Jan 18 / NZ\$)
Singapore (Jan 18 / S\$)
Taiwan (Jan 18 / TW\$)
Thailand (Jan 18 / Baht)
Philippines (Jan 18 / P)
South Korea (Jan 18 / W)
South Africa (Jan 18 / Rand)
South Korea (Jan 18 / W)
Thailand (Jan 18 / Baht)
Philippines (Jan 18 / P)
South Korea (Jan 18 / W)
South Africa (Jan 18 / Rand)

INDICES
Argentina (1996)
Australia (1996)
Canada (1996)
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Japan (1996)
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US (1996)
World (1996)

INDICES (continued)
Africa (1996)
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Middle East (1996)
Oceania (1996)
South America (1996)
US (1996)
World (1996)

INDEX FUTURES
CAC-40
DAX
IBEX
IEX
IEX-100
IEX-200
IEX-300
IEX-400
IEX-500
IEX-600
IEX-700
IEX-800
IEX-900
IEX-1000

US INDICES
Dow Jones
S&P 500
NASDAQ
NYSE
AMEX
NYSE COMP
NYSE MID
NYSE LOW

US INDICES (continued)
Dow Jones
S&P 500
NASDAQ
NYSE
AMEX
NYSE COMP
NYSE MID
NYSE LOW

US INDICES (continued)
Dow Jones
S&P 500
NASDAQ
NYSE
AMEX
NYSE COMP
NYSE MID
NYSE LOW

US INDICES (continued)
Dow Jones
S&P 500
NASDAQ
NYSE
AMEX
NYSE COMP
NYSE MID
NYSE LOW

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock name, price, and change. Includes sub-sections like 'Market Dynamics' and 'If the business decisions are yours, the computer system should be ours'.

Market Dynamics
If the business decisions are yours, the computer system should be ours.
http://www.hp.com/computing
HEWLETT PACKARD

Continued on next page

4 pm close June 18

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page' and 'V'.

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'T', 'U', and 'W'.

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'X', 'Y', and 'Z'.

NASDAQ NATIONAL MARKET

4 pm close June 18

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

AMEX PRICES

Table of AMEX stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

Advertisement for Denmark featuring the text 'Have your FT hand delivered in Denmark' and 'Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day.'

Table of AMEX stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'A', 'B', 'C', 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

AMERICA

Dow hovers as Nasdaq slides further

Wall Street

Technology shares continued their recent tumble in mid-session trading as the Nasdaq composite slid for a fifth session...

US airlines

Shares prices (rebased) Delta, ValuJet. Source: FT East

Mexico climbs 1.2%

Mexico City registered solid gains, supported by the continued cooling off of the US long bond...

Engen rockets 16% higher

Johannesburg featured a 16 per cent rise in Engen, the oil company, as investors snapped up the stock after the sale of a 30 per cent stake to Malaysia's state-owned Petronas.

EUROPE

Interest rate hopes drive Milan sharply ahead

Hopes that a long awaited cut in interest rates could be imminent drove Milan sharply higher...

FT-SE Actuaries Share Indices

Table with columns for Country, Index Name, and values for various dates from Jan 18 to Jun 11.

EUROPEAN EQUITIES TURNOVER

Table showing monthly total in local currencies for various European countries from Feb 1996 to May 1996.

The Comit index picked up 9.21 to 665.12, while the real-time Mibtel index added 166 to 10,674. Analysts noted that a late rise in bonds, on speculation of an imminent upgrading of Italy's ratings by Moody's...

months of the year. Discom, a medical technology company, which made its debut on the bourse, climbed as high as SP2,250 before easing back to finish at SP2,200...

engineer, came back to reality, looked at its own prospects and tumbled DM21, or 4.4 per cent, to DM61.

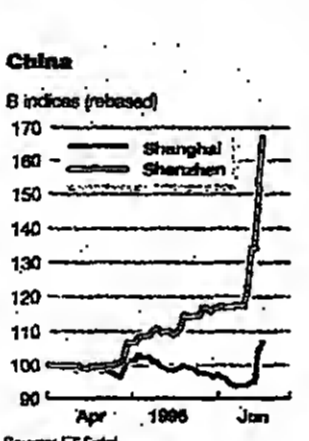
European house turnover in May rose by 1.5 per cent on April, calculated in D-Mark terms, and by 29.9 per cent on the corresponding month of 1995.

Madrid, ever responsive to the day's international themes, pitched on banks with some enthusiasm after a Standard & Poor's report said that consolidation and deregulation had made Spanish banks more efficient.

ASIA PACIFIC

Shenzhen B shares extend rally with 10.3% surge

The seemingly unstoppable SHENZHEN B index returned from Monday's holiday with a surge of 10.3 per cent, taking the advance since the start of trading last Thursday to 38 per cent.



resource issues built on early cautious gains, encouraged by the stable copper price in London on Monday.

in properties, the government announcement that foreigners could own residential properties took the sector index up by 1.6 per cent.

Sun Hung Kai Properties jumped HK\$1.50 to HK\$78.50, and Citic Pacific rose HK\$1.10 to HK\$31.50, on speculation about new covered warrants ahead of the expiry of existing warrants later this month.

FT/S&P ACTUARIES WORLD INDICES

Large table listing various world indices with columns for Country, Index Name, and values for Monday June 17 1996 and Friday June 14 1996.

Net Profit BEF 8.9 billion

Advertisement for Bank Brussels Lambert (BBL) featuring a bar chart of net earnings, a list of key events, and consolidated data.

PRIVATE BANKING

Institutional giants mine millionaires

Some 2.6m people worldwide have liquid assets of over \$1m. They represent a growth market, writes George Graham

There are few segments of the financial services industry whose participants confidently predict growth rates of 10-20 per cent for the next five years. But that is the prognosis for private banking.

Almost 70 per cent of private banking chief executives surveyed by the Price Waterhouse consultancy for its annual survey expected that their revenues would grow by 10 per cent or more annually in coming years.

Demographics and geography are driving forces in the development of the market.

Inheritances from the golden years of the 1950s and 1960s and wealth creation by the entrepreneurs of the 1980s and 1990s have continued to fuel demand for asset management services in traditional markets such as the US, Europe and the Middle East. Economic expansion, meanwhile, has produced even faster wealth creation in Latin America and the Far East.

Chase Manhattan Private Bank, whose estimates, though

approximate, have now become widely accepted in the private banking industry, calculates that around 2.6m people worldwide have liquid assets of \$1m or more.

Most of this \$9,600bn global wealth market is invested offshore, in the client's home country, with the largest share held by the \$3,500bn US private banking sector.

But an estimated \$2,100bn is invested offshore, most of it heading to the traditional European private banking centres of Switzerland, Luxembourg and London, with its associated tax havens in the Channel Islands.

But the growth of Asian wealth has brought other financial centres into prominence.

"Singapore is starting to play a major role and basically to become the Switzerland of Asia," says Mr Georges Verjonneau, who heads the Chase Manhattan private banking operation in Europe.

For all the attractions of the market, it is not an easy one to serve. Private banks, many of them family-owned or controlled, traditionally provided high levels of personal service to their customers, but remained untouched by modern management techniques.

Now poor performers are under pressure. A consolidation of the private banking sector is already under way.

"This industry will shake out in three years. It's already starting," says Mr Ian Woodhouse, a Price Waterhouse partner.

Inadequate management often meant that in the past investment performance was often not merely stodgy but wildly erratic, flagrantly out of alignment with the client's willingness to accept risk.

Even where banks measured the performance of model portfolios against market indices, they often chose inappropriate benchmarks. Moreover, individual portfolios varied horrendously from these benchmarks, though clients often did not realise because of the opacity of investment reports.

"There is a great deal of apathy and ignorance. People don't understand how poorly their portfolios are performing," says Mr Anthony Marshall, chief operating officer of the Private Bank and Trust Company in London.

Some clients are now asking for better and more disciplined investment.

"The element of performance, though still second to service, has become quite important," says Mr Philip Darwall-Smith, who heads the private banking operations of Royal Bank of Canada in London.

Inadequate management often meant that private banks had little idea of where their costs and revenues came from, with the result that a small percentage of profitable clients ended up subsidising the rest.

A favourite rule of thumb in private banking, as in many other businesses, is that 20 per cent of the customers generate 80 per cent of the profits.

But Mr Albert Brass, a partner with the Mitchell Madison consultancy, says this 20:80 rule usually applies to revenues; in terms of profits the top 20 per cent may generate two or three times the profits of the whole business, while on the rest of the customer base the bank breaks even or makes



accumulators" and "wealth managers".

Private banks have also taken a more active approach to marketing, once regarded as rather undignified, in an effort not only to win new customers but also a greater share of the wealth of existing customers.

The need for better customer segmentation holds true all the way up and down the private banking scale.

An exclusive bank catering for the wealthy entrepreneur, such as Chase Manhattan in Switzerland, finds, for example, that a customer with \$20m in assets is likely to use only two banks, while a customer with only \$5m is more likely to spread his assets among four or five institutions.

Lloyds Bank in the UK is essentially applying the same analysis when it offers customers with more than £75,000 in assets a financial management service differentiated from the more transactional services of cheques, debits and cash withdrawals offered to its ordinary customers.

There is a danger that an obsession with mechanistic customer segmentation can lead a bank to lose sight of the essence of private banking, which is personally tailored service. That form of relationship is something which the smaller family-owned banks believe they can do better than the large institutions.

"People go to a private bank to have their affairs managed. It's something broader than ringing up a 22-year-old stockbroker and asking him what stock you should buy," says Mr William Salomon, whose family controls Res Brothers, a London private bank.

But improved information technology, an area in which many private banks have been investing heavily, can provide the sort of detailed client profile that may to a great extent be able to substitute for the old-fashioned personal relationship.

By increasing staff specialisation between the investment and client relationship functions, some private banks have found that they can not only improve profitability but can also free bankers to spend more time with customers.

At the same time, they have found that the disciplined

IN THIS SURVEY

● Retail banks: muscle in on an exclusive preserve
● Tax planning: an infinite variety of strategies
● Robert Fleming: targets the international jet-set page 2

● Asset management: opaque performance hampers comparisons
● Corporate finance: cross-selling can be risky page 3

● Staffing: continuity is all
● Technology: opens new windows on wealth
● Duncan Lewis: provider of tea and empathy page 4

● The US: European banks face tough competition in their bid to win new accounts
● Offshore centres: a delicate balance page 5

● Switzerland: still dominates
● Money laundering: is retreat from the regulators
● Barclays: the new, old operator page 6

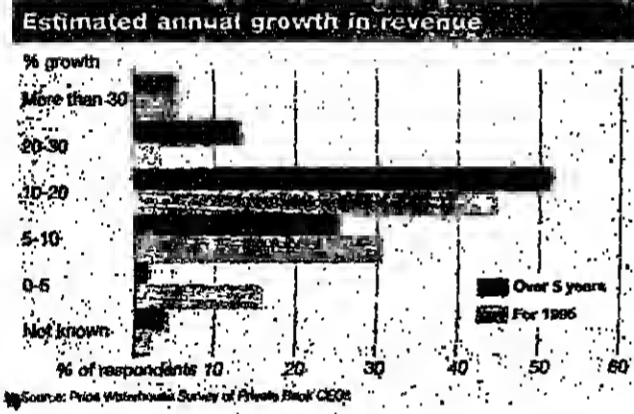
Editorial production: Jonathan Guthrie
Graphics: Robert Hutchison, Steven Bernard
Illustration: David Bromley
Design: Frances Trowbridge

application of modern portfolio theory can produce better and less volatile investment returns for customers.

The private banking industry remains fragmented. Large groups in the US onshore private banking market, such as Mellon Private Asset Management or JP Morgan, probably control no more than 1.5 per cent of the market apiece. In the world offshore market, the five largest institutions Union Bank of Switzerland, Credit Suisse, Swiss Bank Corporation, Chase and Citibank control an estimated one-third of the market, but the remainder is scattered among a host of smaller players with no more than \$20bn or \$30bn under management.

The squeeze on profitability is now bringing a wave of consolidation that many industry observers expect to gather pace. With it will come growing pressures, particularly on the mid-sized banks.

"When you have an industry consolidating, you get a few giants and a lot of niche players. It's a pattern I think you are going to see in private banking," concludes Mr Brass.



Source: Price Waterhouse Survey of Private Bank CEOs

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2 PRIVATE BANKING

Tax planning: by Adam Courtenay

Avoidance without evasion

Anglo-Saxon banks champion trusts as vehicles for shielding wealth from tax

Private bankers tend to think of themselves as facilitators rather than brokers...

Some sources say that if German investors had used more sophisticated tax planning techniques...

Trusts interwoven with companies are the central tools of succession and estate planning...

Kleinwort Benson, for example, is now trying to actively exploit its link with Dresdner Bank...

Mr Nigel Robins, a director of Kleinwort Benson Trustees in Guernsey...

Unlike the UK, Germany taxes assets on a receipt rather than a gift basis...

A classic case is when a business is sold and the owner wishes to move to another country...

Another service offered by private banks is making alternative tax residence arrangements...

One of Ms Auyeung's clients is looking to purchase a flat house in London...



Robins practical obstacles to the use of trusts in continental Europe

to move to Portugal after selling his company, he could set up a trust to protect the proceeds from wealth taxes...

"The assets of the sale of that business could be put into a trust structure in a common law jurisdiction such as the Caymans, Gibraltar or Jersey..."

Nowhere is the issue of alternative "tax residence" more acute than in Hong Kong...

Some Caribbean IBCs amount to little more than a number and a name in a directory...

the British Virgin Isles overlaid by a trust. Because a company never "dies" it can shelter this client from inheritance taxes and death duties.

Most of the wave of immigration of Hong Kong Chinese to Canada is tax-inspired...

Private bankers say the use of offshore trusts for UK residents has been virtually dried up...

IBCs are attractive to people seeking to cut withholding taxes, or taxes on dividends...

High earners tend not to be tied to any one jurisdiction or currency; they used to have multi-currency accounts and access to world money markets...

Retail banks: by George Graham

Mass caterers woo the few

Big institutions are muscling into a formerly exclusive preserve in search of new revenue

Traditional private banks have focused mostly on international money, invested outside its country of origin...

"I think it is not inconceivable that in ten years' time, revenues from domestic private banking in the UK will be ten times what they are today..."

But Coutts's full integration into NatWest is relatively recent. Where it used to operate with considerable autonomy...

Though competitors sometimes decry it as "red carpet retail", Coutts has also developed its own range of asset management services...

management services. Beginning with Lloyds Bank in 1989, the other high street banks have moved fast to expand their own private banking operations...

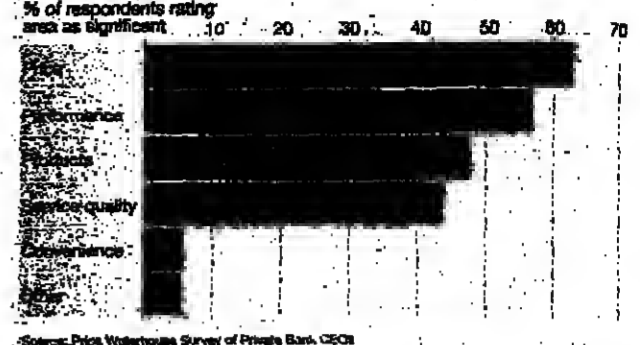
Lloyds has pitched its services much lower on the wealth scale than has been traditional in private banking...

Barclays has adopted a very different approach. The bank offers a service it calls Premier Banking to wealthier customers...

But Coutts's full integration into NatWest is relatively recent. Where it used to operate with considerable autonomy...

Though competitors sometimes decry it as "red carpet retail", Coutts has also developed its own range of asset management services...

Most significant areas of competition



Source: Price Waterhouse Survey of Private Bank CEOs

agreement (see page 6). It is scarcely surprising that the high street banks should be making strenuous efforts to develop private banking...

But the marriage of high street and private banking is not always easy. Issues to be resolved start with names...

A different name may offer more cachet, and can be useful for marketing to new customers...

Banks must then resolve difficult questions over whether the private bank should share back office functions or career structures with the main branch network...

Branch managers want to hold on to their wealthy customers as much as they can, because they subsidise the rest of the branch network...

ing service, for example, sometimes find themselves advised by their manager that they will simply end up paying higher fees if they transfer...

Many of the traditional private bankers scoff at the idea that a retail banking culture can offer the sort of client-oriented service which they regard as their distinguishing mark...

"In the old days a private banker was an individual of means, probably of taste; somebody who knew about music and maths, not just somebody who had passed an exam for the SPA..."

There is, in fact, a particular niche which the big retail banks cannot fill among customers who want a family-owned bank such as Rea Brothers or Leopold Joseph...

Small one, and it will not prevent the high street banks from continuing to target the wealthier sections of their own clientele with higher value-added services which, whatever the financial cut-off point applied, amount to private banking...

Clients' priorities



Source: Citicor Meritpoint Private Bank

PROFILE Robert Fleming

New club for high-fliers

Banks have identified a group of potential clients who occupy the middle ground - highly-salaried individuals with needs well in excess of basic banking but without, as yet, the permanent assets which require high level personal relationships...

As a long-established merchant bank Robert Fleming has always offered jet set private banking. Over the past decade it has entered the club class area too...

High earners tend not to be tied to any one jurisdiction or currency; they used to have multi-currency accounts and access to world money markets...

Though banks in both the Isle of Man and Jersey, Flemings Offshore offers a multi-currency bank account with a linked gold Visa card...

Christine Moir

The customizing is achieved by the client personally choosing a selection of narrowly-focused funds under an umbrella fund known as the Fleming Flagship Fund...

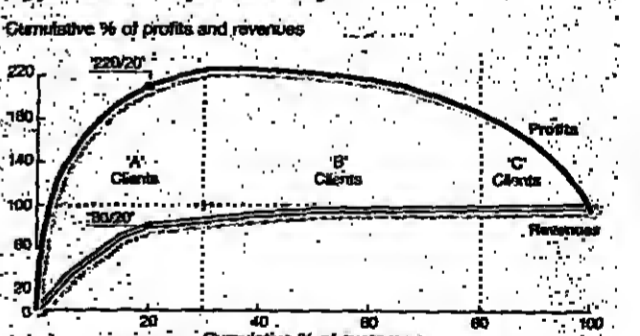
Although the entry level to these funds is pitched relatively low, Mr Owen is at pains to point out that management charges and thus the cost to the investor, is materially lower if more than £50,000 is placed under management...

Mr Owen concedes that some high fliers are likely to feel uncomfortable with the risk attached to equities, so the Flagship Fund in 1992 spawned Flagship Series II, the umbrella fund for five money market funds...

Middle-tier private banking is also limited in the number of inclusive services on offer. Flemings can introduce clients to accountants and tax specialists - but independently of the banking service...

Investment Services in the UK provided by BZW Portfolio Management Limited, regulated by the Securities and Futures Authority

Typical client profitability



Source: Merrill Lynch Group

Advertisement for State Street featuring a globe and text: YOU DON'T BECOME ONE OF THE WORLD'S LARGEST INVESTMENT ADVISORS WITHOUT BEING A VERY ACTIVE MANAGER.

Advertisement for Barclays Private Banking: WHEREVER IN THE WORLD YOU ARE, WE OFFER YOUR ASSETS AN ATTRACTIVE HOME.

Asset management by Philip Coggan

Managers are discreet about performance

The secrecy cloaking banks' client bases extends to investment returns

Asset management is one of the key services that private banks can offer when clients' initial excitement at receiving gold cards and personal attention begins to fade.

Wealthy clients need keep only a small proportion of their portfolios in cash and many will not need to borrow money. So the bulk of their wealth is likely to be in bonds and equities, and the best hope for the

banks for income will probably come from the annual management fee which, markets permitting, will rise in line with the client's wealth.

Discretionary portfolio management is seen as the most important service that the industry can offer, according to a survey of European private banks by Price Waterhouse. The bankers questioned think it will become increasingly important with 86 per cent citing it as likely to be a key service in five years' time.

They also recognise the penalties for failure in this area: inadequate investment performance is seen as the key reason why clients leave a bank.

Indeed, the market is becoming ever more competitive. On top of their traditional rivalry with domestic stockbroking firms, private client managers face the challenge of the global collective fund industry. Onshore and offshore mutual funds can offer transparent fee structures and, perhaps even more importantly, independently-verified performance records. For the extremely wealthy, some hedge funds can demonstrate a record of remarkably high returns.

Performance is one of the key issues facing the asset management arms of private banks. No longer are banks able to survive on "old money"; families who have been clients of the organisation for ages and are unlikely to move elsewhere. "Clients are sophisticated and have more than one account, and if we are not able to provide good performance, that means losing the client," says Mr Fernand Koch, a partner at Lombard Odier in Zurich.

Mr David Maguire, head of marketing and sales at Lloyds Private Banking, says: "Ten years ago, rolling out the red carpet was the issue. Now it's much more about delivering something of substance."

This is particularly the case in Switzerland, which seemed

to dominate the market for international clients for many years, thanks to its banks' reputation for security and discretion. But clients may have had to pay a price for their privacy in the form of poor returns.

Analysts say the Swiss banks have faced increased competition in recent years, which may have caused them to lose market share. They add that until recently customers were not receiving sufficient return to compensate them for the risks being taken on their behalf. But they have adopted the concepts of modern portfolio theory to boost performance.

"Swiss banks have always said preservation of assets is

an important part of the strategy but that should not exclude the aim of good risk-adjusted performance," says Mr Koch. "We know our competitors are not only across the street but in London, Frankfurt or anywhere."

But how does a private bank prove its expertise, apart from making vague generalisations about its supposedly superior performance? Attempts to measure performance have traditionally flourished on bankers' insistence - partly based on common sense, partly on self-interest - that each client is different and it is accordingly difficult to produce a "representative" performance figure.

The WM company, best known for its performance measurement of pension funds, is now moving into the area. It has already started a UK measurement service for the discretionary funds of private clients. It hopes to start an offshore service later in the year.

"Measuring private client portfolios is just the same as measuring any other type of portfolio," says Mr Peter Warrington, WM's marketing director. "The progressive managers - those who have a good story to tell - will welcome the chance to shout about it."

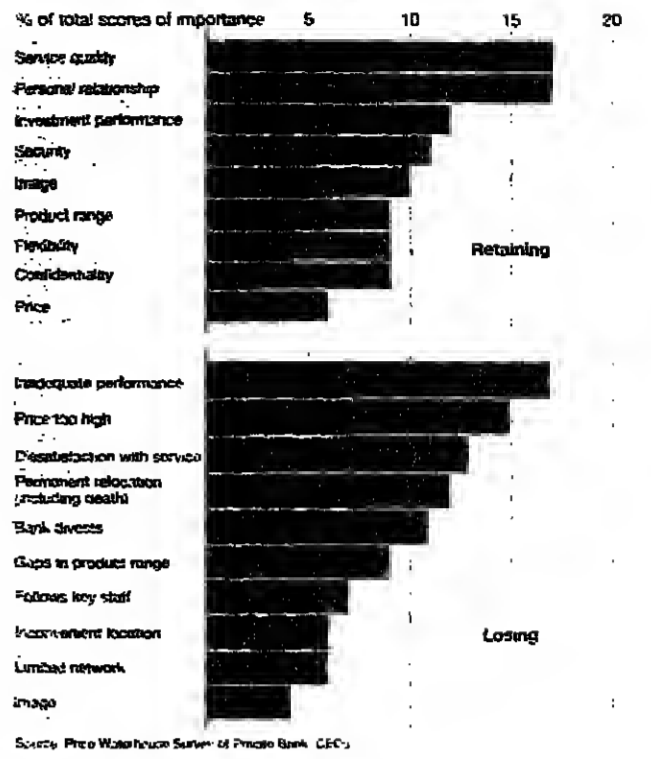
WM requires managers to submit all their clients' portfolios for measurement, which can be a daunting task for some of the bigger groups. An alternative approach can be for managers to produce their own "model portfolios" indicating the kind of performance they have delivered. The models can vary widely depending on client preferences.

According to Mr Warwick Newbury, head of private banking at Coutts, for clients, good performance "doesn't necessarily mean the greatest possible capital gain. Some will equate reward with risk. We spend a lot of time working out the risk profile most appropriate to their needs."

"Continental European clients with 40 per cent in equities will feel they have an aggressive portfolio," says Lombard Odier's Mr Koch. "But suggest such a level to Anglo-Saxon clients and they will laugh. For them, a conservative equity allocation is 60 per cent."

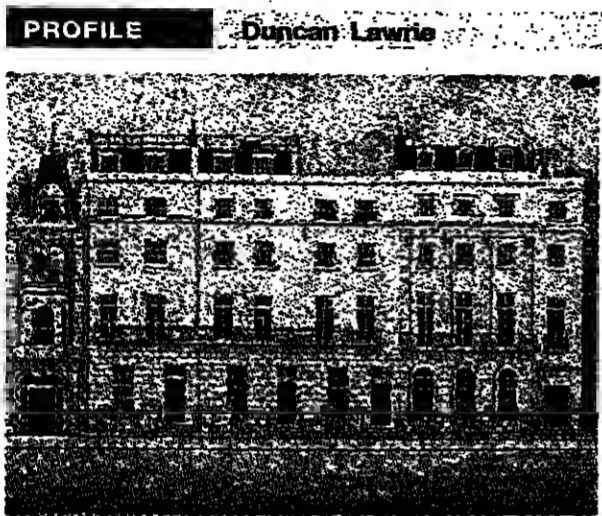
In the UK portfolios can be judged against a special private client benchmark, produced by Cantrade Investment Management, which is based on a portfolio of 50 per cent UK equities, 20 per cent overseas equities and a balance of 30 per cent in index-linked gilts.

Key factors in retaining/losing clients



As well as emphasising performance, clients are also interested in fees. The wealthy are well aware that many banks are eager to attract their custom and Coutts' Mr Newbury says the market has become a lot more competitive in this area. "We dropped our annual management fee from 1.25 to 1 per cent 18 months ago as a result," he says.

Performance-related fees, popular in the hedge fund industry, are not yet commonplace and bankers doubt they will take over the market soon. "If you perform badly, you will lose the client and that is penalty enough," says one.



The headquarters of private bank Duncan Lawrie in Belgravia

Bank with no deposits

At Christmas clients of London private bankers Duncan Lawrie receive a present - a box of tea. Not just ordinary tea; it is Darjeeling, often described as the "Champagne of teas."

The gift serves not only a seasonal purpose, it is a reminder of the antecedents of the bank's founders: two Scotsmen, Messrs Duncan and Lawrie of London and Calcutta, who made their fortunes managing tea estates in the last century.

The tea is intended to cement the bank's long-term relationship with its clients. The bank sees its role as the steady and safe enhancement of clients' wealth. It is ultimately controlled by a charitable trust whose income is utilised for charitable, educational and humanitarian development mainly in Africa and Asia.

Director Mr Robert Way, who is responsible for banking and marketing, says that long-term relationships link the bank to its staff as well as to its clients. He says that in contrast private banking arms of major banks are obliged to share staff with their "bigger brethren".

"We can take a long-term view," he says, "that is our best competitive edge. We don't have to do things that are risky to beef up our profit line."

Mr Way adds, "If we lend money it is from our own capital and reserves. That makes our balance sheet look a bit strange compared to our competitors. The advantage is that the bank can return clients' money at any time. We are stewards of clients' assets."

To this end the bank claims to be unique in not holding any of its clients' funds on deposit. Duncan Lawrie's founding documents require money deposited in the ordinary course of banking to be placed with "good quality banks". This provision was a reaction to the banking crisis in the early 1970s when smaller banks fell victim to a run on deposits.

Then a new bank, Duncan Lawrie survived the crisis. However, the institution resolved to protect itself and depositors from the likelihood of a repetition of a loss of confidence in smaller banks.

Ironically, according to Mr Nicholas Grant, the bank's chairman, writing in an article in the bank's in-house journal, when the bank was founded in 1971, it was advised by the Bank of England that registration (then with the Department of Trade and Industry) might prove a disadvantage as such banks were "not always well regarded in the City".

Today Duncan Lawrie lists no less than eight regulators with which it is registered in three jurisdictions in which it operates - the UK, the Isle of Man and Cyprus. Duncan Lawrie's clients are not necessarily the "super wealthy" and include

people from the medical profession as well as the world of the arts - this is perhaps the reason why the bank produces one of the most erudite corporate journals in the financial sector. The summer 1996 edition includes articles on the Royal Ballet, Jane Austen, Shakespeare's Richard III and architecture and history - although most of that is devoted to assessing Duncan Lawrie's first 25 years in business and the building of its elegant offices in London's Belgravia.

The bank caused something of a stir last year when its journal published a short story by the novelist Kingsley Amis that may have been the last work he wrote before he died in October.

Mr Way says that the bank attracts clients who have built and run their own businesses and those who have a large lump sum to invest. Among them are clients who have been made redundant or have received a large lump sum pension payment. Bank officials recently made a presentation to a National Lottery winner.

Fund management is a central activity of the bank. It is fairly risk averse, encouraging its clients to commit no more than 10-15 per cent of their portfolios to more speculative investments.

Catering to this, Duncan Lawrie offers its own unit trust that invests in small companies. It is managed in-house by Dr Thomas Walford, a specialist in the sector.

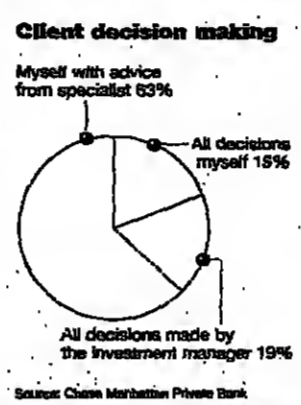
A sister company, Duncan Lawrie Pension Consultants, offers independent financial advice, particularly on small self-administered and self-invested pension schemes.

Over 50 per cent of the bank's clients are from outside the UK. The majority of them come from introductions from existing clients or intermediaries. However Mr Way says: "We get a lot of refugees from the larger banks, which lack the personal services that clients expect from a private bank."


Mr Way says that it is "arrogant" to refuse to open an account "unless the customer can leave half a million". He adds: "We will open a zero balance account on the right basis. Some customers open an account for a six month trial period." The examination process works both ways. Mr Way says that he will turn away business when "people are less than forthcoming" about the source of their funds.

However, he admits talking on a new client who arrived on the bank's doorstep with a barrow bag stuffed with a large sum in cash. She had fallen out with her existing bankers over a bounced cheque, but her references were impeccable.

William Berkeley



Source: Chase Manhattan Private Bank



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4 PRIVATE BANKING

Corporate finance: by Nicholas Denton

Cross-selling brings gains - and losses too

Banks who offer M&A services to their private clients can forfeit their custom

Investment banks have a multiplicity of reasons for their enthusiasm for private banking. First, the steadiness of fee income is particularly valuable to investment banks. It provides a steady earnings stream, while revenues from proprietary trading and M&A advice are notoriously volatile. Second, investment banks can benefit from synergies between their securities and asset management activities, and the investing of money on behalf of private clients. Research designed for institutions can be repackaged for individual investors. And private clients, when they buy or sell holdings, provide volume and commission for an institution's stockbrokers.

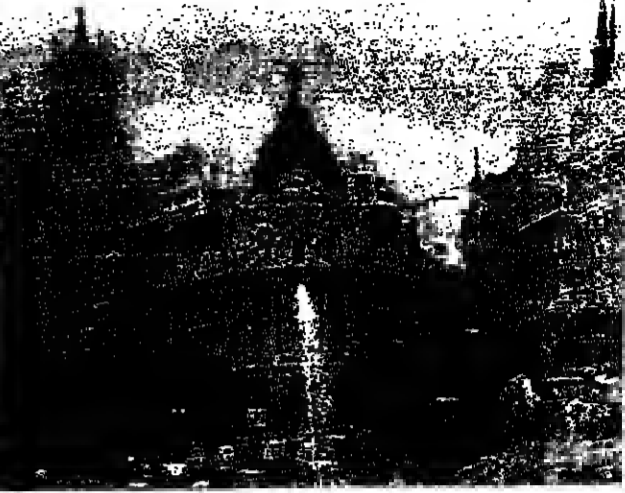
It is often overlooked. Private banking ties in neatly with investment banking services such as equity distribution and M&A advice. Outside countries with highly developed stock markets, such as the US and UK, assets tend to be held privately. That is the case in continental European nations such as Spain, Italy and Germany, and most of all in the Far East. In these regions, private banking clients and investment banking clients are often the same people. "There is a very natural congruence between the people who represent private wealth and people who give corporate finance mandates," says Mr Walter Haydock, general manager of the Zurich-based private bank of Goldman Sachs. Considerable scope exists for "cross-selling" between the two divisions. When an entrepreneur considers floating the family business, his private banker will often be one of the first to know and can refer the business to investment banker

colleagues. In Spain, for example, Merrill Lynch consciously built its investment banking around its established private banking connections with entrepreneurs. "Privatisation was a small market," says Mr Miguel Matosian, head of Spanish private banking for Merrill Lynch. "Where we could really grow in investment banking was with second-tier companies which were not listed on the stock exchange." It can work the other way around too. The investment banker can bring to a client's attention the private banking services of the group, and give it a better chance of managing the proceeds from the sale. "In doing a deal, you get very close to the owner of the company or the big shareholders," says Mr Matosian. "You have a better chance of getting private banking work if you are there at the right time."

The investment banks jealously guard the precise identity of their private banking clients. But Goldman Sachs, which holds about \$80bn in private banking assets, points to a client in Switzerland, whose name it does not disclose. Over four years a private banker had courted the entrepreneur, and came to the conclusion he was inclined towards an eventual disposal. The private banker passed the lead to the corporate finance department. The entrepreneur recently picked Goldman Sachs to handle the sale and, the proceeds realised, the persistent private banker won a large account. In another example, JP Morgan, which has \$40bn under management in private banking, handled the sale of a family-owned luxury goods company in France. It is thought still to manage well over \$400m in assets on behalf of the majority of the former family shareholders. And, from its private banking connections, Merrill Lynch has won at least five mandates to do initial public offerings and other deals in Spain.

Much of the cross-fertilisation comes naturally. But some investment banks have helped the process along. Merrill Lynch's private bankers in Spain are now given about a week a year in refresher courses on the techniques of flotations and disposals. It means they can talk intelligently to clients about their strategic choices and judge when to refer a situation to investment banking professionals. JP Morgan shifted Mr James Higgins, former head of M&A in New York, over to its private banking division, in part to promote collaboration between the two units. And in Asia it has created country teams which integrate people from both businesses. Another leading investment bank, described by its rivals as "militant" in its cross-selling, is reputed when advising on a disposal to insist in its contract that its private bank manages the proceeds. Inevitably, there are limits to co-operation between the two divisions. First, professional advisers sometimes balk at the

notion of a broader role for private bankers as relationship managers for clients. "There is sometimes a problem if a private banker represents himself as knowing more than he does," says a senior private banking executive. Nor are the deals done by private clients' companies always large enough to warrant the involvement of an international investment bank. Moreover, covering both a customer's corporate and personal business doubles the possibility of irritating that client. Mr Haydock says that while Goldman's returns from investing client money are very attractive, the organisation's corporate finance professionals are always aware of the "potential for disappointment" if the market turns down. A client's loss on a personal investment can mean a lost corporate mandate for the investment bank. And, even in rising markets, clients can find cause for complaint, particularly with investment banks handling hot



Madrid: Anglo-Saxon private banks hope to win more Spanish business

issues. Merrill Lynch's lead role in the Indosat flotation in Indonesia lost it private clients in south-east Asia: they felt that their relationship with Merrill demanded a larger allocation of the much oversubscribed issue than they ultimately received. "Often these deals do more harm than good, because expectations run wild, leading to inevitable disappointment," says a leading US private banker. Above all, investment banks have constantly to guard against the suggestion that the quality of their personal financial advice can be corrupted by the desire to win corporate mandates. The integrated houses insist they have Chinese walls separating private and investment banking functions. Nevertheless, the notion that cross-selling investment banks have a conflict of interest persists - if only to the marketing pitches of dedicated private bankers.

Technology: by William Essex

The Web can wait

Improving systems in-house is a bigger priority than trawling for clients on the Internet

Mr Steven Taylor is one of a new breed of private bankers who aim to use information technology to make their institutions more competitive. Before he became marketing director of Kleinwort Benson Private Bank, he was in charge of IT. He says: "The most important move is to change the IT perspective away from products to clients. At the turn of the year, we pulled all our systems together, so that our client managers now have a truly client-focused approach. If a client telephones, they can see everything he does with us, all on one screen." Systems integration is a vital part of managing client contact. Kleinwort Benson uses a system designed in-house that, according to Mr Taylor "brings in all the information overnight from the different product systems, on to our IBM portfolio-management system, and then presents it in a consolidated client view of the world." Another British banker says that British private banks are sometimes handicapped by a failure to deliver instant information to clients on demand. "We're running to catch up," he comments. "A lot of British banks have problems here that other banks simply don't suffer from." Most private banks use - or are developing - their own

software able to "window" information drawn from several different systems on a single screen, or, ideally, to integrate it into a single presentation. The latter goal is superior to windowing, which involves time-consuming moves between windows. Swiss banks are seen as having the best proprietary software for the purpose. There are different schools of thought on the value of the Internet to banks. Mr Taylor, perhaps surprisingly given his background, is among the sceptics. "The current obsession with the Internet is not something I share," he says. "It has a long way to go before it becomes useful in private banking. Of the 24 million households in this country, 2 per cent have access to the Internet, and the great majority of the people in them who actually use it are in their teens and early twenties." The young are not an important target market for private banks. In addition, connecting to the Internet raises concerns about the security of information from hackers. Banks that have connected usually claim to have implemented security systems that involve "at least three" scans of incoming transmissions. Three is a magic number in this context: even authorised access commonly requires three passwords. Bankers in favour of connecting regard the Internet as a means of advertising and providing information through a site on the World Wide Web. Sceptics point out that the terms used to describe web users - "browsers" and "surf-

ers" - do not imply a systematic search for useful information. However, websites do generate business. Barclays International, for example, launched its 10-page website in March this year, to promote its operations in Knightsbridge in London, Dublin and the British offshore islands. Since then, 6,000 "hits" from site users have yielded 363 new accounts. Websites are the virtual world's answer to display advertising, and have the additional market research value that the number of hits on each page within a site, and the time spent looking at it, can be recorded. Their disadvantage, due to restrictions on the availability of effective data encryption, is that although a bank can use a website to establish a virtual presence in its customers' homes, confidential business cannot be transacted through it. Some bankers see E-mail as the key to the development of Internet banking. Busy Citibank clients, for example, can download their account details via a modem to a Palm Organizer, a popular handheld computer. Offline they can tap in instructions and later E-mail those back to Citibank. Mr Mike Donnelly, Citibank's Marketing Director, talks of "downloading in the departure lounge, making the changes on the plane, and sending them back when you get to the hotel." Pison Organisers, unlike laptops, can be carried in a top pocket, and run for 70 hours on two 1.5 volt batteries. Pison's modem is about the size of a large cigar.

Staff: by George Graham

Job-hoppers strain clients' goodwill

Long-term client relationships benefit from a high degree of staff continuity

"Senior bankers are disturbed as much by potential staff turnover as they are by client turnover; the whole premise of private banking is based on longevity of relationships," says Ms Lynne Eicher, managing director of the Solutions Organisation consultancy and author of a book on private banking in Europe. Family-owned Swiss private banks like Pictet & Cie can boast staff turnover of no more than 3 per cent a year, but the bigger Swiss banks probably lose 15 per cent of staff each year and some international banks 30 per cent. Private banks have tried to organise their staff in teams, so that the departure of one banker does not entail a complete break for the clients he or she served. "The last thing you want is for the client to think he is dealing with only one person," says Mr Georges Vergnon of Chase Manhattan Private Bank in Geneva. But a private banker who has built up a following among his clients with his investment skills can often take those clients with him when he moves, leading to an instant loss of revenue. Many clients followed a private client team that jumped last year from Hambros Bank to Singer & Friedlander, and a large defection from Credit Suisse to James Capel, part of the HSBC group, ended up in court. Credit Suisse Asset Management, the London private banking arm of the CS group,

The scramble for skilled staff among banks has bid up salaries and led to rancorous poaching battles



Georges Vergnon, of Chase Manhattan Private Bank in Geneva, stresses the advantages of team working

won injunctions against ten private client managers, enforcing restrictive covenants in their contracts that prevented them from soliciting their former clients. The case raised difficult issues about whether the client relationship that private banks prize so highly is with the institution or with the individual manager. In some instances, the clients of the CS defectors had been with the managers since the old days of stockbroker Buckmaster & Moore. A separate action brought by CS alleges that James Capel agreed to pay bonuses of 1 per cent on the value of assets

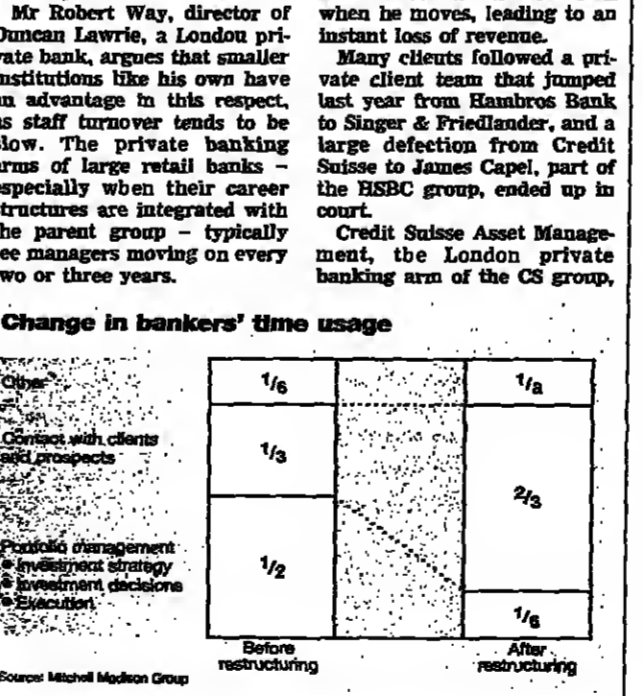
transferred by clients from CS, an allegation that the defectors have denied. The increase in staff volatility follows a period of relative stability. Fund managers in the early 1990s were a little more concerned about job insecurity, and many felt safer staying where they were. Turnover of staff and clients may now be increasing, but it is still relatively low. That makes it easier for banks to invest in new staff as their business expands. "People don't come to us for a year and go away again. They tend to come, we hope, for life. If you have to recruit a fund manager to service

them, the payback is very short," says Mr Philip Darwall-Smith, chief executive officer of Royal Bank of Canada Investment Management in the UK. Many private banks still prefer, wherever possible, to train their own staff. The rapid growth of the industry, however, is making that more difficult, and demand for top quality private bankers is outstripping supply. "The biggest restraint, in my view, on the growth of private banking is the availability of suitable staff in the numbers now required, particularly relationship managers," concludes Mr Maslinski.

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Offshore centres by Adam Courtenay

The lands of the tax-free

Tax, unlike death, is no longer inevitable for those who move their wealth offshore

In the world of tax havens, size means nothing and fame everything. The biggest tax haven is Panama, with a surface area of just 29,000 square miles, yet its reputation is in inverse proportion to its size.

And then there is Nauru in the Pacific, eight square miles mainly made up of phosphate deposits. The mighty Rock of Gibraltar, meanwhile, is but a wisp of a fiscal refuge at just 2.5 square miles.

Tax havens provide homes for capital which has flown the mainland for any number of tax-related reasons. Most of the larger private banks around the world have established themselves in a number of offshore centres to exploit this.

It is difficult to get private bankers to recommend individual jurisdictions because their business is often genuinely global. Mr Taimal Morgan, managing director of Bermuda Trust in Guernsey says the global marketplace has never been more accessible and at a cheaper price.

"We can offer a total real-time service for a family spread across the world," he says. "They may have a one-to-one relationship with us in Hong Kong, there could be a Guernsey or Jersey trust involved, there may be several underlying companies, perhaps owning assets such as property or yachts."

"There may be bank accounts in the Caymans, the US or Luxembourg - the presence of our offices worldwide will make for the convenience of the client."

Mr Julian Bub, managing director of Chase Manhattan Bank and Trust Company questions whether the jurisdiction where money is held is of any real importance. "It's not as simple as saying that a client's money is in Switzerland, Jersey or New York. They may indeed have a Jersey trust, but the assets underneath that Jersey trust and company can be anywhere in the world."

Mr Michael Giles, the chairman of international banking

at Merrill Lynch, says that Merrill's international clients - whether from Europe, Latin America or the Middle East - still view Switzerland as dominant offshore. Where trusts are concerned, Merrill has opted for the Caymans. Chase Manhattan, on the other hand, has centralised most of its trust administration business in the Channel Islands.

Offshore centres are chosen mostly for reasons of culture and geography. Luxembourg's proximity to Germany made it the recipient of one of the biggest movements of flight capital of all time. It was the main destination for an estimated DM300bn in capital that took flight when Germany imposed a 30 per cent tax on interest payments in 1983.

Luxembourg's strength is that it has no withholding tax. But its geographic position between Latin and Germanic Europe, once an asset, is now causing it problems. Germany and Belgium are demanding an EU-wide withholding tax to stem the flow of untaxed funds there.

Luxembourg's response is to suggest that withholding tax should be imposed throughout the OECD. In other words, if it cannot have an advantage over its neighbours, nobody else can. An OECD-wide withholding tax would inevitably embrace its rivals the Channel Islands.

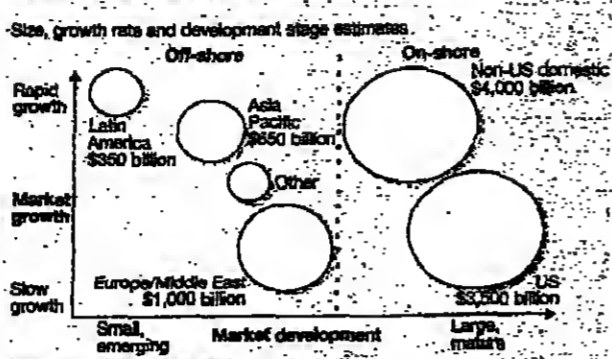
Jersey considered one of the most stable jurisdictions, is no stranger to this kind of problem. It is an open secret that the island benefited from enormous amounts of South African money skirting exchange controls during the South African elections. It even set up a polling station for passing expatriates.

South Africa's foreign exchange authorities visited the island at one point, and were politely shown the door. In the same way that Germany's tax authorities have been thwarted by Luxembourg's regulators.

Other offshore centres thrive on particular political niches. Cyprus has a number of business advantages for east Europeans, due to its double taxation treaties with most countries of the region. This has advantages if, for example, a client using a Cypriot offshore company wishes to buy equity in a Czech water company or a Hungarian brewery.

Because the entity holding the equity is Cypriot, there is no capital tax exposure on the asset itself. Dividends are paid out more cheaply and withholding taxes within the coun-

Global wealth market



Source: Chase Manhattan Private Bank

try are sharply reduced. Private bankers say offshore centres are often used by expatriates to invest back into their former country of residence without incurring local withholding taxes.

Manitius, for instance, is now the fourth biggest provider of direct investment into India, pumping more than \$220m into the country last year. In the past three years the number of offshore companies registered there has grown from 10 to 200, due to a favourable double tax treaty with India. Its 45 offshore investment funds manage \$4bn in collective assets.

The South Pacific is host to the cheapest offshore services. Western Samoa and Vanuatu are attempting - with considerable success - to cater for the need among Hong Kong residents to shelter assets they fear might be lost to them after China takes Hong Kong back after 1997.

Western Samoa recently streamlined its company registration process. A single fee now covers 20 years of activity. Vanuatu replied with legislation that allowed offshore companies tax freedom for 20 years, with the main regulatory condition being that they remain solvent.

In the Caribbean, the Turks and Caicos Islands and the Caymans almost simultaneously legislated for limited partnerships, which can be used as a "pass-through vehicle" for US taxation purposes. Offshore limited partnerships work by bringing together up to 99 "partners" - institutions and wealthy investors - to create a pooled investment vehicle similar to a mutual fund.

The US: by Richard Waters

An invasion from Europe

Wealthy US clients are attracting a flurry of interest from overseas institutions

The US private banking market is facing a foreign invasion. Already awash with domestic banks, investment managers and trust companies, all of them targeting the same ultra-wealthy clients, it is now on the receiving end of a concerted push by established European institutions.

The Europeans start with a common ambition. "More than 50 per cent of the world's private banking assets are here in the US," says Mr Paul Indson, the North American director of Conti, the private banking arm of National Westminster Bank. "It's a huge market that you can't ignore."

That sentiment is echoed, in more or less the same form, by other European institutions, including such well-known banks as Credit Suisse and Deutsche Bank. They have been hiring private bankers and opening offices in big cities around the country, looking for a foothold in one of the most profitable parts of the financial services business.

Breaking into what is already a crowded market, however, will not be easy. It is also likely to present some interesting culture clashes, as traditional, European-style private bankers pit themselves against the more developed US investment management industry.

"There is no typical private banking market in the US, from a European point of view," says Mr Nassos Michas, head of private banking at Merrill Lynch. The term has only recently been pressed into service to refer to the range of investment management, trust and credit services, he says.

The Europeans generally start from a position in the international private banking business - managing money in the US for wealthy Latin

Americans or Asians, or for their clients in Europe. Two-thirds of the \$3tn (£1.5tn) of assets managed by private banking clients by Credit Suisse, for example, is for non-US clients.

Most have only recently begun to switch their attention to the domestic business - forming relationships with wealthy US families and entrepreneurs.

The job is likely to be made harder by changes in the US market. European-style private banking relationships - where confidentiality, security and tax efficiency are the overriding considerations - differ from those on the other side of the Atlantic. The owners of private American wealth, by contrast, are in search of bet-

ter investment performance. "Families with a great deal of wealth often now hire outside investment consultants," says Mr John Hoover, head of private banking at US Trust, a New York-based institution which last year sold its institutional trust businesses to focus on private clients. "Families are now not unlike institutions" in how they select their bankers and investment managers, he adds.

Mr Barry Sloane, who runs Credit Suisse's US private banking business, calls it "the institutionalisation of private wealth"; such families are now using investment techniques - ranging from asset allocation to stock lending - which until recently were the preserve of the institutional investor or large foundation.

One European private banker sums up the different challenges of this new US market. "To some extent, however,



Wall Street home-grown asset managers are highly competitive

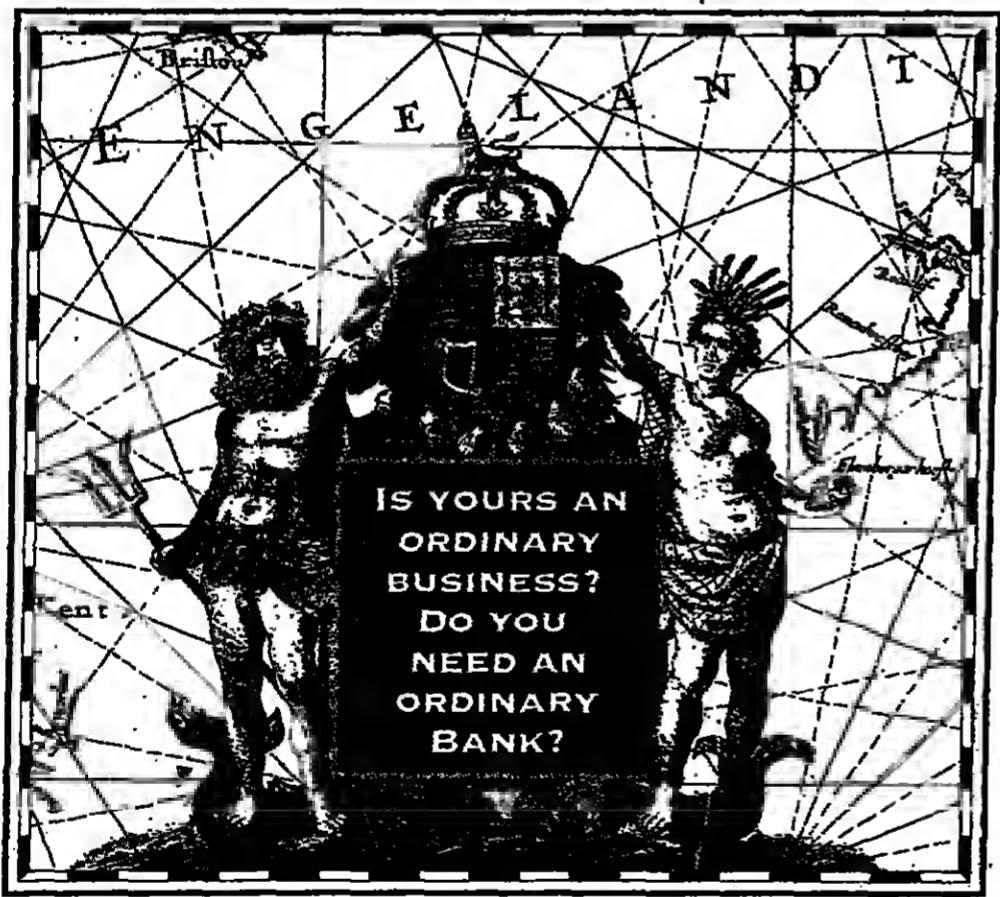
the cachet of the European private banks - particularly the Swiss - is likely to work in their favour. The Europeans also hope to benefit from their parallel push into the US investment banking business.

Through its link to CS First Boston, for example, Credit Suisse hopes to have access to the chairman of many of the US's biggest public companies. The investment banking link also brings access to equity research and block trading services that were developed for an institutional investment client base. Private banking clients "think like institutions, and they want to be treated like institutions," says Mr Sloane.

In spite of the daunting challenges, the 1990s may turn out, in retrospect, to have been one of few decades to offer a real opportunity for outsiders looking to break into the US market. With the ageing of the Baby Boomer generation, the demand for wealth management services could be close to a peak. This highly fragmented and growing market may not offer such attractive opportunities again.

Mr Sloane predicts that around the middle of the next decade "the juice will go out of the business". As the Baby Boomer generation hits retirement, according to this theory, the great era of investment will be over. That, in turn, could lead to greater consolidation in the investment industry generally.

The rival view is expressed by Mr Hoover at US Trust. The passing of the Boomers will bring a "tremendous transfer of wealth", he says. That, in turn, will create a new opportunity for wealth managers.



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Handwritten Arabic text: "مكتبة الامير" (Library of the Amir)

6 PRIVATE BANKING

Switzerland: by George Graham

It is still the biggest

Banks are responding to accusations of high charges and poor investment

Only the foolhardy would quarrel with Switzerland's claim to be the world's pre-eminent private banking centre.

It is after all, reckoned to be the destination of more than a third of the estimated \$2,100bn pool of international offshore wealth, placed outside their home countries by individuals with liquid assets of over \$1m.

Its largest banks Union Bank of Switzerland, Credit Suisse and Swiss Bank Corporation stand well clear of their nearest rivals, while even second-tier Swiss private institutions, such as family-controlled Lombard, Odier et Cie, Bank Julius Baer or Fictet et Cie, rank as big participants in the world private banking market.

Swiss banks have had a good year with a heavy inflow of capital from neighbouring Germany, a strong appreciation of the Swiss franc and more favourable investment markets helping to erase the memories of 1994's weak performance.

In such circumstances it is easy to forget that it was not ever thus. Mr Hans Baer, chairman of Bank Julius Baer and a board member of the Swiss Bankers Association, points out that in 1944, the entire Swiss banking system had deposits and other liabilities of only SFr17.5bn (\$13.5bn) one sixtieth of today's figure. Commission income, which is an important measure of private banking activity, amounted to just SFr49m, one third of 1 per cent of today's figure. Most of the growth has occurred in the last two decades.

It is easy to assume that Switzerland's current position will continue indefinitely. Swiss private banking has, however, faced serious challenges over the last few years.

Falling tax rates in much of the industrialised world have boosted domestic private banking markets at the expense of offshore markets like Switzerland. And new centres like Luxembourg and Singapore have challenged the country's magnetism for such offshore money as remains.

Swiss private bankers have suffered a number of blows to their image. Their services have been perceived as overpriced, and their investment performance as flaccid - dangerous perceptions in a market that is increasingly sensitive to both price and performance.

Mr Albert Bräas, a partner with management consultants Mitchell Madison, says Switzerland's expensive image may be a myth. Surveys of Swiss private banks show them taking total annual fees of well under 1 per cent of assets under management. Management fees of 1-1 1/2 per cent are not unusual in the UK and US.

And while he concedes that

investment management was, at least until recently, a serious problem, he argues that the Swiss are not alone.

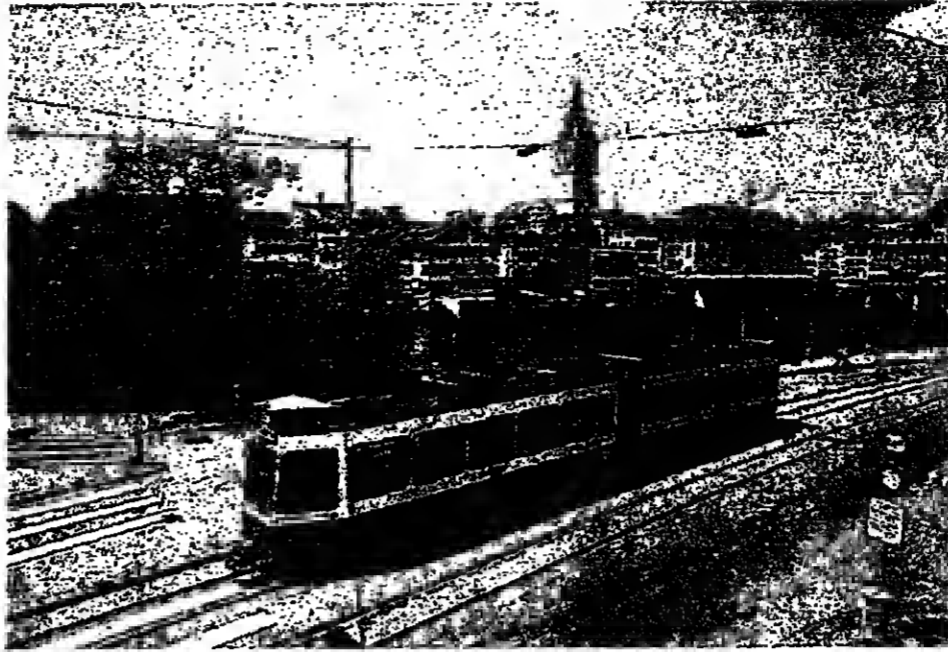
"I don't believe this is a Swiss issue," he says. "It is a rampant issue in the traditional private banking business as a whole."

But the perceptions have persisted, and they have been compounded by renewed questions, especially in the US, over whether Swiss banks have held on to assets left with them before or during the second world war by Jews later killed in Nazi death camps.

The Swiss Bankers Association found only 778 dormant accounts holding SFr38m that might belong to victims of the Holocaust after a search in 1985. But last month it agreed to set up a joint commission with the World Jewish Congress to conduct a thorough investigation.

"The entire affair has done damage. We should have settled this issue earlier," says Mr Baer.

The Holocaust issue has distracted attention from some of the changes under way in the Swiss private banking industry. The most dramatic change



Zurich: Switzerland's financial centres are fighting off the challenge posed by Singapore and Luxembourg

of all did not, in fact, take place; UBS rebuffed the merger overtures of CS Holding, parent of Credit Suisse. But consolidation, across national borders, has continued on a more modest scale with deals such as the acquisition of Banque Unification by Republic National Bank's Swiss arm, or SBC's purchase of the private banking business of Standard

Chartered, the London-based Asia-Pacific bank.

At the same time, banks such as SBC have given more autonomy and visibility to their private banking units, whose consistent earnings quality has become more highly prized by stock market investors.

"The big banks have now decided to activate their private banking departments as big profit centres," says Mr Edgar de Picciotto, head of Union Bancaire Privée, one of Switzerland's most profitable banks.

Radical internal changes by many of the leading private banks are less visible to outsiders but are more significant in the long run.

The first step has been a thorough analysis of costs of revenues, which typically establishes what Mr Bräas calls the traditional 80-20 rule where 20 per cent of the customers bring in 80 per cent of the revenues, and substantially

more in total profits.

With better segmentation of customer bases, banks have learned to concentrate their efforts on the most profitable clients, who are usually the wealthiest. And with greater specialisation among their own staff they have given their personal bankers more time to look for new customers and handle old ones, while allowing their best investment managers to concentrate on asset management.

Investment has been remodelled by the adoption of modern portfolio theory, with much more disciplined allocation of assets and rigorous alignment of portfolio volatility with each client's risk profile. That has also led Swiss private banks to invest more in equity markets, traditionally the preserve of London and New York managers.

"The days when an aggressive Swiss portfolio had 30 per cent equities and 70 per cent bonds are probably over. If you look now at balanced portfolios coming out of Switzerland and London, the asset allocation wouldn't be too different," says Mr Philip Darwall-Smith, head of private banking at Royal Bank of Canada in London.

It has not always been easy to recruit qualified staff to implement the new techniques. Mr de Picciotto had to raid the mergers and acquisitions department of Lazard Frères in New York to find a new head of international private banking for Union Bancaire Privée.

"It is very difficult to find the right people to do this kind of work. This is the reason we had to go abroad," he says, noting that the Swiss university system has woken up to the need to turn out graduates with a different set of skills.

The challenge for Swiss banks is to translate this internal revolution in management practices and culture into real gains in the onshore private banking market outside their own country, an area where they have so far made little headway. Brand names are important in domestic private banking, so the coming years could see the Swiss banks on the acquisition trail.

Money laundering: by George Graham

Filthy lucre loses ground

It is getting tougher for private bankers to turn a blind eye to the origins of deposits

Secrecy has always been a central selling point for private banks, but regulators are setting stiffer requirements to ensure that it does not serve as a cloak for movements of dirty money.

The issue of money laundering is no different in its basics for a private bank than for any large commercial bank.

"There are problems, but they are the same as for any other bank. We have to guard both the confidentiality of our clients and our own reputation," says Mr Anthony Bensch, chief operating officer of the Private Bank and Trust Company, a bank set up by the Latsis shipping family in London's West End in 1989.

Indeed, a small private bank is likely to know its customers well. Most will have been introduced by another client rather than have walked in off the street. It will thus be more alert to suspicious movements of funds than a large, anonymous institution, which might not spot a wave of deposits made at its different branches.

Nevertheless, the origin of clients' money is a point of serious anxiety. Some smaller institutions require any new customer to be sponsored by a main board member.

The Swiss central bank is particularly concerned about the flow of money from Russia and eastern Europe. It fears much of this could be directly or indirectly tied to organised crime, and worries that some banks do not take the problem seriously enough.

In the Far East, too, some private bankers have expressed concern about the origins of some of the wealth now flowing out of China.

The basic legal requirements are clear: under a variety of laws and regulations, including the European Union money laundering directive of 1991, banks are required to

know their customers, and to notify the authorities of any suspicious transactions.

The UK law implementing the directive, for example, creates a new offence covering anyone who in the course of his or her business knows or suspects that another person is engaged in money laundering, but does not disclose this to the authorities.

EU directives do not apply in Switzerland, but due diligence is now required there too.

A 1992 agreement among the Swiss banks imposes specific requirements. Banks must:

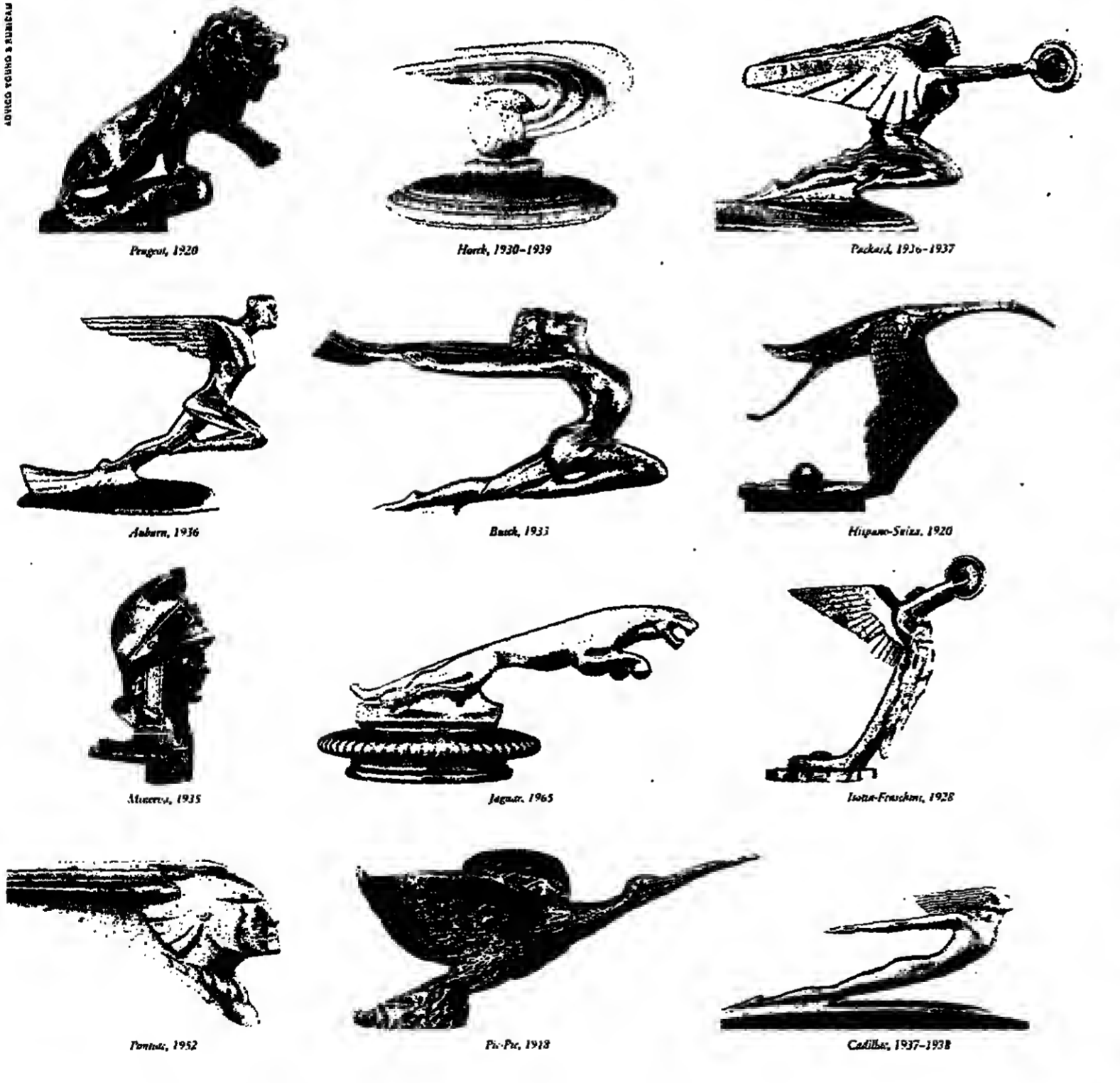
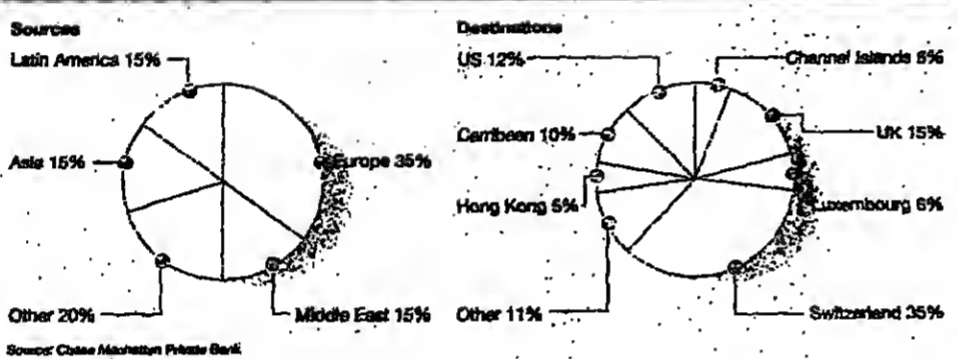
- Verify the identity of their contracting partners;
- In cases of doubt obtain from the contracting partner a declaration setting out the identity of the beneficial owners of assets deposited with the bank;
- Refrain from actively assisting the flight of capital and tax evasion.

Some finance ministry officials are now less concerned about Switzerland than about Luxembourg which, although covered by EU regulations, has maintained a law binding any professional to secrecy under penalty of prison. In its implementation of the EU money laundering directive Luxembourg has required bankers to notify the public prosecutor of suspicious transactions only when they specifically relate to the laundering of drug money, leaving secrecy intact for other possible offences such as tax evasion.

Although the basic requirement that a bank should know its customer is now established, there is doubt about precisely how far it should go in seeking information.

The money laundering spotlight has now moved further afield to countries such as the Seychelles. The country has become the object of the Financial Action Task Force, a group set up by the leading industrialised nations to combat money laundering, because of a new law offering virtual immunity from prosecution to anyone willing to invest enough money in the country.

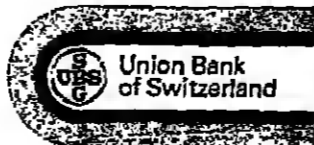
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PROFILE Barclays Private Bank

Hooray for hinwis

Some call them hinwis - high net worth individuals. Others like to think of them as individual customers with substantial personal assets, or ispas. They are the seriously rich whose banking requirements place them in the private jet end of the market, and whose custom the newly-established Barclays Private Bank is wooing.

Customers of private banks are seeking investment management, custody and fiduciary services as well as personalised retail banking. And increasingly these services have to be provided on a global basis. Mr Michael Tomalin, managing director of Barclays Global Private Banking division, describes the typical customer as "an Argentine whose cash is handled in Switzerland, but who has investments managed from London, a Jersey trust fund and a personal banker in Miami".

Switzerland is the traditional banking home of choice for such individuals but Mr Tomalin says London competes increasingly successfully. Numbers are elusive in this world of absolute discretion but London may manage about seven per cent of the wealth of the world's ispas. Barclays private banking division looks after \$27bn globally and the new dedicated UK operation which starts next month will inherit \$2.8bn of client money from the four divisions which previously handled specialist functions separately.

Others have developed since the creation of BGW, the group's investment bank, after the City's "Big Bang" in 1986. BGW Portfolio Management, one of the four divisions to be merged into the new operation, is the descendant of the private client business of stockbrokers de Zoete & Bevan, the "Z" in BGW.

Richard Amos, the chief executive of the new bank says, the main difference is that all the services will now be delivered seamlessly. And discreetly. Barclays denies that there is an entry threshold to this end of private banking but Mr Tomalin is prepared to say that the bank manages a minimum of £1m for each of its private banking clients.

The services provided are tailored individually to suit the client's total asset base. This may mean advice on family shareholdings in private businesses, tax planning or currency management. Specialist legal, accounting or corporate finance skills may need to be called on, but the advice, products and services are always delivered by one individual banker who stays with his clients throughout his career.

What it does not mean is providing clients with Barclays packaged products unless they happen to be the most suitable and competitive. One reason for setting up the new private bank is so that it can operate as an independent financial adviser under the Financial

Services Act. This is a vital feature in retaining wealthy individuals as customers. As Mr Tomalin points out, "Much more than institutions, individuals look for an absolute rate of return. Institutions tend to measure themselves against their peers, but individuals look at the finest return available in the market."

They may also have sizeable funds tied up in underperforming assets which they will never sell except in extremis. The private banker learns preferences such as these over the years.

That requires a special kind of person with a highly flexible back-up. Barclays private banking division has 870 staff operating from 17 offices across the world from the British Virgin Islands to Lugano, Zurich to Taipei, New York to Monte Carlo. In nearly all these locations the private banking operation is separate from the retail bank, with its own dedicated computer services and administrative infrastructure.

Most of the executives of Barclays Private Bank have a legal, tax or accounting background plus experience in the corporate finance division of a merchant bank. Experience of retail banking does not seem to be stressed, possibly because many elements of that have been computerised, but the private banker still needs to be able to advise his clients and their families on loans, mortgages and all forms of debt.

Christine Moir



Shanghai: bankers have qualms about some Chinese money Sarah Murray

MALAYSIA

Signs of cracks in Mahathir's edifice

The country exudes confidence but there is a severe labour shortage and it may be spending beyond its means, write James Kynge and Gordon Crabb

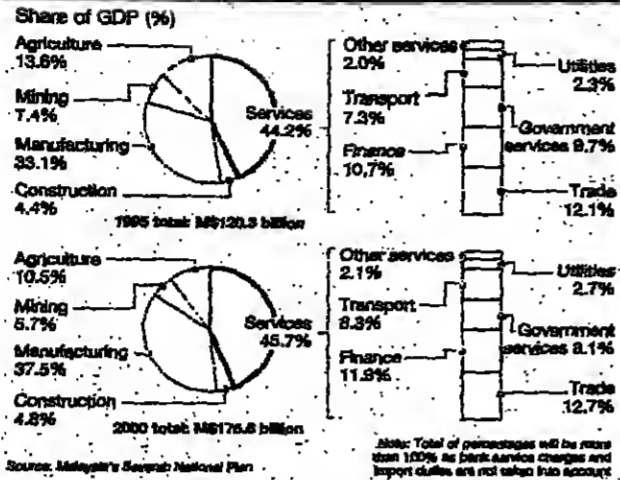
As Dr Mahathir Mohamed prepares next month to celebrate 15 years as Malaysia's prime minister, his achievements do not dim his enthusiasm for the grand schemes with which he seeks to propel the country forward. Around him in Kuala Lumpur he can see finishing touches being put to the world's tallest twin office towers. A new administrative capital and international airport are being planned on greenfield sites to the south, while in Sarawak to the east work has begun on Asia's biggest hydroelectric dam.

Real gross domestic product grew 9.5 per cent in 1995. That provided an eighth unbroken year of growth above 8 per cent. Dr Mahathir, who inherited a rubber and tin based economy dominated by British and local Chinese interests, can now point to an array of enterprises run by members of his Malay majority race.

Malaysia exudes confidence, though some fear that may be turning into triumphalism. Scoptics - often wrong in the past - spot cracks in the country's economic edifice and ask how structural are they?

At Malaysia's current stage of development, South Korea and Taiwan were nurturing a brace of innovative high technology companies which later broke into world markets. The titans of technology in Malaysia tend to be foreign-owned companies which have not transferred their knowhow to local partners as quickly as the government would want. Mal-

GDP by industry of origin



aysia risks being caught in a medium technology trap. A shake-up planned in the education system may not come quickly enough.

But the main focus of concern is the current account deficit. Successive large shortfalls in the country's services trade coincided with a less favourable merchandise picture to produce a deficit last year of M\$17.8bn, or 8.8 per cent of gross national product. Economists worry that Malaysia is spending beyond its means and may run into trouble if foreign investment inflows, the traditional means of financing the deficit, start to dry up.

Foreign companies, in search of somewhere to manufacture where labour is tolerably cheap but skills are adequate, say their single biggest headache is finding and keeping qualified technical staff. Annual wage rises for engineers can be as high as 15 to 20 per cent and throughout the economy salaries are climbing faster than productivity.

The government has allocated M\$162.5bn for public spending over the next five years, and much of it is earmarked for infrastructure schemes which are sure to



The first RM20m phase of the Kuala Lumpur light rail transit system is opening this month

place extra strains on labour and capital resources. The prime minister spent part of last month in Japan and the US pushing his latest scheme: a "Multimedia Supercorridor" which aims to attract information processing, computer and software companies to a large area near Kuala Lumpur.

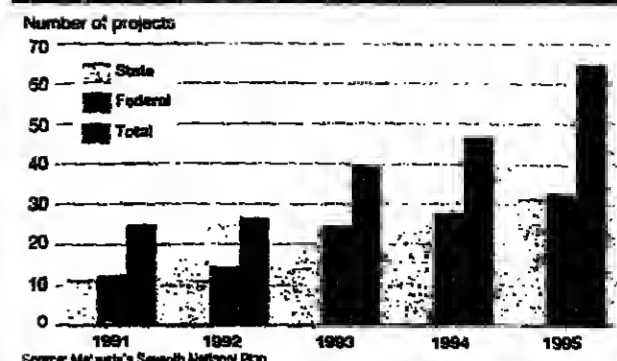
Critics say that the openness required for such a project might sit uneasily in a country where every imported newspaper is scrutinised before distribution. But Mr Abdullah Ahmad Badawi, foreign minister, assured diplomats last month that in addition to a creating a more open economy, "we are fast becoming a mature, liberal and highly tolerant society".

The country is embracing the commercial opportunities offered by the Internet, while educational material to combat the HIV infection that has severely afflicted neighbouring Thailand shows surprising frankness. However, "Asian values" of personal decorum, family duty and national consensus are vigorously espoused by the government.

In a Washington speech last month, Dr Mahathir maintained that "not all forms of democracy are productive. There is good democracy as well as bad and destructive democracy." Identifying Asian values with those held in much of Africa and Latin America, he suggested that they formed a more widely shared world view than any belief system prevalent in the west.

Malaysia has helped spur the Association of South-East Asian Nations to broaden the regional grouping, of which Vietnam recently became the

Privatised projects



Malays National Organisation, founded 50 years ago. Political analysts say that the main division within Umno is between the supporters of Dr Mahathir and those who prefer his deputy and probable successor, Mr Anwar Ibrahim, who is also finance minister.

The suave Mr Anwar, 48, has so far been an obedient understudy, content to wait until the incumbent bows out. But Dr Mahathir shows no signs of wanting to retire, and political pundits wonder how long the Anwar camp can contain its frustration.

One pressure valve may be the party's triennial conference in October. Dr Mahathir has already seen off any challenge at the conference, so he may stay on as leader until 1999 - many see in him a messianic desire to usher in the 21st century. But what may be revealing is the pattern of voting for lesser posts in the party; several candidates are known Mahathir or Anwar supporters.

Politics has become indivisible from business, and both are conditioned by a policy of affirmative action for indigenous Malays, or bumiputras (sons of the soil), who comprise about 64 per cent of the 20m population. Opposition politicians acknowledge that few Malaysians are inclined to vote against a government which has engineered such wealth while maintaining a durable coalition with parties representing the minority Chinese and Indian communities.

Moreover, Dr Mahathir marked Umno's half-century last month by quelling a few regional party difficulties and bringing back into the fold Tengku Razaleigh Hamzah, a prince who split with the organisation in 1987 after coming close to toppling him from the leadership. The defection of his Semangat 46 party leaves the opposition ranks all the thinner.

But trouble, both within and beyond Umno, could come from a scandal such as that surrounding Perwaja Terengganu, the state-owned steelmaker which parliament was told a month ago had become insolvent with net liabilities of nearly M\$7bn.

Mr Anwar, left to break the news in the absence of the premier, is said to be furious at the events which led to the disappearance from public view of Mr Eric Chia, a Mahathir associate installed to head Perwaja in 1988.

A police investigation is under way, as is an audit commissioned by Mr Anwar from accountants Price Waterhouse. According to a leading financier, though "a number of people had warned for a long time" of apparent irregularities at Perwaja, these were slow to come under official scrutiny.

It has not yet been resolved whether Perwaja's problems stemmed from corruption, financial mismanagement or the sheer inadvisability of a project which relied on shipping output to a plant in Dr Mahathir's home province of Kedah on what turned out to be uneconomic terms.

None of that stopped the premier from flaying a survey this month by the German-based watchdog Transparency International which put Malaysia halfway down a league table of 50 countries ranked by suspicions of corrupt practices. "Who are they to determine how we live?" he demanded.

If anyone has determined how Malaysians have lived in the past decade and a half, it is the former physician from Kedah. The answer, whatever other questions are raised, has to be that they live better than ever. The bectoring Dr Mahathir, hawking for the next big leap, appears intent to ensure that remains the case.

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II MALAYSIA

The economy: by Gordon Gramp

Fast-lane braking proves tricky

The current account deficit is a problem but other indicators are more healthy

For a country in the fast lane, the Ferrari indicator may provide as good a speedometer as most.

"We used to sell four or five a year," says Mr Mohd Ayub Alias, Malaysia's importer of the Italian marque. "But last year we sold 18 and this year we have already passed 20. For 1997 I am requesting 50."

Table with 4 columns: Industry, 1990, 1995, 2000. Rows include Agriculture, Manufacturing, etc.

approved projects fell 19.4 per cent last year to M\$9.1bn, compared with M\$17.7bn in 1995.

The current account deficit is the most troublesome feature of an economy whose most other indicators look healthy.

But other measures may understate the problem. With a consumer price index which is believed not to be the best reflection of urban spending patterns, published inflation averaged only 4 per cent over the past five years.

plants. Dr Mahathir Mohamed, the prime minister, visiting Japan last month, said the time had come for an "integration backwards" into component manufacture.

Infrastructure: by Guy de Jonquieres

Ambitions may be too grand

With so many projects under way, there is a danger that capacity may outstrip demand

In only two years, Kuala Lumpur's skyline has undergone a dramatic transformation. Once a city of mainly low-lying buildings, it is today studded with skyscrapers.

and residential property developments are mushrooming along the Klang Valley, on the city's outskirts.

A slew of other big infrastructure projects is planned in Malaysia to the next few years. They include an administrative capital, a massive high-tech international airport and the world's biggest hydro-electric dam.

East Asia. A rash of new developments in Kuala Lumpur - of which the 88-storey Petronas Twin Towers are merely the most prominent symbol - may presage a glut as older premises are abandoned.

Bank lending is nonetheless surging, on the back of consumer credit demand, though year-on-year growth appears to have found a plateau just below 30 per cent.

But in an economy which has been needed to maximize acceleration, putting on the brakes is not easy.

However, some observers wonder whether the country's infrastructure boom is going too far, too fast. They fear capacity will outstrip demand, even in an economy which has grown by more than 8 per cent annually for seven years.

Privatisation: by Guy de Jonquieres

Influence of the state

The new strategy would benefit from greater transparency and clear ground rules

As one of the first countries in south-east Asia to embrace privatisation, Malaysia has often been held up as an example.

Since 1983, more than M\$20bn has been raised through the sale of equity and assets and almost 100,000 workers transferred to the private sector.

But many new blocks are being put up by companies to serve as their own headquarters, and are being funded by internal resources.

There is a tendency in Malaysia to want the biggest and best of everything, regardless of cost or need, says a manager of a foreign construction group.

erling that, while privatisation has solved many long-standing problems, it has also created new policy dilemmas.

A decision to reconsider a one-third rise in toll charges on the recently-completed North-South highway, promised to Pns, the builder and operator, under its concession.

Nonetheless, a number of observers believe Malaysia's privatisation strategy would allow holders of concessions on privatised infrastructure projects to be listed on Kuala Lumpur's stock exchange.

There is some evidence that the infrastructure boom has been fuelled by a desire to impress the world. Kuala Lumpur's light railway has been built at least partly with an eye to the Commonwealth Games, which the city will host in 1998.

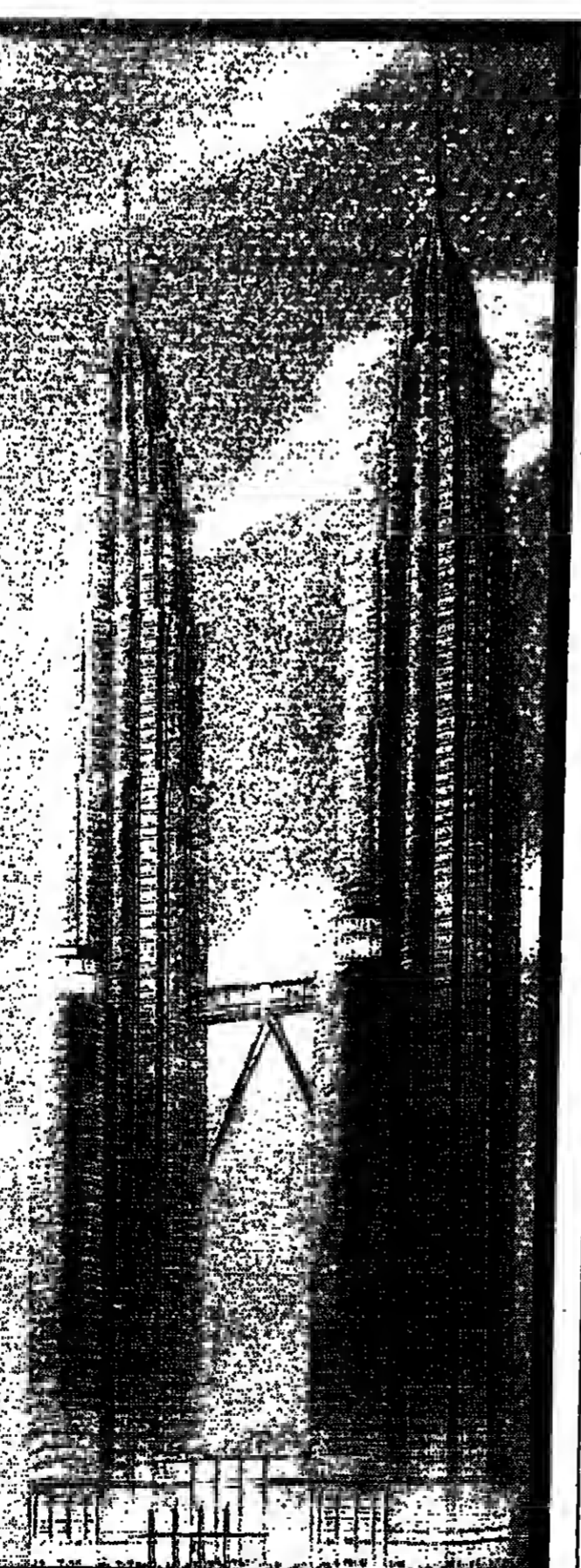
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Changes on the ground are equally striking. An urban light railway, opened this month, has given Kuala Lumpur its first mass transit system, while new commercial

Nor are they too concerned at temporary excesses of capacity, arguing that that would be less harmful to economic development than would shortages.

As the economy expands further, the government argues, it will spur new types of activity. For instance, business services - still an underdeveloped sector in Malaysia - are expected to occupy much of the 25 per cent planned increase in office space in Kuala Lumpur over the next three years.

Even some observers who accept the government's arguments that economic development requires a high rate of infrastructure investment question whether it is always put to the most productive and efficient use.

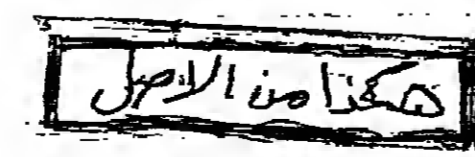
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Tourism and air services: by Gordon Cram

Taste of authenticity

Western tourists are being targeted and there may soon be a glut of hotel rooms

Beef and chicken satay come sizzling down the aisle on Malaysia Airlines almost as soon as the flight is under way...

Mr Tajudin Ramli, chairman of the privatised flag carrier, says the appetiser has been chosen as a "signature" item of fare onboard MAS...

Receipts are forecast to reach \$415.7bn by 2000 through a strategy which will be geared towards increasing visitor volumes and return visits...

Two-thirds of arrivals are from elsewhere in south-east Asia, though, and the plan budgets for no overall increase in stay from last year's average of just 4.8 nights...

Malaysia's national and regional tourism authorities have recently become diligent visitors to German travel trade fairs in an attempt to cultivate that lucrative source of holidaymakers...

By selling blocks of seats to Virgin on MAS flights from the UK, his airline has increased its London frequency from eight to 14 services a week...

MAS has just committed \$310m to buy 15 of the new Boeing 777s and 10 of its ultra-large 747-400s in a deal which reflects an expectation of 7 per cent annual passenger growth over the next seven years...

"Many people thought we had gone bankrupt," Mr Tajudin acknowledges, while insisting that "revenues generated will be good enough for us to pay for the debt."

Capital investment on just as high a scale is under way by the government, to receive the increased number of passenger arrivals at the country's airports...

Five-star hotels in Kuala Lumpur are struggling to keep trained staff

The danger is that hands-on by a private sector keen to reap the promised tourist rewards could leave stranded the smaller and more weakly capitalised developers...

Final capacity for what is intended to be a regional hub will be for 60m people, but officials say they recognise that the land for the terminals to house them is likely to lie fallow for decades yet...

Education: by James Kynge

A shake-up on campuses

Government reforms aim to turn out more and better-qualified science graduates

Gradualism is the unofficial anthem of Malaysia's government reformers. By local standards then, the changes afoot in the country's education system might approximate to a revolution...

Since late last year the government has been pushing through a series of reforms to reorganise university education with the aim of turning out more and better qualified graduates in science and technology disciplines...

The first step to this end will be to "corporatise" the nine universities, making them more like businesses.

Meanwhile, accreditation for the first private universities is likely to be approved by parliament in July. Some of the new institutions are expected to be branch campuses of foreign universities chosen from applicants in Britain, the US, Australia and Germany...

An education ministry official says he expects five or six foreign universities to be granted licences for branch campuses either late this year or early in 1997...

Not everyone is pleased with the vision. "A lot of lecturers are very anxious. The laws do not say what will happen to us," says a lecturer at Universiti Malaysia, which is due to begin corporatisation in July...

Such unresolved questions and possible resistance from some state universities may delay the reorganisation, but the government is well aware that it cannot afford to stall for long...

Financial market development: by Gordon Cram

Rules likely to be softened

Overseas finance houses are convinced they will reap progressively greater rewards

Mr Munir Majid, chairman of Malaysia's Securities Commission, speaks his mind as bluntly as any regulator. His annual report, out last month, bristles with exhortations, warnings and - for foreign operators interested in a role in the country's expanding financial markets - encouragement and a few promises...

The "objective of making Kuala Lumpur a regional capital market centre already implies greater international participation in the market-place," he declares, going on to warn cajoled local brokers: "It will not do to live from one hand to the next, that is hand-to-mouth existence, even if the food comes on a silver platter..."

The "missing link continues to be an active private ringgit bond market" and while there are "many inadequacies that impede" its development, a "patchwork approach would not be sufficient" to cater to the needs of international institutions.

Growth of the fund management industry is also central. The Employees Provident Fund, the state-run pensions giant with some \$100bn in trust, has outlived its original function of financing government-owned companies because privatisation is taking the state out of the commercial sector.

This has happened to an extent workers with sufficient funds in their EPF account can withdraw as much as 30 per cent of it to put into the stock market, while the EPF itself, which currently has only some 5 per cent of its holdings invested in equities, will be allowed a ceiling of 15 per cent.

Many restrictions still apply - both to what Malaysians can do with their money, on a corporate as well as an individual level, and to what extent foreigners can be involved in managing it.

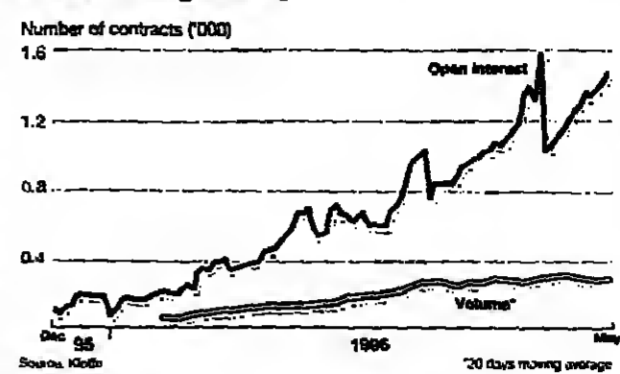
Mr Stephen Weller of Jardine Fleming in Kuala Lumpur. Later this year his company expects to launch a unit trust which would be the first foreign initiated product to source money from local investors.

Others say that by following the state's wishes, terrain which initially seems unfruitful can become productive for those willing to sow the first seeds. An offshore banking centre established nearly six years ago on Labuan island off the Borneo coast has been slow to take off, although close to 50 banking units are now licensed there.

The government is setting up a one-stop regulatory agency for the island and is seeking to cultivate insurance and trust businesses on Labuan. These moves form part of an effort to streamline legislative and regulatory machinery affecting the financial sector in the country as a whole.

Short selling of shares will soon be allowed under controlled circumstances.

Kliffe trading activity



but I have to say I'm disappointed". Foreign institutions account for more than half the activity, while domestic investors have "currently so many opportunities in the cash market, which they are comfortable with."

The Kliffe, owned by shareholders led by the Reoong group, was last month joined by the Malaysia Monetary Exchange, offspring of the Kuala Lumpur Commodity Exchange, which launched trading in a contract based on three-month Klibor, the local interbank offered rate.

Unit trust industry

Table with 3 columns: No. of management companies, No. of approved funds, Total approved size, Units in circulation, Net asset value (NAV), No. of accounts, % of NAV to stock market capitalisation. Data for End-1995 and End-1994.

along with stock lending and borrowing, which may bring much-needed liquidity to equity derivatives trading launched at the end of last year on the Kuala Lumpur Options and Financial Futures Exchange.

Foreign firms can own up to 49 per cent of a futures broker, a harbinger of change in restrictions placed on the stock exchange itself, where the current limit is 30 per cent.

Behind the delay, and the emergence of separate exchanges rather than an inte-

tives exchanges. No date has been set but "you can say that is a fact," he said in an interview.

Fixed stockbroking commissions were replaced last year by a tiered structure, at a time when the market was going through a protracted dull patch. But with turnover now running at twice 1995 levels, some expect an earnings performance for the industry approaching that of the 1993 bull run, when share prices all but doubled and brokers earned an estimated total of \$44bn to \$53bn before tax.

A scrippless market will be in operation by the end of the year, so investors who accompanied the discovery last November of forged share certificates will not recur. Suspected stock manipulation by syndicates will be less tractable, however. This mainly affects the second board comprising minority holdings in younger companies.

The government wants local companies to come to the mar-

With turnover twice 1995 levels, some expect earnings performance to approach that of the 1993 bull run

ket, and although foreign investors remain excluded from initial public offerings, more than adequate demand is there. Placements routinely open at huge premiums to their issue price, with earnings multiples difficult to justify and not always sustained.

Mr Abdul Rashid Hussain, who as chairman of the RHB group heads an indigenous financial empire which includes the country's biggest stockbroker, says: "It makes my research department look very stupid. The market is driven more by liquidity. The smaller the stock, the higher it often goes."



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IV MALAYSIA



The prime minister (right), on a visit to Sapura Noida, the Malaysian-Finnish company, last year

■ Industrial development by Guy de Jonquières

Held back by a skills shortage

The plan to focus on productivity gains as a driver of growth faces a big hurdle

If global competitiveness rankings mean anything, Malaysia has reason to be pleased. The latest World Economic Forum league table, released last month, puts the country in 10th place, just behind Taiwan and ahead of economies such as Japan, Thailand, the UK, Korea and Germany.

A more solid testimony to Malaysia's economic strengths is the continuing inflow of foreign direct investment, above all in electronics, which has contributed to its steady growth rate and made it the world's largest exporter, and third biggest producer, of semiconductors.

So great is Malaysia's appeal that the government has for some time turned away proposed foreign investments in activities which it judged too labour-intensive or low-tech, and encouraged those already established to move to lower-cost locations.

However, the country's leaders are keenly aware that it still has a long way to go towards its goal of becoming

an industrialised economy by 2020, and that its existing achievements are constantly under challenge, above all, from east Asian neighbours.

The government's solution is to shift the emphasis from sheer quantity to quality of growth. Its objective, spelled out in the five-year plan published this year, is to deepen and broaden the country's industrial base while focusing on faster productivity gains as a major driver of growth.

"We have reached a crossroads, and now we will go for a higher level of industrial sophistication," says a senior official of the Malaysian Industrial Development Authority. "In the past, we have relied on export-led growth, but the next five years will be a period of structural transformation."

The aim is to encourage expansion of industries including petrochemicals, aerospace, car manufacturing and steel, while strengthening the country's capacity to supply more of the technology, components and skills required by industrialisation.

The electronics industry offers a case study of the task ahead. Despite its impressive exports of semiconductors, Malaysia still lacks a modern wafer fabrication facility to make the basic chips. And

while some older-established companies, such as Intel and Motorola of the US and Sony and Matsushita of Japan have designed some products locally, they are exceptions among inward investors.

In truth, much of the manufacturing done in Malaysia consists of assembling components produced elsewhere. The reluctance of foreign - particularly Japanese - investors to transfer more advanced technologies is a long-running government complaint.

A recent report by Sussex University for the World Bank and Malaysia's science and technology ministry also found the country had been slow to use multinationals as a springboard to develop its own networks of suppliers, sub-contractors and manufacturers.

"Malaysia's problem is that we are good at processing, but very weak at product development," says Mr Lim Teng Lew, chairman of HIL group, a plastics manufacturer which has diversified into electronics.

He says that when the company decided to develop its own television set two years ago, it hired a Korean engineer to help. "But he couldn't find the right people in Malaysia, so he went back to Korea, where he got the job done in three months."

A variety of schemes has been launched to tackle such weaknesses. They include a programme to encourage procurement from small suppliers and discreet but persistent official pressure on bigger companies to raise the local content of their products. Tax incentives were offered recently to companies building wafer fabrication plants.

The government is counting heavily on Proton, the recently privatised national car project, to strengthen manufacturing capabilities by using its pur-

However, many foreign managers doubt that these measures will work quickly enough. According to an industry estimate, 60,000 more qualified engineers will be needed by the end of the century just to sustain the country's recent industrial growth rate.

"The looming skills shortage will push labour costs up further," says an executive of a leading western electronics company. "Lower-technology industries will have to upgrade, move offshore or get out of business."

One reason that foreign companies emphasise the scale of labour shortages is to put pressure on the government to admit more employees from abroad. Their single biggest complaint is the difficulty of obtaining work permits.

The government says it is ready, in the interests of further development, to admit staff for highly-skilled jobs which cannot be filled locally, such as running wafer fabrication plants. However, it is dead-set against any wider relaxation.

By some estimates, there are at least 2m foreign workers in Malaysia already, about half of them illegal. There is acute official concern about the social consequences of a further increase in a country where maintaining harmonious relations between different ethnic groups has long been a top priority.

Some foreign managers say that unless the labour shortage eases, their future expansion may be cramped. Yet it is hard to find any who are seriously considering cutting back or moving activities offshore.

For most, Malaysia's liberal trade policy, political stability, positive attitude to foreign investment and - still relatively - low costs continue to add up to a combination of attractions which few other Asian countries can match.

'We are good at processing, weak at product development'

chasing power to encourage the development of local parts suppliers.

But some multinationals say they are deterred from deeper involvement with Malaysia's local industry by the country's trade rules. These require that, in import components duty-free, they must export at least 80 per cent of their output - a policy which in effect segregates the market.

Much of the biggest hurdle facing Malaysia's ambitions for industrial development, however, is a chronic shortage of all kinds of labour. For some multinationals, factory staff turnover rates have risen sharply in recent years, while finding qualified professionals in disciplines such as accountancy is increasingly difficult.

The government is seeking to address these problems by stepping up spending on education and increasing the number of university places. Leading multinationals have also joined forces to fund the establishment of several skill development centres, designed to train technicians.

■ Oil and gas by Robert Corzine

Targeting the Asian markets

New discoveries in the area are likely to boost production capacity

Malaysia looks set to become a growing source of natural gas exports for Asian markets in coming years. Analysts predict that it will prove to be an increasingly tough competitor for Indonesia, its gas-rich neighbour.

A number of developments over the past year should boost the country's gas production capacity. There has been growing optimism about the potential reserve base of discoveries made in the Malaysia-Thailand joint development area in the Gulf of Thailand.

Carigali-Triton Operating Company, a joint venture between Triton Energy, an independent US explorer, and the exploration subsidiary of Petronas, Malaysia's state-owned national oil company, has made several discoveries in the area. An accelerated programme to appraise them is under way, with company executives optimistic that sales contracts may soon be signed.

"Thailand has an insatiable appetite for natural gas," says one industry analyst, and Bangkok appears to be especially keen to use production from the joint development area, which is in waters claimed by both countries. It took 22 years of negotiations between Kuala Lumpur and Bangkok before the first production sharing contracts were signed in 1994, but most industry observers expect that the pace of development will be swift once the go-ahead is given by the two governments.

With gas reserves which represent about a fifth of the total in Asia, Malaysia has also embarked on plans to boost production of liquefied natural gas, which is mainly destined for Japan and other industrial markets in north-west Asia.

The go-ahead was given late last year for the construction of the third LNG unit at Bintulu, on the coast of Sarawak. LNG-3, which is due to come onstream in 2001, will consist of two trains with a capacity of 3.4m tonnes a year. A third train could be added later, according to Petronas.

The establishment of LNG-3 will make Bintulu the world's single largest producer of LNG, with annual output of about 22m tonnes a year. Some industry observers believe there could be sufficient nearby gas reserves to justify even further development of Bintulu in the next decade, when Malaysia's share of the growing Asian LNG market should be large enough to give it a greater role

in setting LNG prices in the region.

Gas is also playing a large part in Malaysia's domestic energy sector, with the third and final phase of the Peninsular Gas Utilisation project, a pipeline which runs around much of peninsular Malaysia, due for completion this year.

Oil consumption is growing strongly in line with Malaysia's rapid economic development. Demand for oil products last year jumped by 10.1 per cent over 1994, when demand growth was just 5.1 per cent. With car ownership rates climbing steadily, much of the demand is for transport fuels, with petrol volumes in 1995 up by 10.4 per cent.

Strong local demand has helped encourage international oil companies, such as Shell and Mobil, to explore in deep-water areas where the technological risks are relatively high, but where there are greater prospects for finding

Petronas is looking at opportunities in Vietnam

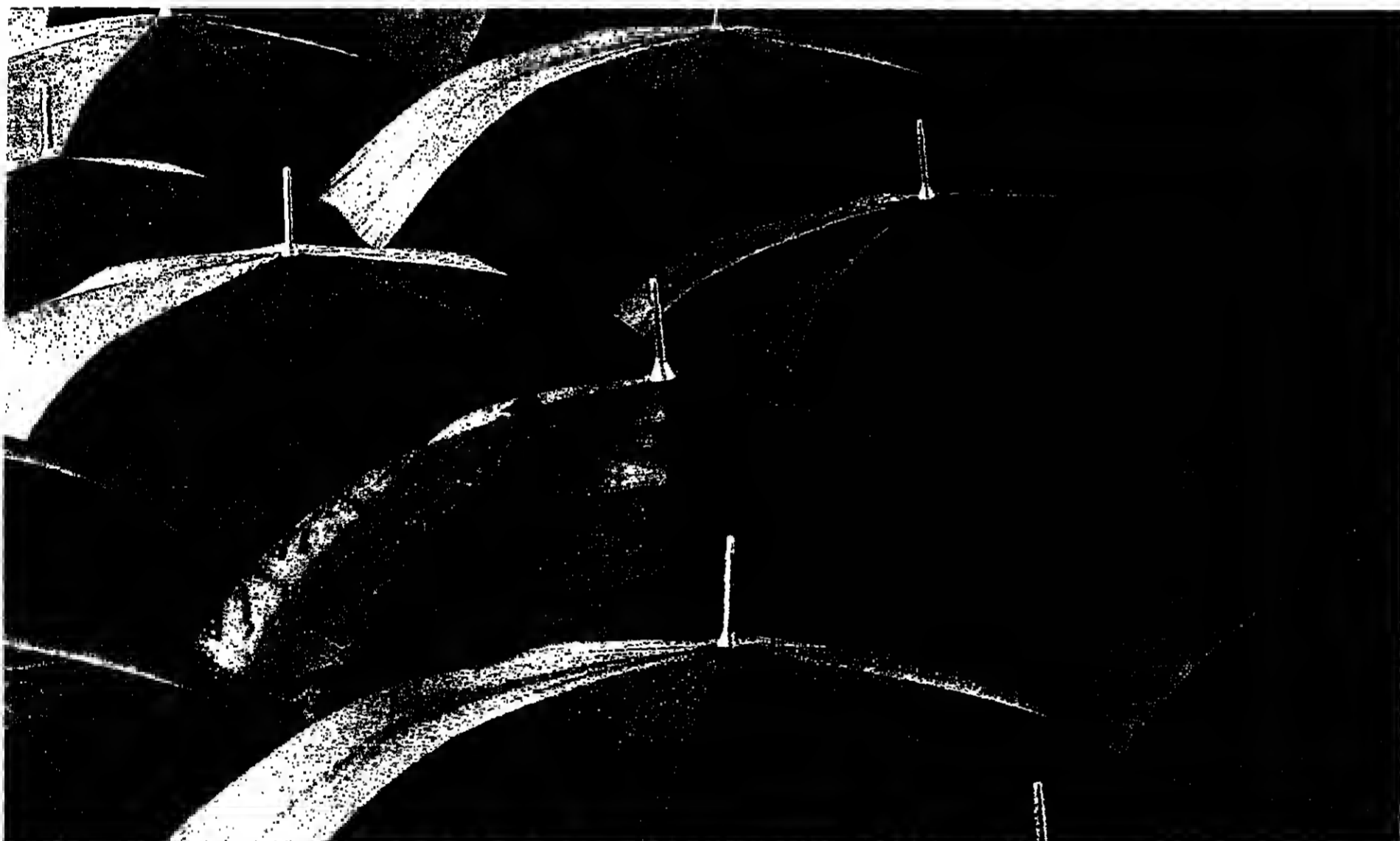
large reserves. Although much of Petronas's activities are aimed at meeting the energy needs of a growing domestic economy, the company is active elsewhere in the region and further afield.

Petronas is marketing nil products such as liquefied petroleum gas in Cambodia and other newly emerging Asian markets. An active explorer in Vietnam, it made a find last year with its partner, Mitsubishi. The company is also looking at downstream opportunities in Vietnam. And it has used Malaysia's Islamic credentials to make inroads in the Middle East.

International oil company executives often cite Petronas as an example of a state oil company which is adapting quickly to modern competitive pressures and trends. "The economic nationalism that created Petronas in the 1970s is dying down," says Mr Al Troner, head of Asia Pacific Energy Consulting, based in Kuala Lumpur. "The older generation of Petronas managers were country boys who were a little shy, but the new generation has more confidence and no chips on their shoulders."

But even though Petronas is increasingly focused on commercial concerns, and is no longer seen as primarily a vehicle for social policy, its involvement in the refinery project in Vietnam is also linked to Malaysia's wider strategic and diplomatic goals in the region.

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